

	2019 Budget	2019 YTD Actual September	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual September	2018 % Budget to Actual	2018 YTD Actual December
Revenues								
General Levy	(34,404,200)	(34,550,669.98)	(146,469.98)	100.4%	(31,706,300)	(31,841,529.25)	100.4%	(31,841,529.25)
Supplementary Levy	(195,000)	(503,685.73)	(308,685.73)	258.3%	(195,000)	(915,654.96)	469.6%	(1,035,028.48)
Payments in Lieu of Taxes-General	(40,200)	(40,256.29)	(56.29)	100.1%	(43,600)	(43,648.95)	100.1%	(43,648.95)
Payments in Lieu of Taxes-Supplementary	0	1,720.40	1,720.40	100.0%	0	1,504.41	100.0%	(1,494.39)
Local Improvements	(16,100)	(16,046.01)	53.99	99.7%	(19,300)	(19,266.08)	99.8%	(19,266.08)
Other Revenues	(3,779,400)	(4,527,838.05)	(748,438.05)	119.8%	(3,313,200)	(2,597,831.89)	78.4%	(3,858,569.41)
Revenues	(38,434,900)	(39,636,775.66)	(1,201,875.66)	103.1%	(35,277,400)	(35,416,426.72)	100.4%	(36,799,536.56)

Expenditures

Mayor & Council

Wages/Benefits	299,200	250,587.91	(48,612.09)	83.8%	267,400	201,592.24	75.4%	241,166.03
Administrative Expenses	38,500	17,248.97	(21,251.03)	44.8%	38,500	8,218.45	21.4%	50,637.58
Personnel Expenses	40,200	13,526.37	(26,673.63)	33.7%	40,200	16,917.86	42.1%	14,970.68
Program Services	26,500	11,892.07	(14,607.93)	44.9%	25,500	10,523.86	41.3%	21,371.78
Expenditures	404,400	293,255.32	(111,144.68)	72.5%	371,600	237,252.41	63.9%	328,146.07
Other Revenues	0	(545.62)	(545.62)	100.0%	0	(921.24)	100.0%	(921.24)
Mayor & Council	404,400	292,709.70	(111,690.30)	72.4%	371,600	236,331.17	63.6%	327,224.83

Finance & Administration

Wages/Benefits	1,961,700	1,514,261.64	(447,438.36)	77.2%	1,633,300	1,309,741.67	80.2%	1,776,485.28
Administrative Expenses	198,100	172,230.09	(25,869.91)	86.9%	170,400	154,095.34	90.4%	178,881.63
Personnel Expenses	57,500	41,219.25	(16,280.75)	71.7%	37,500	36,553.51	97.5%	49,313.31
Program Services	272,200	183,372.66	(88,827.34)	67.4%	322,200	190,523.97	59.1%	269,510.27
Expenditures	2,489,500	1,911,083.64	(578,416.36)	76.8%	2,163,400	1,690,914.49	78.2%	2,274,190.49
Contributions from Own Funds	(40,000)	(40,000.00)	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(857,500)	(644,553.06)	212,946.94	75.2%	(842,700)	(623,448.46)	74.0%	(856,031.86)
Finance & Administration	1,592,000	1,226,530.58	(365,469.42)	77.0%	1,320,700	1,067,466.03	80.8%	1,418,158.63

Council Services

Wages/Benefits	983,400	692,586.11	(290,813.89)	70.4%	980,900	708,520.78	72.2%	922,024.25
Administrative Expenses	22,100	16,766.46	(5,333.54)	75.9%	27,100	20,280.55	74.8%	13,057.99
Personnel Expenses	49,100	26,200.73	(22,899.27)	53.4%	49,100	15,713.58	32.0%	22,270.32
Program Services	77,300	48,115.97	(29,184.03)	62.3%	67,400	47,898.64	71.1%	70,630.52
Transfers to Own Funds	0	0.00	0.00	100.0%	0	0.00	100.0%	2,019.97
Expenditures	1,131,900	783,669.27	(348,230.73)	69.2%	1,124,500	792,413.55	70.5%	1,030,003.05
Other Revenues	(23,500)	(20,918.77)	2,581.23	89.0%	(24,800)	(24,246.55)	97.8%	(44,054.70)
Council Services	1,108,400	762,750.50	(345,649.50)	68.8%	1,099,700	768,167.00	69.9%	985,948.35

Financial Services

Wages/Benefits	147,600	0.00	(147,600.00)	0.0%	261,200	0.00	0.0%	0.00
Long Term Debt Capital Financing	1,964,200	1,544,717.10	(419,482.90)	78.6%	1,964,200	1,544,717.10	78.6%	1,964,173.50
Long Term Debt Charges	16,100	16,046.01	(53.99)	99.7%	19,300	16,046.01	83.1%	19,266.08
Program Services	255,000	25,073.55	(229,926.45)	0.0%	205,000	25,414.70	0.0%	30,152.28
Transfers to Own Funds	9,742,100	7,379,016.68	(2,363,083.32)	75.7%	8,219,700	5,523,967.54	67.2%	10,348,682.06
Financial Services	12,125,000	8,964,853.34	(3,160,146.66)	73.9%	10,669,400	7,110,145.35	66.6%	12,362,273.92

Alley Closing Program

Program Services	0	6,321.24	6,321.24	100.0%	0	0.00	100.0%	0.00
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Division of IT (DoIT)

Wages/Benefits	484,400	348,980.16	(135,419.84)	72.0%	476,100	340,664.04	71.6%	460,099.76
Administrative Expenses	303,600	223,726.82	(79,873.18)	73.7%	277,100	220,620.67	79.6%	267,630.32
Personnel Expenses	9,000	10,296.53	1,296.53	114.4%	9,000	3,151.71	35.0%	4,842.16
Transfers to Own Funds	156,000	156,000.00	0.00	100.0%	153,000	153,000.00	100.0%	153,000.00
Financial Services	953,000	739,003.51	(213,996.49)	77.5%	915,200	717,436.42	78.4%	885,572.24

Fire

Wages/Benefits	2,145,500	1,452,360.82	(693,139.18)	67.7%	2,053,800	1,500,393.37	73.1%	2,149,960.60
Administrative Expenses	61,100	53,194.55	(7,905.45)	87.1%	60,400	47,868.13	79.3%	57,288.83
Personnel Expenses	122,600	58,668.07	(63,931.93)	47.9%	110,600	87,289.82	78.9%	122,960.45
Vehicle/Equipment Expenses	130,200	95,820.55	(34,379.45)	73.6%	125,700	104,234.33	82.9%	135,506.97
Program Services	25,000	13,240.24	(11,759.76)	53.0%	23,000	17,959.86	78.1%	21,198.50
Transfers to Own Funds	608,000	608,000.00	0.00	100.0%	308,000	308,000.00	100.0%	308,000.00
Expenditures	3,092,400	2,281,284.23	(811,115.77)	73.8%	2,681,500	2,065,745.51	77.0%	2,794,915.35
Other Revenues	(10,000)	(5,729.24)	4,270.76	57.3%	(10,000)	(6,186.52)	61.9%	(9,839.90)
Fire	3,082,400	2,275,554.99	(806,845.01)	73.8%	2,671,500	2,059,558.99	77.1%	2,785,075.45

	2019 Budget	2019 YTD Actual September	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual September	2018 % Budget to Actual	2018 YTD Actual December
<u>Police / Dispatch</u>								
Wages/Benefits	6,837,200	5,090,042.25	(1,747,157.75)	74.5%	6,711,000	5,076,734.12	75.7%	6,688,597.52
Administrative Expenses	171,200	148,478.43	(22,721.57)	86.7%	170,200	130,619.29	76.7%	183,576.76
Personnel Expenses	114,500	165,972.77	51,472.77	145.0%	112,000	93,631.89	83.6%	122,155.62
Facility Expenses	155,000	115,643.43	(39,356.57)	74.6%	155,000	117,023.97	75.5%	164,867.33
Vehicle/Equipment Expenses	136,100	97,853.45	(38,246.55)	71.9%	141,100	106,860.87	75.7%	141,262.46
Program Services	137,000	123,127.24	(13,872.76)	89.9%	138,000	183,939.29	133.3%	275,177.47
Transfers to Own Funds	80,000	70,453.74	(9,546.26)	88.1%	0	0.00	100.0%	0.00
Expenditures	7,631,000	5,811,571.31	(1,819,428.69)	76.2%	7,427,300	5,708,809.43	76.9%	7,575,637.16
Grants	(73,600)	(94,888.41)	(21,288.41)	128.9%	(63,800)	(138,486.12)	217.1%	(159,105.89)
Contributions from Own Funds	0	0.00	0.00	100.0%	0	0.00	100.0%	(37,729.45)
Other Revenues	(260,500)	(275,318.10)	(14,818.10)	105.7%	(262,600)	(259,896.65)	99.0%	(312,636.48)
Police / Dispatch	7,296,900	5,441,364.80	(1,855,535.20)	74.6%	7,100,900	5,310,426.66	74.8%	7,066,165.34
<u>Police Services Board</u>								
Wages/Benefits	26,000	19,294.86	(6,705.14)	74.2%	40,500	32,905.57	81.3%	38,043.59
Administrative Expenses	19,100	4,389.53	(14,710.47)	23.0%	16,000	5,693.62	35.6%	14,858.24
Personnel Expenses	8,200	2,984.10	(5,215.90)	36.4%	7,100	2,952.19	41.6%	2,952.19
Program Services	1,000	80.39	(919.61)	8.0%	1,000	6,846.05	684.6%	(12,748.79)
Expenditures	54,300	26,748.88	(27,551.12)	49.3%	64,600	48,397.43	74.9%	43,105.23
Other Revenues	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Police Services Board	54,300	26,748.88	(27,551.12)	49.3%	64,600	48,397.43	74.9%	43,105.23
<u>Conservation Authority</u>								
Program Services	275,000	205,599.75	(69,400.25)	74.8%	246,000	195,612.75	79.5%	260,817.00
<u>Protective Inspection & Control</u>								
Program Services	41,400	40,991.81	(408.19)	99.0%	41,400	17,023.30	41.1%	35,323.78
Other Revenues	(20,000)	(21,341.00)	(1,341.00)	106.7%	(20,000)	(18,937.00)	94.7%	(19,601.00)
Protective Inspection & Control	21,400	19,650.81	(1,749.19)	91.8%	21,400	(1,913.70)	-8.9%	15,722.78
<u>Emergency Measures</u>								
Program Services	31,000	65,301.87	34,301.87	210.7%	31,000	30,583.52	98.7%	31,798.96
<u>Public Works Summary</u>								
Wages/Benefits	6,207,500	4,295,791.42	(1,911,708.58)	69.2%	5,883,400	4,111,587.43	69.9%	5,672,249.40
Long Term Debt	412,000	205,976.73	(206,023.27)	50.0%	412,000	205,976.73	50.0%	411,953.46
Administrative Expenses	366,800	336,139.94	(30,660.06)	91.6%	358,500	325,785.62	90.9%	343,819.21
Personnel Expenses	128,000	94,961.55	(33,038.45)	74.2%	120,000	80,539.26	67.1%	118,467.20
Facility Expenses	1,935,900	1,097,053.28	(838,846.72)	56.7%	1,931,700	1,160,402.92	60.1%	1,790,885.44
Vehicle/Equipment Expenses	652,900	511,876.91	(141,023.09)	78.4%	611,000	584,249.00	95.6%	860,421.87
Program Services	6,160,300	3,625,139.58	(2,535,160.42)	58.9%	6,377,200	3,125,389.58	49.0%	5,588,542.19
Transfers to Own Funds	3,116,900	240,456.34	(2,876,443.66)	7.7%	2,561,100	216,037.95	8.4%	3,105,404.02
Expenditures	18,980,300	10,407,395.75	(8,572,904.25)	54.8%	18,254,900	9,809,968.49	53.7%	17,891,742.79
Contributions from Own Funds	(412,000)	(205,976.73)	206,023.27	50.0%	(412,000)	(205,976.73)	50.0%	(411,953.46)
Other Revenues	(10,390,700)	(5,588,575.60)	4,802,124.40	53.8%	(10,198,300)	(5,342,350.51)	52.4%	(9,963,568.77)
Public Works Summary	8,177,600	4,612,843.42	(3,564,756.58)	56.4%	7,644,600	4,261,641.25	55.8%	7,516,220.56
<u>Public Works Corporate</u>								
Wages/Benefits	1,149,100	810,849.39	(338,250.61)	70.6%	1,141,300	770,164.03	67.5%	1,040,052.09
Administrative Expenses	366,800	336,139.94	(30,660.06)	91.6%	358,500	325,785.62	90.9%	343,819.21
Personnel Expenses	128,000	94,961.55	(33,038.45)	74.2%	120,000	80,539.26	67.1%	118,467.20
Expenditures	1,643,900	1,241,950.88	(401,949.12)	45.1%	1,619,800	1,176,488.91	97.3%	1,502,338.50
Other Revenues	(1,013,200)	(754,732.40)	258,467.60	74.5%	(994,200)	(738,508.26)	74.3%	(985,034.96)
Public Works Corporate	630,700	487,218.48	(143,481.52)	77.3%	625,600	437,980.65	70.0%	517,303.54
<u>Roads/Drainage</u>								
Wages/Benefits	644,600	568,053.23	(76,546.77)	88.1%	630,600	537,696.46	85.3%	712,035.72
Vehicle/Equipment Expenses	34,000	12,907.54	(21,092.46)	38.0%	34,000	13,286.91	39.1%	19,754.21
Program Services	611,800	263,172.87	(348,627.13)	43.0%	501,100	286,384.24	57.2%	384,924.36
Expenditures	1,290,400	844,133.64	(446,266.36)	65.4%	1,165,700	837,367.61	71.8%	1,116,714.29
Other Revenues	0	(5,979.46)	(5,979.46)	100.0%	0	(4,436.04)	0.0%	(17,810.65)
Roads/Drainage	1,290,400	838,154.18	(452,245.82)	65.0%	1,165,700	832,931.57	71.5%	1,098,903.64

	2019 Budget	2019 YTD Actual September	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual September	2018 % Budget to Actual	2018 YTD Actual December
Drainage								
Wages/Benefits	434,100	289,675.80	(144,424.20)	66.7%	426,800	305,378.46	71.6%	409,840.17
Expenditures	434,100	289,675.80	(144,424.20)	63.0%	426,800	305,378.46	63.3%	409,840.17
Drainage	434,100	289,675.80	(144,424.20)	4.5%	426,800	305,378.46	7.5%	409,840.17
Storm Sewers								
Wages/Benefits	118,000	76,904.15	(41,095.85)	65.2%	115,900	73,955.38	63.8%	100,903.78
Program Services	20,000	14,027.42	(5,972.58)	70.1%	0	0.00	100.0%	0.00
Expenditures	138,000	90,931.57	(47,068.43)	65.9%	115,900	73,955.38	63.8%	100,903.78
Storm Sewers	138,000	90,931.57	(47,068.43)	101.0%	115,900	73,955.38	95.1%	100,903.78
Facilities & Fleet								
Wages/Benefits	1,647,900	1,123,516.67	(524,383.33)	68.2%	1,491,000	1,085,401.77	72.8%	1,529,886.10
Facility Expenses	1,935,900	1,097,053.28	(838,846.72)	56.7%	1,931,700	1,160,402.92	60.1%	1,790,885.44
Vehicle/Equipment Expenses	575,400	480,802.33	(94,597.67)	83.6%	533,500	546,252.07	102.4%	811,204.93
Transfer to Own Funds	223,700	240,456.34	16,756.34	107.5%	219,300	216,037.95	98.5%	220,404.02
Expenditures	4,382,900	2,941,828.62	(1,441,071.38)	67.1%	4,175,500	3,008,094.71	72.0%	4,352,380.49
Other Revenues	(50,000)	(33,544.39)	16,455.61	67.1%	(47,300)	(34,743.99)	73.5%	(55,568.35)
Facilities & Fleet	4,332,900	2,908,284.23	(1,424,615.77)	67.1%	4,128,200	2,973,350.72	72.0%	4,296,812.14
Parks								
Wages/Benefits	914,300	576,585.81	(337,714.19)	63.1%	806,900	550,635.21	68.2%	783,726.42
Vehicle/Equipment Expenses	15,500	4,580.69	(10,919.31)	29.6%	15,500	7,967.94	51.4%	10,959.58
Program Services	459,700	215,590.01	(244,109.99)	46.9%	395,000	240,412.76	60.9%	355,412.81
Expenditures	1,389,500	796,756.51	(592,743.49)	57.3%	1,217,400	799,015.91	65.6%	1,150,098.81
Other Revenues	(38,000)	(44,485.14)	(6,485.14)	117.1%	(35,000)	(45,469.57)	129.9%	(53,155.73)
Parks	1,351,500	752,271.37	(599,228.63)	55.7%	1,182,400	753,546.34	63.7%	1,096,943.08
Water								
Wages/Benefits	1,009,300	633,529.87	(375,770.13)	62.8%	984,600	588,580.97	59.8%	821,549.18
Vehicle/Equipment Expenses	20,000	7,738.64	(12,261.36)	38.7%	20,000	10,584.51	52.9%	12,345.58
Program Services	2,952,900	1,736,995.87	(1,215,904.13)	58.8%	3,353,500	1,202,068.61	35.9%	2,740,435.18
Transfers to Own Funds	1,574,800	0.00	(1,574,800.00)	0.0%	1,157,900	0.00	0.0%	1,790,000.00
Expenditures	5,557,000	2,378,264.38	(3,178,735.62)	42.8%	5,516,000	1,801,234.09	32.7%	5,364,329.94
Consumption/Base Rate Revenues	(5,441,000)	(2,673,896.24)	2,767,103.76	49.1%	(5,417,000)	(2,553,520.44)	47.1%	(5,160,200.24)
Other Revenues	(116,000)	(110,067.26)	5,932.74	94.9%	(99,000)	(139,533.96)	140.9%	(206,022.25)
Water	0	(405,699.12)	(405,699.12)	100.0%	0	(891,820.31)	100.0%	(1,892.55)
Wastewater								
Wages/Benefits	290,200	216,676.50	(73,523.50)	74.7%	286,300	199,775.15	69.8%	274,255.94
Long Term Debt Charges	412,000	205,976.73	(206,023.27)	50.0%	412,000	205,976.73	50.0%	411,953.46
Vehicle/Equipment Expenses	8,000	5,847.71	(2,152.29)	73.1%	8,000	6,157.57	77.0%	6,157.57
Program Services	2,115,900	1,395,353.41	(720,546.59)	66.0%	2,127,600	1,396,523.97	65.6%	2,107,769.84
Transfers to Own Funds	1,318,400	0.00	(1,318,400.00)	0.0%	1,183,900	0.00	0.0%	1,095,000.00
Expenditures	4,144,500	1,823,854.35	(2,320,645.65)	44.0%	4,017,800	1,808,433.42	45.0%	3,895,136.81
Contributions from Own Funds	(412,000)	(205,976.73)	206,023.27	50.0%	(412,000)	(205,976.73)	50.0%	(411,953.46)
Consumption/Base Rate Revenues	(3,713,000)	(1,944,122.02)	1,768,877.98	52.4%	(3,592,800)	(1,803,213.85)	50.2%	(3,454,822.52)
Other Revenues	(19,500)	(21,748.69)	(2,248.69)	111.5%	(13,000)	(22,924.40)	176.3%	(30,954.07)
Wastewater	0	(347,993.09)	(347,993.09)	100.0%	0	(223,681.56)	100.0%	(2,593.24)
Winter Control								
Program Services	200,000	316,207.01	116,207.01	158.1%	200,000	294,359.94	147.2%	198,007.04
Traffic Control								
Program Services	72,000	55,114.85	(16,885.15)	76.6%	82,000	51,035.40	62.2%	95,803.59
Handi-Transit								
Program Services	55,000	28,031.30	(26,968.70)	51.0%	61,000	27,264.60	44.7%	43,309.20
LaSalle Transit								
Program Services	480,200	279,540.87	(200,659.13)	58.2%	225,000	292,353.42	129.9%	489,268.00
Transfers to Own Funds	0	0.00	0.00	100.0%	0	225,000.00	100.0%	49,063.77
Expenditures	480,200	279,540.87	(200,659.13)	58.2%	225,000	517,353.42	229.9%	538,331.77
Contributions from Own Funds	(251,000)	0.00	251,000.00	100.0%	0	(253,128.51)	100.0%	(253,128.51)
Other Revenues	(64,500)	(34,309.35)	30,190.65	53.2%	0	(39,224.91)	100.0%	(60,203.26)
LaSalle Transit	164,700	245,231.52	80,531.52	148.9%	225,000	225,000.00	100.0%	225,000.00

	2019 Budget	2019 YTD Actual September	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual September	2018 % Budget to Actual	2018 YTD Actual December
<u>Street Lighting</u>								
Program Services	260,000	144,038.60	(115,961.40)	55.4%	260,000	150,827.20	58.0%	257,578.02
<u>Crossing Guards</u>								
Wages/Benefits	87,800	49,969.04	(37,830.96)	56.9%	87,200	48,710.13	55.9%	80,039.41
Administrative Expenses	700	750.60	50.60	107.2%	800	750.60	93.8%	750.60
Program Services	1,000	1,271.37	271.37	127.1%	1,000	0.00	0.0%	17.29
Crossing Guards	89,500	51,991.01	(37,508.99)	58.1%	89,000	49,460.73	55.6%	80,807.30
<u>Garbage Collection</u>								
Program Services	646,000	426,763.75	(219,236.25)	66.1%	625,000	460,924.90	73.8%	630,031.36
<u>Garbage Disposal</u>								
Program Services	970,000	645,305.05	(324,694.95)	66.5%	915,000	532,792.21	58.2%	928,753.10
<u>Culture & Recreation Summary</u>								
Wages/Benefits	2,190,700	1,493,452.88	(697,247.12)	68.2%	1,975,400	1,497,110.81	75.8%	1,919,763.89
Administrative Expenses	51,700	50,398.31	(1,301.69)	97.5%	51,500	44,465.12	86.3%	52,333.92
Personnel Expenses	36,100	24,007.43	(12,092.57)	66.5%	33,800	26,811.83	79.3%	37,762.78
Vehicle/Equipment Expenses	7,500	3,067.89	(4,432.11)	40.9%	7,500	1,717.47	22.9%	7,193.44
Program Services	296,100	323,498.28	27,398.28	109.3%	284,600	205,218.55	72.1%	300,397.16
Transfers to Own Funds	215,000	192,091.25	(22,908.75)	89.3%	215,000	203,387.00	94.6%	212,417.00
Expenditures	2,797,100	2,086,516.04	(710,583.96)	74.6%	2,567,800	1,978,710.78	77.1%	2,529,868.19
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(2,545,800)	(1,912,643.75)	633,156.25	75.1%	(2,499,500)	(1,831,182.34)	73.3%	(2,518,998.43)
Culture & Recreation Summary	251,300	173,872.29	(77,427.71)	69.2%	68,300	147,528.44	216.0%	10,869.76
<u>Culture & Recreation Corporate</u>								
Wages/Benefits	1,082,200	649,260.72	(432,939.28)	60.0%	907,200	631,097.93	69.6%	835,038.02
Administrative Expenses	51,700	50,398.31	(1,301.69)	97.5%	51,500	44,465.12	86.3%	52,333.92
Personnel Expenses	36,100	24,007.43	(12,092.57)	66.5%	33,800	26,811.83	79.3%	37,762.78
Vehicle/Program Expenses	7,500	1,725.44	(5,774.56)	23.0%	7,500	335.78	4.5%	5,811.75
Program Services	64,200	51,827.14	(12,372.86)	80.7%	57,200	59,120.56	103.4%	75,313.19
Transfers to Own Funds	175,000	152,091.25	(22,908.75)	86.9%	175,000	163,387.00	93.4%	172,417.00
Expenditures	1,416,700	929,310.29	(487,389.71)	65.6%	1,232,200	925,218.22	75.1%	1,178,676.66
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(84,900)	(62,226.24)	22,673.76	73.3%	(81,400)	(53,364.42)	65.6%	(82,871.17)
Culture & Recreation Corporate	1,331,800	867,084.05	(464,715.95)	65.1%	1,150,800	871,853.80	75.8%	1,095,805.49
<u>Culture & Recreation Community Programs</u>								
Wages/Benefits	308,100	263,976.61	(44,123.39)	85.7%	272,900	283,102.12	103.7%	288,534.29
Program Services	33,400	41,530.80	8,130.80	124.3%	30,400	27,793.08	91.4%	36,525.31
Expenditures	341,500	305,507.41	(35,992.59)	89.5%	303,300	310,895.20	102.5%	325,059.60
Other Revenues	(422,500)	(384,926.69)	37,573.31	91.1%	(363,000)	(406,606.30)	112.0%	(426,703.72)
Culture & Recreation Community Programs	(81,000)	(79,419.28)	1,580.72	98.1%	(59,700)	(95,711.10)	160.3%	(101,644.12)
<u>Culture & Recreation Cultural Programs</u>								
Program Services	50,000	157,397.62	107,397.62	314.8%	48,500	24,655.84	50.8%	38,493.33
Other Revenues	(15,000)	(75,971.81)	(60,971.81)	506.5%	(5,000)	(4,991.58)	99.8%	(14,791.33)
Culture & Recreation Cultural Programs	35,000	81,425.81	46,425.81	232.7%	43,500	19,664.26	45.2%	23,702.00
<u>Culture & Recreation Hospitality</u>								
Wages/Benefits	101,700	54,861.14	(46,838.86)	53.9%	98,200	63,065.82	64.2%	91,658.15
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	93,500	49,384.42	(44,115.58)	52.8%	93,500	59,860.00	64.0%	101,987.49
Expenditures	195,200	104,245.56	(90,954.44)	53.4%	191,700	122,925.82	64.1%	193,645.64
Other Revenues	(244,000)	(148,796.51)	95,203.49	61.0%	(241,400)	(154,978.04)	64.2%	(223,410.75)
Culture & Recreation Hospitality	(48,800)	(44,550.95)	4,249.05	91.3%	(49,700)	(32,052.22)	64.5%	(29,765.11)
<u>VRC Arenas</u>								
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(810,800)	(565,414.17)	245,385.83	69.7%	(815,800)	(511,526.16)	62.7%	(817,310.57)
VRC Arenas	(810,800)	(565,414.17)	245,385.83	69.7%	(815,800)	(511,526.16)	62.7%	(817,310.57)

	2019 Budget	2019 YTD Actual September	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual September	2018 % Budget to Actual	2018 YTD Actual December
<u>VRC Aquatic Centre</u>								
Wages/Benefits	471,600	339,620.95	(131,979.05)	72.0%	479,500	338,999.09	70.7%	463,820.33
Vehicle/Equipment Expenses	0	1,342.45	1,342.45	100.0%	0	1,381.69	100.0%	1,381.69
Program Services	50,000	17,685.09	(32,314.91)	35.4%	50,000	31,492.97	63.0%	44,250.31
Expenditures	521,600	358,648.49	(162,951.51)	68.8%	529,500	371,873.75	70.2%	509,452.33
Other Revenues	(585,000)	(388,057.81)	196,942.19	66.3%	(611,200)	(401,014.59)	65.6%	(572,248.87)
VRC Aquatic Centre	(63,400)	(29,409.32)	33,990.68	46.4%	(81,700)	(29,140.84)	35.7%	(62,796.54)
<u>VRC Fitness Centre</u>								
Wages/Benefits	189,700	143,136.50	(46,563.50)	75.5%	187,500	141,456.26	75.4%	199,653.43
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	5,000	5,673.21	673.21	113.5%	5,000	2,296.10	45.9%	3,827.53
Transfers to Own Funds	40,000	40,000.00	0.00	100.0%	40,000	40,000.00	100.0%	40,000.00
Expenditures	234,700	188,809.71	(45,890.29)	80.5%	232,500	183,752.36	79.0%	243,480.96
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(343,400)	(260,194.90)	83,205.10	75.8%	(342,000)	(267,094.69)	78.1%	(349,936.00)
VRC Fitness Centre	(108,700)	(71,385.19)	37,314.81	65.7%	(109,500)	(83,342.33)	76.1%	(106,455.04)
<u>LaSalle Outdoor Pool</u>								
Wages/Benefits	37,400	42,596.96	5,196.96	113.9%	30,100	39,389.59	130.9%	41,059.67
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Expenditures	37,400	42,596.96	5,196.96	113.9%	30,100	39,389.59	130.9%	41,059.67
Other Revenues	(40,200)	(27,055.62)	13,144.38	67.3%	(39,700)	(31,606.56)	79.6%	(31,726.02)
LaSalle Outdoor Pool	(2,800)	15,541.34	18,341.34	-555.1%	(9,600)	7,783.03	-81.1%	9,333.65
<u>Development & Strategic Initiatives</u>								
Wages/Benefits	564,600	417,935.51	(146,664.49)	74.0%	547,200	411,720.01	75.2%	553,642.87
Administrative Expenses	20,300	11,241.87	(9,058.13)	55.4%	20,200	10,600.00	52.5%	20,524.60
Personnel Expenses	9,200	8,970.23	(229.77)	97.5%	9,200	8,881.42	96.5%	9,436.86
Program Services	23,400	2,673.59	(20,726.41)	11.4%	23,400	5,344.19	22.8%	16,882.44
Transfers to Own Funds	38,000	38,000.00	0.00	100.0%	38,000	38,000.00	100.0%	38,000.00
Expenditures	655,500	478,821.20	(176,678.80)	73.1%	638,000	474,545.62	74.4%	638,486.77
Grants	0	0.00	0.00	100.0%	0	(2,230.63)	100.0%	(2,230.63)
Other Revenues	(50,500)	(72,200.00)	(21,700.00)	143.0%	(42,500)	(67,900.00)	159.8%	(111,250.00)
Development & Strategic Initiatives	605,000	406,621.20	(198,378.80)	67.2%	595,500	404,414.99	67.9%	525,006.14
<u>Building Division</u>								
Wages/Benefits	452,300	167,250.65	(285,049.35)	37.0%	443,000	287,555.35	64.9%	349,756.29
Administrative Expenses	4,600	2,392.62	(2,207.38)	52.0%	4,600	3,782.22	82.2%	4,806.08
Personnel Expenses	10,700	6,617.87	(4,082.13)	61.9%	10,700	4,623.66	43.2%	5,722.05
Program Services	180,000	261,412.15	81,412.15	145.2%	176,700	190,504.47	107.8%	292,586.49
Transfers to Own Funds	0	306,219.86	306,219.86	100.0%	8,900	9,284.43	104.3%	77,132.61
Expenditures	647,600	743,893.15	96,293.15	114.9%	643,900	495,750.13	77.0%	730,003.52
Contributions from Own Funds	(80,600)	0.00	80,600.00	0.0%	0	0.00	100.0%	0.00
Other Revenues	(567,000)	(743,893.15)	(176,893.15)	131.2%	(643,900)	(495,750.13)	77.0%	(730,003.52)
Building Division	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
<u>Agriculture / Reforestation</u>								
Program Services	0	0.00	0.00	100.0%	25,000	0.00	0.0%	0.00
Other Revenues	0	0.00	0.00	100.0%	(25,000)	0.00	0.0%	0.00
Agriculture / Reforestation	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Expenditures	38,434,900	27,132,409.97	(11,302,490.03)	70.6%	35,277,400	24,147,461.28	68.5%	36,693,248.80
T o t a l	0	(12,504,365.69)	(12,504,365.69)	100.0%	0	(11,268,965.44)	100.0%	(106,287.76)
General Fund	0	(11,750,673.48)	(11,750,673.48)	100.0%	0	(10,153,463.57)	100.0%	(101,801.97)
Water Fund	0	(405,699.12)	(405,699.12)	100.0%	0	(891,820.31)	100.0%	(1,892.55)
Wastewater Fund	0	(347,993.09)	(347,993.09)	100.0%	0	(223,681.56)	100.0%	(2,593.24)

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
SEPTEMBER 30, 2019

07/10/2019

PROJECTS	ENDING BALANCE DEC 31,2018	CAPITAL EXPENSES	OPERATING EXPENSES	INTEREST	CONTR- GENERAL	CONTR- RESERVES/ RESERVE FUND	CONTR- DEFERRED REVENUE	CONTR- GRANT/DEBT	CONTR- OTHER	ENDING BALANCE SEPT 30, 2019
TECHNOLOGY	0.00	34,699.75	12,720.00	141.58		(47,561.33)				0.00
Desktops/laptops	0.00	6,123.97				(6,123.97)				0.00
Network equipment	0.00	15,702.64		26.40		(15,729.04)				0.00
Server equipment & upgrades	0.00	3,588.06		53.38		(3,641.44)				0.00
Website	0.00		12,720.00	18.15		(12,738.15)				0.00
Access Control	0.00	6,786.36		43.65		(6,830.01)				0.00
Telephone System	0.00	2,498.72				(2,498.72)				0.00
STRATEGIC INITIATIVES	0.00	24,003.15	1,382.16	239.86		(25,625.17)				0.00
VC Wayfinding Signage	0.00	8,673.47		129.04		(8,802.51)				0.00
Highway 401 Gateway Sign	0.00	14,935.65		109.92		(15,045.57)				0.00
Population Sign	0.00	394.03		0.90		(394.93)				0.00
Strategic Plan	0.00		1,382.16			(1,382.16)				0.00
HYDRO GENERATOR	8,210.32			33.13					(8,243.45)	0.00
CAPITAL-ADMIN/FINANCIAL SERVICES	(51,550.28)									(51,550.28)
Over financed activities	(51,550.28)									(51,550.28)
CAPITAL-COUNCIL SERVICES	0.00		16,485.12	34.22		(16,519.34)				0.00
Compensation Review	0.00		16,485.12	34.22		(16,519.34)				0.00
CAPITAL-FIRE	0.00	7,213.13	108,022.31	695.84		(115,931.28)				0.00
Respirator Fit Tester Machine	0.00	7,213.13		72.34		(7,285.47)				0.00
Electronic Tracking System	0.00		2,814.68	28.22		(2,842.90)				0.00
Fire Master Plan	0.00		65,676.26	291.12		(65,967.38)				0.00
A/C Watch Office	0.00		4,304.45	43.16		(4,347.61)				0.00
Radio Study/Training	0.00		35,226.92	261.00		(35,487.92)				0.00
CAPITAL-POLICE	0.00	70,106.92		346.82	(70,453.74)					0.00
Vehicles	0.00	70,106.92		346.82	(70,453.74)					0.00
CAPITAL-ROADS	89,288.62	132,124.58	35,890.68	3,540.41		(4,704.59)				256,139.70
Transportation Master Plan	89,288.62		32,593.66	2,195.50						124,077.78
Oakdale Trails Development	0.00	1,373.76		17.28		(1,391.04)				0.00
Signal Assessment	0.00		3,297.02	16.53		(3,313.55)				0.00
Upgrade Judy Recker Cres	0.00	130,750.82		1,311.10						132,061.92
TRANSIT	(32,832.24)		128,016.13	1,609.86		(69,388.12)	(60,237.87)			(32,832.24)
Bus Shelters	(32,832.24)									(32,832.24)
Buses (2)	0.00		128,016.13	1,609.86		(69,388.12)	(60,237.87)			0.00
SIDEWALK CONSTRUCTION	0.00	16,088.89	48,981.98			(65,070.87)				0.00
Sidewalk Construction-Variou	0.00	16,088.89				(16,088.89)				0.00
Sidewalk Ramps	0.00		48,981.98			(48,981.98)				0.00
DRAINS	0.00	67,879.74	69,563.80	738.99		(82,441.78)			(55,740.75)	0.00
Herb Gray Parkway Drainage Reports	0.00		55,740.75						(55,740.75)	0.00
Culvert-Lepain Pond	0.00	67,879.74		680.64		(68,560.38)				0.00
Front Road Park Drainage	0.00		13,823.05	58.35		(13,881.40)				0.00

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
SEPTEMBER 30, 2019

07/10/2019

PROJECTS	ENDING BALANCE DEC 31,2018	CAPITAL EXPENSES	OPERATING EXPENSES	INTEREST	CONTR- GENERAL	CONTR- RESERVES/ RESERVE FUND	CONTR- DEFERRED REVENUE	CONTR- GRANT/DEBT	CONTR- OTHER	ENDING BALANCE SEPT 30, 2019
CAPITAL-FACILITIES & FLEET	0.00	634,920.93	16,377.66	5,744.47		(657,043.06)				0.00
Roads-Paint Machine	0.00	15,242.84		226.78		(15,469.62)				0.00
Roads-Sign Machine	0.00	5,693.47		84.71		(5,778.18)				0.00
Corp-Pickup-VIN#593325	0.00	34,309.17		509.24		(34,818.41)				0.00
Parks-Pickup-VIN#426094	0.00	42,296.16		608.25		(42,904.41)				0.00
Corp-Pickup-VIN#602042	0.00	32,601.75		409.84		(33,011.59)				0.00
Roads-Road Closure Trailers	0.00	9,152.29		115.10		(9,267.39)				0.00
Vollmer-Renovations	0.00	112,403.25		1,000.29		(113,403.54)				0.00
DSI-BL-Pickup-VIN#308801	0.00	21,778.95		269.81		(22,048.76)				0.00
PW-Barn Eaves Troughs	0.00	16,281.60		143.18		(16,424.78)				0.00
Roads-Pickup-VIN#556727 (2018)	0.00	1,139.72		11.42		(1,151.14)				0.00
VC-Arena Lighting	0.00	135,462.91		1,086.66		(136,549.57)				0.00
VC-Carpet	0.00	8,395.20		84.18		(8,479.38)				0.00
Parks-Dump Truck	0.00	92,611.78		921.22		(93,533.00)				0.00
VC-Scrubber	0.00	7,632.00		76.54		(7,708.54)				0.00
PW-Barn Floor	0.00	55,149.50		126.42		(55,275.92)				0.00
Fleet-GPS	0.00	12,181.69		31.04		(12,212.73)				0.00
VC-Concession Building Repairs	0.00		1,857.12	4.73		(1,861.85)				0.00
Outdoor Pool Heater	0.00	5,623.52		14.33		(5,637.85)				0.00
VC-Arena Sprinkler Head Cages	0.00		8,135.71	20.73		(8,156.44)				0.00
VC-Sound System	0.00	24,980.81				(24,980.81)				0.00
VC-Access Control	0.00	1,984.32				(1,984.32)				0.00
VC-Shower Tile	0.00		6,384.83			(6,384.83)				0.00
CAPITAL-CULTURE & RECREATION	0.00		5,309.91	48.40		(5,358.31)				0.00
Planters	0.00		5,309.91	48.40		(5,358.31)				0.00
CAPITAL-PARKS	0.00	54,796.04	21,167.74	613.77		(74,180.58)		(100,000.00)		(97,603.03)
Accessible Playground-Marcotte Park	0.00	24,117.12		358.79		(24,475.91)				0.00
Vollmer Master Plan	0.00		17,707.90	91.31		(17,799.21)				0.00
Floating Dock Installation	0.00		3,052.80	30.62		(3,083.42)				0.00
Soccer Field Maintenance Equipment	0.00	28,281.95		131.01		(28,412.96)				0.00
Replace Signs	0.00		407.04	2.04		(409.08)				0.00
Accessible Playgrounds	0.00							(100,000.00)		(100,000.00)
Accessible Playground-Ojibway	0.00	1,198.49								1,198.49
Accessible Playground-Chappus	0.00	1,198.48								1,198.48
CAPITAL-PLANNING & DEVELOPMENT	0.00		18,222.22	192.68		(18,414.90)				0.00
Official Plan Review	0.00		2,513.47	37.38		(2,550.85)				0.00
Comprehensive Zoning Bylaw	0.00		15,708.75	155.30		(15,864.05)				0.00
CAPITAL-WATER	0.00	94,929.07					(94,929.07)			0.00
Disputed Watermain Upgrade	0.00	94,929.07					(94,929.07)			0.00
CAPITAL-SEWER	0.00	44,490.50	19,179.62	328.41		(63,998.53)				0.00
PS-Other Maintenance	0.00		10,705.44	41.21		(10,746.65)				0.00
Zoom Camera	0.00	23,120.90		156.72		(23,277.62)				0.00
Manhole Rain Catchers	0.00	21,369.60		130.48		(21,500.08)				0.00
Sewage Capacity Review	0.00		8,474.18			(8,474.18)				0.00

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
SEPTEMBER 30, 2019

07/10/2019

PROJECTS	ENDING BALANCE DEC 31,2018	CAPITAL EXPENSES	OPERATING EXPENSES	INTEREST	CONTR- GENERAL	CONTR- RESERVES/ RESERVE FUND	CONTR- DEFERRED REVENUE	CONTR- GRANT/DEBT	CONTR- OTHER	ENDING BALANCE SEPT 30, 2019
WORK IN PROGRESS										
CELL TOWER BUILDING	0.00	86,283.70		1,174.54		(87,458.24)				0.00
PARKING LOT SIGNS	0.00	8,646.14		73.66		(8,719.80)				0.00
TIME & ATTENDANCE SYSTEM	0.00	26,238.01		108.69		(26,346.70)				0.00
MILL & PAVE PROGRAM-2018	0.00	176,424.31		2,195.50		(178,619.81)				0.00
MILL & PAVE	0.00	308,468.89		785.96		(309,254.85)				0.00
BRIDGES (Front Road/Turkey Creek Bridge)	107,608.21	1,091,640.27		9,694.57						1,208,943.05
PEDESTRIAN BRIDGE-OJIBWAY OAKS	0.00	76,506.22		797.42		(77,303.64)				0.00
PEDESTRIAN BRIDGE-BRUNET	0.00	67,841.36		172.86		(68,014.22)				0.00
PEDESTRIAN BRIDGE-NEWMAN	0.00	8,323.96		21.21		(8,345.17)				0.00
CHAPPUS DRAIN	29,297.21			(636.85)						28,660.36
BESSETTE DRAIN	34,134.17			(648.86)						33,485.31
LEPAIN DRAIN	68,765.63			(1,209.88)						67,555.75
WEST BRANCH CAHILL DRAIN	19,042.63			(511.80)						18,530.83
ST MICHAELS DRAIN	520.81	34,831.43		(2.60)						35,349.64
VC ICE PLANT	0.00	432,363.65		124.82			(432,488.47)			0.00
HOWARD INDUST PARK (INT)	32,288.87			603.92						32,892.79
WATERMAIN-Canard Watermain	0.00	16,205.94		140.86		(16,346.80)				0.00
WATERMAIN-Front Road Watermain	0.00	122,483.42		848.01		(123,331.43)				0.00
DRINKING WATER SYSTEM INITIATIVE	0.00		46,271.06	196.83		(46,467.89)				0.00
WATER MODEL UPDATE	0.00		14,648.52	12.95		(14,661.47)				0.00
CAPITAL-SEWER (Sewage Capacity)	2,307,418.00									2,307,418.00
PS 1 STRUCTURE REPAIRS (CWWF)	0.00	862,919.23		5,772.00						868,691.23
FOURTH CONCESSION DRAIN	21,901.30		23,031.85	(88.63)						44,844.52
BURKE DRAIN	6,487.94		11,810.33	(25.76)						18,272.51
HOWARD AVENUE DRAIN	804.01		406.63	(4.01)						1,206.63
FOURTH CONC BRANCH DRAIN-GARLATTI	0.00		457.92							457.92
THIRD CONCESSION DRAIN	0.00		1,877.06							1,877.06
HOWARD/BOUFFARD MASTER DRAINAGE PLA	94,323.58		56,688.33	2,713.93						153,725.84
HOWARD/BOUFFARD LAND ACQUISITION	0.00	528,564.54		2,662.42						531,226.96
RIVERDANCE PROPERTY	(42,972.48)	36,348.06							(564,160.00)	(570,784.42)
HERITAGE STORM IMPROVEMENT	115,291.59	1,889,744.55		10,980.00						2,016,016.14
OLIVER FARMS STORM IMPROVEMENT	0.00	133,003.61		743.90		(133,747.51)				0.00
WATERFRONT	1,869,157.74	247,158.81								2,116,316.55
	4,677,185.63	7,335,248.80	656,511.03	51,004.10	(70,453.74)	(2,080,049.27)	(852,461.53)	(100,000.00)	(628,144.20)	8,988,840.82

TOWN OF LASALLE
RESERVES & RESERVE FUNDS SCHEDULE
SEPTEMBER 30, 2019

07/10/2019

	BALANCE DEC 31, 2018	CONTR- GENERAL FUND	CONTR- RESERVES/ RES FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE SEPT 30, 2019
RESERVES											
GREEN SPACE/WOODLOT	431,905.19				2,763.75					(8,685.05)	425,983.89
VEHICLE & EQUIPMENT	4,604,779.08	1,740,056.34			15,774.56			(583,735.27)			5,776,874.71
INFRASTRUCTURE	12,284,190.05	3,131,800.00			20,600.00			(1,084,348.80)			14,352,241.25
SPECIAL PROJECTS	1,179,440.27	152,400.00			569,344.00			(95,625.91)		(118,669.70)	1,686,888.66
TAX STABILIZATION	4,012,558.95	208,100.00									4,220,658.95
WORKING CAPITAL	453,467.33				52,448.00					(27,000.00)	478,915.33
RECREATION COMPLEX	1,553,670.70	28,491.25						(316,339.29)			1,265,822.66
RESERVES	24,520,011.57	5,260,847.59			660,930.31			(2,080,049.27)		(154,354.75)	28,207,385.45
RESERVE FUNDS											
BUILDING ACTIVITY	(176,818.95)	306,219.86			1,500.00						130,900.91
ESSEX POWER EQUITY	12,139,225.00										12,139,225.00
RESERVE FUNDS	11,962,406.05	306,219.86			1,500.00						12,270,125.91
RESERVES/RESERVE FUNDS	36,482,417.62	5,567,067.45			662,430.31			(2,080,049.27)		(154,354.75)	40,477,511.36

TOWN OF LASALLE
DEFERRED REVENUE FUND SCHEDULE
SEPTEMBER 30, 2019

07/10/2019

	BALANCE DEC 31, 2018	CONTR- GENERAL FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE SEPT 30, 2019
DEFERRED REVENUE										
SEWER PROJECTS	2,125,459.33				39,195.48		(63,998.53)			2,100,656.28
WATER PROJECTS	5,337,095.10				138,501.97		(295,736.66)			5,179,860.41
WATER EMERGENCY	1,500,000.00									1,500,000.00
LAND DEVELOPMENT CHARGES	11,199,531.66			1,693,109.00	266,705.30	(205,976.73)				12,953,369.23
DC PROJECTS (NON-GROWTH RELATED)	14,592,982.42	530,400.00			332,450.62					15,455,833.04
FEDERAL GAS TAX	3,347,625.54	2,192,129.68			85,333.29		(432,488.47)			5,192,600.04
PROVINCIAL GAS TAX/TRANSIT	45,567.15	13,876.00			814.51		(60,237.87)			19.79
OCIF-FORMULA BASED	477,982.65	616,311.00			14,681.67	(40,000.00)				1,068,975.32
DEPOSITS FROM DEVELOPERS	2,545,363.46			564,000.00	59,755.32				(515,697.20)	2,653,421.58
CONTRIBUTIONS FROM DEVELOPERS	889,405.10			369,713.05	17,662.15					1,276,780.30
PARKLAND DEDICATION	387,486.26			34,500.00	9,317.09					431,303.35
DEFERRED REVENUE	42,448,498.67	3,352,716.68		2,661,322.05	964,417.40	(245,976.73)	(852,461.53)		(515,697.20)	47,812,819.34