

	2019 Budget	2019 YTD Actual June	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual June	2018 % Budget to Actual	2018 YTD Actual December
Revenues								
General Levy	(34,404,200)	(34,550,669.98)	(146,469.98)	100.4%	(31,706,300)	(31,841,529.25)	100.4%	(31,841,529.25)
Supplementary Levy	(195,000)	(345,479.33)	(150,479.33)	177.2%	(195,000)	(570,814.69)	292.7%	(1,035,028.48)
Payments in Lieu of Taxes-General	(40,200)	(40,256.29)	(56.29)	100.1%	(43,600)	(43,648.95)	100.1%	(43,648.95)
Payments in Lieu of Taxes-Supplementary	0	1,720.40	1,720.40	100.0%	0	1,504.41	100.0%	(1,494.39)
Local Improvements	(16,100)	(16,046.01)	53.99	99.7%	(19,300)	(19,266.08)	99.8%	(19,266.08)
Other Revenues	(3,779,400)	(1,663,371.59)	2,116,028.41	44.0%	(3,313,200)	(1,356,005.38)	40.9%	(3,858,569.41)
Revenues	(38,434,900)	(36,614,102.80)	1,820,797.20	95.3%	(35,277,400)	(33,829,759.94)	95.9%	(36,799,536.56)

Expenditures

Mayor & Council

Wages/Benefits	299,200	170,007.28	(129,192.72)	56.8%	267,400	134,987.32	50.5%	241,166.03
Administrative Expenses	38,500	12,793.21	(25,706.79)	33.2%	38,500	5,436.08	14.1%	50,637.58
Personnel Expenses	40,200	7,768.83	(32,431.17)	19.3%	40,200	16,810.28	41.8%	14,970.68
Program Services	26,500	3,506.51	(22,993.49)	13.2%	25,500	4,079.35	16.0%	21,371.78
Expenditures	404,400	194,075.83	(210,324.17)	48.0%	371,600	161,313.03	43.4%	328,146.07
Other Revenues	0	(435.00)	(435.00)	100.0%	0	0.00	100.0%	(921.24)
Mayor & Council	404,400	193,640.83	(210,759.17)	47.9%	371,600	161,313.03	43.4%	327,224.83

Finance & Administration

Wages/Benefits	1,869,700	1,025,551.30	(844,148.70)	54.9%	1,633,300	844,725.29	51.7%	1,776,485.28
Administrative Expenses	185,000	143,207.30	(41,792.70)	77.4%	170,400	136,335.83	80.0%	178,881.63
Personnel Expenses	57,500	30,297.97	(27,202.03)	52.7%	37,500	26,191.13	69.8%	49,313.31
Program Services	272,200	107,915.45	(164,284.55)	39.7%	322,200	114,180.07	35.4%	269,510.27
Expenditures	2,384,400	1,306,972.02	(1,077,427.98)	54.8%	2,163,400	1,121,432.32	51.8%	2,274,190.49
Other Revenues	(857,500)	(418,311.16)	439,188.84	48.8%	(842,700)	(389,937.11)	46.3%	(856,031.86)
Finance & Administration	1,526,900	888,660.86	(638,239.14)	58.2%	1,320,700	731,495.21	55.4%	1,418,158.63

Council Services

Wages/Benefits	983,400	468,066.21	(515,333.79)	47.6%	980,900	459,098.40	46.8%	922,024.25
Administrative Expenses	22,100	13,386.73	(8,713.27)	60.6%	27,100	15,776.31	58.2%	13,057.99
Personnel Expenses	49,100	22,682.22	(26,417.78)	46.2%	49,100	12,732.03	25.9%	22,270.32
Program Services	77,300	30,102.28	(47,197.72)	38.9%	67,400	39,703.44	58.9%	70,630.52
Transfers to Own Funds	0	0.00	0.00	100.0%	0	0.00	100.0%	2,019.97
Expenditures	1,131,900	534,237.44	(597,662.56)	47.2%	1,124,500	527,310.18	46.9%	1,030,003.05
Other Revenues	(23,500)	(10,398.78)	13,101.22	44.3%	(24,800)	(12,680.39)	51.1%	(44,054.70)
Council Services	1,108,400	523,838.66	(584,561.34)	47.3%	1,099,700	514,629.79	46.8%	985,948.35

Financial Services

Wages/Benefits	437,800	0.00	(437,800.00)	0.0%	261,200	0.00	0.0%	0.00
Long Term Debt Capital Financing	1,964,200	982,086.75	(982,113.25)	50.0%	1,964,200	982,086.75	50.0%	1,964,173.50
Long Term Debt Charges	16,100	0.00	(16,100.00)	0.0%	19,300	0.00	0.0%	19,266.08
Program Services	255,000	12,595.06	(242,404.94)	0.0%	205,000	20,469.06	0.0%	30,152.28
Transfers to Own Funds	9,242,100	383,663.00	(8,858,437.00)	4.2%	8,219,700	248,585.00	3.0%	10,348,682.06
Financial Services	11,915,200	1,378,344.81	(10,536,855.19)	11.6%	10,669,400	1,251,140.81	11.7%	12,362,273.92

Alley Closing Program

Program Services	0	4,121.27	4,121.27	100.0%	0	0.00	100.0%	0.00
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Division of IT (DoIT)

Wages/Benefits	484,400	237,571.10	(246,828.90)	49.0%	476,100	220,694.27	46.4%	460,099.76
Administrative Expenses	291,600	181,137.50	(110,462.50)	62.1%	277,100	182,862.76	66.0%	267,630.32
Personnel Expenses	9,000	7,863.52	(1,136.48)	87.4%	9,000	3,151.71	35.0%	4,842.16
Transfers to Own Funds	156,000	0.00	(156,000.00)	0.0%	153,000	0.00	0.0%	153,000.00
Financial Services	941,000	426,572.12	(514,427.88)	45.3%	915,200	406,708.74	44.4%	885,572.24

Fire

Wages/Benefits	2,145,500	1,053,259.91	(1,092,240.09)	49.1%	2,053,800	1,073,028.38	52.3%	2,149,960.60
Administrative Expenses	64,000	38,323.50	(25,676.50)	59.9%	60,400	41,082.90	68.0%	57,288.83
Personnel Expenses	122,600	46,479.55	(76,120.45)	37.9%	110,600	73,871.64	66.8%	122,960.45
Vehicle/Equipment Expenses	130,700	63,316.51	(67,383.49)	48.4%	125,700	70,961.85	56.5%	135,506.97
Program Services	25,000	10,330.75	(14,669.25)	41.3%	23,000	13,315.41	57.9%	21,198.50
Transfers to Own Funds	608,000	0.00	(608,000.00)	0.0%	308,000	0.00	0.0%	308,000.00
Expenditures	3,095,800	1,211,710.22	(1,884,089.78)	39.1%	2,681,500	1,272,260.18	47.5%	2,794,915.35
Other Revenues	(10,000)	(3,983.16)	6,016.84	39.8%	(10,000)	(3,365.00)	33.7%	(9,839.90)
Fire	3,085,800	1,207,727.06	(1,878,072.94)	39.1%	2,671,500	1,268,895.18	47.5%	2,785,075.45

	2019 Budget	2019 YTD Actual June	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual June	2018 % Budget to Actual	2018 YTD Actual December
<u>Police / Dispatch</u>								
Wages/Benefits	6,837,200	3,471,512.11	(3,365,687.89)	50.8%	6,711,000	3,396,877.48	50.6%	6,688,597.52
Administrative Expenses	171,200	96,304.68	(74,895.32)	56.3%	170,200	103,550.85	60.8%	183,576.76
Personnel Expenses	114,500	132,023.36	17,523.36	115.3%	112,000	75,159.60	67.1%	122,155.62
Facility Expenses	155,000	75,481.03	(79,518.97)	48.7%	155,000	76,422.07	49.3%	164,867.33
Vehicle/Equipment Expenses	136,100	67,766.57	(68,333.43)	49.8%	141,100	82,832.02	58.7%	141,262.46
Program Services	137,000	33,152.91	(103,847.09)	24.2%	138,000	120,372.19	87.2%	275,177.47
Transfers to Own Funds	80,000	0.00	(80,000.00)	0.0%	0	0.00	100.0%	0.00
Expenditures	7,631,000	3,876,240.66	(3,754,759.34)	50.8%	7,427,300	3,855,214.21	51.9%	7,575,637.16
Grants	(73,600)	(81,876.95)	(8,276.95)	111.3%	(63,800)	(127,502.92)	199.9%	(159,105.89)
Contributions from Own Funds	0	0.00	0.00	100.0%	0	0.00	100.0%	(37,729.45)
Other Revenues	(260,500)	(193,302.39)	67,197.61	74.2%	(262,600)	(180,113.68)	68.6%	(312,636.48)
Police / Dispatch	7,296,900	3,601,061.32	(3,695,838.68)	49.4%	7,100,900	3,547,597.61	50.0%	7,066,165.34
<u>Police Services Board</u>								
Wages/Benefits	26,000	13,135.92	(12,864.08)	50.5%	40,500	26,834.31	66.3%	38,043.59
Administrative Expenses	19,100	4,125.11	(14,974.89)	21.6%	16,000	5,133.35	32.1%	14,858.24
Personnel Expenses	8,200	2,984.10	(5,215.90)	36.4%	7,100	2,952.19	41.6%	2,952.19
Program Services	1,000	0.00	(1,000.00)	0.0%	1,000	6,846.05	684.6%	(12,748.79)
Expenditures	54,300	20,245.13	(34,054.87)	37.3%	64,600	41,765.90	64.7%	43,105.23
Other Revenues	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Police Services Board	54,300	20,245.13	(34,054.87)	37.3%	64,600	41,765.90	64.7%	43,105.23
<u>Conservation Authority</u>								
Program Services	275,000	137,066.50	(137,933.50)	49.8%	246,000	130,408.50	53.0%	260,817.00
<u>Protective Inspection & Control</u>								
Program Services	41,400	10,755.47	(30,644.53)	26.0%	41,400	9,502.14	23.0%	35,323.78
Other Revenues	(20,000)	(19,746.00)	254.00	98.7%	(20,000)	(18,379.00)	91.9%	(19,601.00)
Protective Inspection & Control	21,400	(8,990.53)	(30,390.53)	-42.0%	21,400	(8,876.86)	-41.5%	15,722.78
<u>Emergency Measures</u>								
Program Services	31,000	26,674.70	(4,325.30)	86.1%	31,000	22,501.15	72.6%	31,798.96
<u>Public Works Summary</u>								
Wages/Benefits	6,090,800	2,833,586.65	(3,257,213.35)	46.5%	5,883,400	2,672,422.54	45.4%	5,672,249.40
Long Term Debt	412,000	205,976.73	(206,023.27)	50.0%	412,000	205,976.73	50.0%	411,953.46
Administrative Expenses	373,700	330,673.50	(43,026.50)	88.5%	358,500	320,109.19	89.3%	343,819.21
Personnel Expenses	128,000	77,981.00	(50,019.00)	60.9%	120,000	67,886.03	56.6%	118,467.20
Facility Expenses	1,935,700	656,778.27	(1,278,921.73)	33.9%	1,931,700	748,581.70	38.8%	1,790,885.44
Vehicle/Equipment Expenses	666,100	341,541.92	(324,558.08)	51.3%	611,000	384,813.28	63.0%	860,421.87
Program Services	6,160,300	2,258,833.86	(3,901,466.14)	36.7%	6,377,200	2,065,597.88	32.4%	5,588,542.19
Transfers to Own Funds	3,116,900	10,972.99	(3,105,927.01)	0.4%	2,561,100	11,213.84	0.4%	3,105,404.02
Expenditures	18,883,500	6,716,344.92	(12,167,155.08)	35.6%	18,254,900	6,476,601.19	35.5%	17,891,742.79
Contributions from Own Funds	(412,000)	(205,976.73)	206,023.27	50.0%	(412,000)	(205,976.73)	50.0%	(411,953.46)
Other Revenues	(10,390,700)	(2,896,729.53)	7,493,970.47	27.9%	(10,198,300)	(2,665,768.51)	26.1%	(9,963,568.77)
Public Works Summary	8,080,800	3,613,638.66	(4,467,161.34)	44.7%	7,644,600	3,604,855.95	47.2%	7,516,220.56
<u>Public Works Corporate</u>								
Wages/Benefits	1,149,100	548,435.67	(600,664.33)	47.7%	1,141,300	517,007.31	45.3%	1,040,052.09
Administrative Expenses	373,700	330,673.50	(43,026.50)	88.5%	358,500	320,109.19	89.3%	343,819.21
Personnel Expenses	128,000	77,981.00	(50,019.00)	60.9%	120,000	67,886.03	56.6%	118,467.20
Expenditures	1,650,800	957,090.17	(693,709.83)	0.0%	1,619,800	905,002.53	97.3%	1,502,338.50
Other Revenues	(1,013,200)	(502,539.90)	510,660.10	49.6%	(994,200)	(492,127.26)	49.5%	(985,034.96)
Public Works Corporate	637,600	454,550.27	(183,049.73)	71.3%	625,600	412,875.27	66.0%	517,303.54
<u>Roads/Drainage</u>								
Wages/Benefits	644,600	386,808.39	(257,791.61)	60.0%	630,600	377,190.00	59.8%	712,035.72
Vehicle/Equipment Expenses	34,000	6,824.60	(27,175.40)	20.1%	34,000	4,204.51	12.4%	19,754.21
Program Services	611,800	177,327.45	(434,472.55)	29.0%	501,100	129,351.31	25.8%	384,924.36
Expenditures	1,290,400	570,960.44	(719,439.56)	44.3%	1,165,700	510,745.82	43.8%	1,116,714.29
Other Revenues	0	(4,758.93)	(4,758.93)	100.0%	0	(411.65)	0.0%	(17,810.65)
Roads/Drainage	1,290,400	566,201.51	(724,198.49)	43.9%	1,165,700	510,334.17	43.8%	1,098,903.64

	2019 Budget	2019 YTD Actual June	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual June	2018 % Budget to Actual	2018 YTD Actual December
Drainage								
Wages/Benefits	434,100	197,267.72	(236,832.28)	45.4%	426,800	208,786.47	48.9%	409,840.17
Expenditures	434,100	197,267.72	(236,832.28)	40.3%	426,800	208,786.47	41.3%	409,840.17
Drainage	434,100	197,267.72	(236,832.28)	2.9%	426,800	208,786.47	5.8%	409,840.17
Storm Sewers								
Wages/Benefits	118,000	50,785.86	(67,214.14)	43.0%	115,900	49,062.03	42.3%	100,903.78
Program Services	20,000	12,302.78	(7,697.22)	61.5%	0	0.00	100.0%	0.00
Expenditures	138,000	63,088.64	(74,911.36)	45.7%	115,900	49,062.03	42.3%	100,903.78
Storm Sewers	138,000	63,088.64	(74,911.36)	72.8%	115,900	49,062.03	70.8%	100,903.78
Facilities & Fleet								
Wages/Benefits	1,618,200	754,932.61	(863,267.39)	46.7%	1,491,000	695,645.73	46.7%	1,529,886.10
Facility Expenses	1,935,700	656,778.27	(1,278,921.73)	33.9%	1,931,700	748,581.70	38.8%	1,790,885.44
Vehicle/Equipment Expenses	588,600	321,031.60	(267,568.40)	54.5%	533,500	368,593.89	69.1%	811,204.93
Transfer to Own Funds	223,700	10,972.99	(212,727.01)	4.9%	219,300	11,213.84	5.1%	220,404.02
Expenditures	4,366,200	1,743,715.47	(2,622,484.53)	39.9%	4,175,500	1,824,035.16	43.7%	4,352,380.49
Other Revenues	(50,000)	(17,847.72)	32,152.28	35.7%	(47,300)	(19,714.83)	41.7%	(55,568.35)
Facilities & Fleet	4,316,200	1,725,867.75	(2,590,332.25)	40.0%	4,128,200	1,804,320.33	43.7%	4,296,812.14
Parks								
Wages/Benefits	827,300	324,658.36	(502,641.64)	39.2%	806,900	307,389.36	38.1%	783,726.42
Vehicle/Equipment Expenses	15,500	4,415.33	(11,084.67)	28.5%	15,500	0.00	0.0%	10,959.58
Program Services	459,700	102,000.80	(357,699.20)	22.2%	395,000	132,794.01	33.6%	355,412.81
Expenditures	1,302,500	431,074.49	(871,425.51)	33.1%	1,217,400	440,183.37	36.2%	1,150,098.81
Other Revenues	(38,000)	(44,502.52)	(6,502.52)	117.1%	(35,000)	(37,376.10)	106.8%	(53,155.73)
Parks	1,264,500	386,571.97	(877,928.03)	30.6%	1,182,400	402,807.27	34.1%	1,096,943.08
Water								
Wages/Benefits	1,009,300	428,452.40	(580,847.60)	42.5%	984,600	387,082.26	39.3%	821,549.18
Vehicle/Equipment Expenses	20,000	5,978.19	(14,021.81)	29.9%	20,000	6,759.38	33.8%	12,345.58
Program Services	2,952,900	1,050,296.58	(1,902,603.42)	35.6%	3,353,500	925,660.36	27.6%	2,740,435.18
Transfers to Own Funds	1,574,800	0.00	(1,574,800.00)	0.0%	1,157,900	0.00	0.0%	1,790,000.00
Expenditures	5,557,000	1,484,727.17	(4,072,272.83)	26.7%	5,516,000	1,319,502.00	23.9%	5,364,329.94
Consumption/Base Rate Revenues	(5,441,000)	(1,260,322.10)	4,180,677.90	23.2%	(5,417,000)	(1,166,391.72)	21.5%	(5,160,200.24)
Other Revenues	(116,000)	(80,775.35)	35,224.65	69.6%	(99,000)	(61,983.15)	62.6%	(206,022.25)
Water	0	143,629.72	143,629.72	100.0%	0	91,127.13	100.0%	(1,892.55)
Wastewater								
Wages/Benefits	290,200	142,245.64	(147,954.36)	49.0%	286,300	130,259.38	45.5%	274,255.94
Long Term Debt Charges	412,000	205,976.73	(206,023.27)	50.0%	412,000	205,976.73	50.0%	411,953.46
Vehicle/Equipment Expenses	8,000	3,292.20	(4,707.80)	41.2%	8,000	5,255.50	65.7%	6,157.57
Program Services	2,115,900	916,906.25	(1,198,993.75)	43.3%	2,127,600	877,792.20	41.3%	2,107,769.84
Transfers to Own Funds	1,318,400	0.00	(1,318,400.00)	0.0%	1,183,900	0.00	0.0%	1,095,000.00
Expenditures	4,144,500	1,268,420.82	(2,876,079.18)	30.6%	4,017,800	1,219,283.81	30.4%	3,895,136.81
Contributions from Own Funds	(412,000)	(205,976.73)	206,023.27	50.0%	(412,000)	(205,976.73)	50.0%	(411,953.46)
Consumption/Base Rate Revenues	(3,713,000)	(970,403.12)	2,742,596.88	26.1%	(3,592,800)	(870,719.77)	24.2%	(3,454,822.52)
Other Revenues	(19,500)	(15,579.89)	3,920.11	79.9%	(13,000)	(17,044.03)	131.1%	(30,954.07)
Wastewater	0	76,461.08	76,461.08	100.0%	0	125,543.28	100.0%	(2,593.24)
Winter Control								
Program Services	200,000	316,207.01	116,207.01	158.1%	200,000	310,679.76	155.3%	198,007.04
Traffic Control								
Program Services	72,000	25,533.53	(46,466.47)	35.5%	82,000	36,892.06	45.0%	95,803.59
Handi-Transit								
Program Services	55,000	17,147.90	(37,852.10)	31.2%	61,000	16,231.60	26.6%	43,309.20
LaSalle Transit								
Program Services	480,200	160,234.60	(319,965.40)	33.4%	225,000	212,705.33	94.5%	489,268.00
Transfers to Own Funds	0	0.00	0.00	100.0%	0	0.00	100.0%	49,063.77
Expenditures	480,200	160,234.60	(319,965.40)	33.4%	225,000	212,705.33	94.5%	538,331.77
Contributions from Own Funds	(251,000)	0.00	251,000.00	100.0%	0	0.00	100.0%	(253,128.51)
Other Revenues	(64,500)	(23,946.22)	40,553.78	37.1%	0	(19,051.60)	100.0%	(60,203.26)
LaSalle Transit	164,700	136,288.38	(28,411.62)	82.8%	225,000	193,653.73	86.1%	225,000.00

	2019 Budget	2019 YTD Actual June	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual June	2018 % Budget to Actual	2018 YTD Actual December
<u>Street Lighting</u>								
Program Services	260,000	88,086.67	(171,913.33)	33.9%	260,000	108,445.25	41.7%	257,578.02
<u>Crossing Guards</u>								
Wages/Benefits	87,800	45,407.46	(42,392.54)	51.7%	87,200	44,614.90	51.2%	80,039.41
Administrative Expenses	800	750.60	(49.40)	93.8%	800	750.60	93.8%	750.60
Program Services	1,000	422.87	(577.13)	42.3%	1,000	0.00	0.0%	17.29
Crossing Guards	89,600	46,580.93	(43,019.07)	52.0%	89,000	45,365.50	51.0%	80,807.30
<u>Garbage Collection</u>								
Program Services	646,000	266,625.64	(379,374.36)	41.3%	625,000	307,208.53	49.2%	630,031.36
<u>Garbage Disposal</u>								
Program Services	970,000	382,366.30	(587,633.70)	39.4%	915,000	368,147.68	40.2%	928,753.10
<u>Culture & Recreation Summary</u>								
Wages/Benefits	2,069,200	860,026.84	(1,209,173.16)	41.6%	1,975,400	869,347.74	44.0%	1,919,763.89
Administrative Expenses	53,200	40,542.82	(12,657.18)	76.2%	51,500	40,787.43	79.2%	52,333.92
Personnel Expenses	36,100	13,474.02	(22,625.98)	37.3%	33,800	19,777.85	58.5%	37,762.78
Vehicle/Equipment Expenses	7,500	1,496.08	(6,003.92)	20.0%	7,500	1,717.47	22.9%	7,193.44
Program Services	296,100	114,236.16	(181,863.84)	38.6%	284,600	133,328.93	46.9%	300,397.16
Transfers to Own Funds	715,000	16,607.50	(698,392.50)	2.3%	215,000	22,240.00	10.3%	212,417.00
Expenditures	3,177,100	1,046,383.42	(2,130,716.58)	32.9%	2,567,800	1,087,199.42	42.3%	2,529,868.19
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(2,545,800)	(1,136,144.11)	1,409,655.89	44.6%	(2,499,500)	(1,091,249.76)	43.7%	(2,518,998.43)
Culture & Recreation Summary	631,300	(89,760.69)	(721,060.69)	-14.2%	68,300	(4,050.34)	-5.9%	10,869.76
<u>Culture & Recreation Corporate</u>								
Wages/Benefits	960,700	429,385.40	(531,314.60)	44.7%	907,200	424,392.78	46.8%	835,038.02
Administrative Expenses	53,200	40,542.82	(12,657.18)	76.2%	51,500	40,787.43	79.2%	52,333.92
Personnel Expenses	36,100	13,474.02	(22,625.98)	37.3%	33,800	19,777.85	58.5%	37,762.78
Vehicle/Program Expenses	7,500	153.63	(7,346.37)	2.1%	7,500	335.78	4.5%	5,811.75
Program Services	64,200	25,150.51	(39,049.49)	39.2%	57,200	37,354.46	65.3%	75,313.19
Transfers to Own Funds	675,000	16,607.50	(658,392.50)	2.5%	175,000	22,240.00	12.7%	172,417.00
Expenditures	1,796,700	525,313.88	(1,271,386.12)	29.2%	1,232,200	544,888.30	44.2%	1,178,676.66
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(84,900)	(27,604.90)	57,295.10	32.5%	(81,400)	(29,414.17)	36.1%	(82,871.17)
Culture & Recreation Corporate	1,711,800	497,708.98	(1,214,091.02)	29.1%	1,150,800	515,474.13	44.8%	1,095,805.49
<u>Culture & Recreation Community Programs</u>								
Wages/Benefits	308,100	67,500.01	(240,599.99)	21.9%	272,900	83,511.44	30.6%	288,534.29
Program Services	33,400	9,135.98	(24,264.02)	27.4%	30,400	10,355.64	34.1%	36,525.31
Expenditures	341,500	76,635.99	(264,864.01)	22.4%	303,300	93,867.08	31.0%	325,059.60
Other Revenues	(422,500)	(76,839.80)	345,660.20	18.2%	(363,000)	(101,996.27)	28.1%	(426,703.72)
Culture & Recreation Community Programs	(81,000)	(203.81)	80,796.19	0.3%	(59,700)	(8,129.19)	13.6%	(101,644.12)
<u>Culture & Recreation Cultural Programs</u>								
Program Services	50,000	36,437.62	(13,562.38)	72.9%	48,500	20,525.67	42.3%	38,493.33
Other Revenues	(15,000)	(45,138.83)	(30,138.83)	300.9%	(5,000)	(1,075.73)	21.5%	(14,791.33)
Culture & Recreation Cultural Programs	35,000	(8,701.21)	(43,701.21)	-24.9%	43,500	19,449.94	44.7%	23,702.00
<u>Culture & Recreation Hospitality</u>								
Wages/Benefits	101,700	35,917.43	(65,782.57)	35.3%	98,200	38,560.22	39.3%	91,658.15
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	93,500	36,891.39	(56,608.61)	39.5%	93,500	42,653.40	45.6%	101,987.49
Expenditures	195,200	72,808.82	(122,391.18)	37.3%	191,700	81,213.62	42.4%	193,645.64
Other Revenues	(244,000)	(92,819.20)	151,180.80	38.0%	(241,400)	(105,567.37)	43.7%	(223,410.75)
Culture & Recreation Hospitality	(48,800)	(20,010.38)	28,789.62	41.0%	(49,700)	(24,353.75)	49.0%	(29,765.11)
<u>VRC Arenas</u>								
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(810,800)	(394,667.53)	416,132.47	48.7%	(815,800)	(351,633.89)	43.1%	(817,310.57)
VRC Arenas	(810,800)	(394,667.53)	416,132.47	48.7%	(815,800)	(351,633.89)	43.1%	(817,310.57)

	2019 Budget	2019 YTD Actual June	\$ VARIANCE Budget to Actual	2019 % Budget to Actual	2018 Budget	2018 YTD Actual June	2018 % Budget to Actual	2018 YTD Actual December
<u>VRC Aquatic Centre</u>								
Wages/Benefits	471,600	232,290.28	(239,309.72)	49.3%	479,500	228,711.57	47.7%	463,820.33
Vehicle/Equipment Expenses	0	1,342.45	1,342.45	100.0%	0	1,381.69	100.0%	1,381.69
Program Services	50,000	3,708.41	(46,291.59)	7.4%	50,000	21,278.32	42.6%	44,250.31
Expenditures	521,600	237,341.14	(284,258.86)	45.5%	529,500	251,371.58	47.5%	509,452.33
Other Revenues	(585,000)	(311,279.26)	273,720.74	53.2%	(611,200)	(318,211.81)	52.1%	(572,248.87)
VRC Aquatic Centre	(63,400)	(73,938.12)	(10,538.12)	116.6%	(81,700)	(66,840.23)	81.8%	(62,796.54)
<u>VRC Fitness Centre</u>								
Wages/Benefits	189,700	92,830.75	(96,869.25)	48.9%	187,500	91,373.42	48.7%	199,653.43
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	5,000	2,912.25	(2,087.75)	58.3%	5,000	1,161.44	23.2%	3,827.53
Transfers to Own Funds	40,000	0.00	(40,000.00)	0.0%	40,000	0.00	0.0%	40,000.00
Expenditures	234,700	95,743.00	(138,957.00)	40.8%	232,500	92,534.86	39.8%	243,480.96
Grants	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Other Revenues	(343,400)	(187,411.80)	155,988.20	54.6%	(342,000)	(182,852.23)	53.5%	(349,936.00)
VRC Fitness Centre	(108,700)	(91,668.80)	17,031.20	84.3%	(109,500)	(90,317.37)	82.5%	(106,455.04)
<u>LaSalle Outdoor Pool</u>								
Wages/Benefits	37,400	2,102.97	(35,297.03)	5.6%	30,100	2,798.31	9.3%	41,059.67
Vehicle/Equipment Expenses	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Program Services	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Expenditures	37,400	2,102.97	(35,297.03)	5.6%	30,100	2,798.31	9.3%	41,059.67
Other Revenues	(40,200)	(382.79)	39,817.21	1.0%	(39,700)	(498.29)	1.3%	(31,726.02)
LaSalle Outdoor Pool	(2,800)	1,720.18	4,520.18	-61.4%	(9,600)	2,300.02	-24.0%	9,333.65
<u>Development & Strategic Initiatives</u>								
Wages/Benefits	564,600	286,738.33	(277,861.67)	50.8%	547,200	278,183.55	50.8%	553,642.87
Administrative Expenses	20,500	8,943.66	(11,556.34)	43.6%	20,200	8,853.57	43.8%	20,524.60
Personnel Expenses	9,200	7,428.78	(1,771.22)	80.8%	9,200	8,597.06	93.5%	9,436.86
Program Services	23,400	2,473.21	(20,926.79)	10.6%	23,400	4,460.25	19.1%	16,882.44
Transfers to Own Funds	38,000	0.00	(38,000.00)	0.0%	38,000	0.00	0.0%	38,000.00
Expenditures	655,700	305,583.98	(350,116.02)	46.6%	638,000	300,094.43	47.0%	638,486.77
Grants	0	0.00	0.00	100.0%	0	(2,230.63)	100.0%	(2,230.63)
Other Revenues	(50,500)	(39,950.00)	10,550.00	79.1%	(42,500)	(38,850.00)	91.4%	(111,250.00)
Development & Strategic Initiatives	605,200	265,633.98	(339,566.02)	43.9%	595,500	259,013.80	43.5%	525,006.14
<u>Building Division</u>								
Wages/Benefits	452,300	99,870.43	(352,429.57)	22.1%	443,000	227,682.72	51.4%	349,756.29
Administrative Expenses	4,600	1,283.55	(3,316.45)	27.9%	4,600	3,190.99	69.4%	4,806.08
Personnel Expenses	10,700	3,417.81	(7,282.19)	31.9%	10,700	4,178.10	39.1%	5,722.05
Program Services	180,000	164,962.76	(15,037.24)	91.7%	176,700	97,222.05	55.0%	292,586.49
Transfers to Own Funds	0	219,677.36	219,677.36	100.0%	8,900	(4,601.41)	-51.7%	77,132.61
Expenditures	647,600	489,211.91	(158,388.09)	75.5%	643,900	327,672.45	50.9%	730,003.52
Contributions from Own Funds	(80,600)	0.00	80,600.00	0.0%	0	(37,993.32)	100.0%	0.00
Other Revenues	(567,000)	(489,211.91)	77,788.09	86.3%	(643,900)	(289,679.13)	45.0%	(730,003.52)
Building Division	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
<u>Agriculture / Reforestation</u>								
Program Services	0	0.00	0.00	100.0%	25,000	0.00	0.0%	0.00
Other Revenues	0	0.00	0.00	100.0%	(25,000)	0.00	0.0%	0.00
Agriculture / Reforestation	0	0.00	0.00	100.0%	0	0.00	100.0%	0.00
Expenditures	38,434,900	13,467,311.04	(24,967,588.96)	35.0%	35,277,400	13,314,022.58	37.7%	36,693,248.80
T o t a l	0	(23,146,791.76)	(23,146,791.76)	100.0%	0	(20,515,737.36)	100.0%	(106,287.76)
General Fund	0	(23,366,882.56)	(23,366,882.56)	100.0%	0	(20,732,407.77)	100.0%	(101,801.97)
Water Fund	0	143,629.72	143,629.72	100.0%	0	91,127.13	100.0%	(1,892.55)
Wastewater Fund	0	76,461.08	76,461.08	100.0%	0	125,543.28	100.0%	(2,593.24)

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
JUNE 30, 2019

09/07/2019

PROJECTS	ENDING BALANCE DEC 31,2018	CAPITAL EXPENSES	OPERATING EXPENSES	INTEREST	CONTR- GENERAL	CONTR- RESERVES/ RESERVE FUND	CONTR- DEFERRED REVENUE	CONTR- GRANT/DEBT	CONTR- OTHER	ENDING BALANCE JUNE 30, 2019
TECHNOLOGY	0.00	10,374.42		70.60						10,445.02
Server equipment & upgrades	0.00	3,588.06		44.24						3,632.30
Access Control	0.00	6,786.36		26.36						6,812.72
STRATEGIC INITIATIVES	0.00	22,001.31		178.80						22,180.11
VC Wayfinding Signage	0.00	8,673.47		106.94						8,780.41
Highway 401 Gateway Sign	0.00	13,327.84		71.86						13,399.70
HYDRO GENERATOR	8,210.32			30.45					(6,131.73)	2,109.04
CAPITAL-ADMIN/FINANCIAL SERVICES	(51,550.28)									(51,550.28)
Over financed activities	(51,550.28)									(51,550.28)
CAPITAL-FIRE	0.00	7,213.13	57,695.34	440.42						65,348.89
Respirator Fit Tester Machine	0.00	7,213.13		53.96						7,267.09
Electronic Tracking System	0.00		2,814.68	21.05						2,835.73
Fire Master Plan	0.00		22,879.53	142.79						23,022.32
A/C Watch Office	0.00		4,304.45	32.19						4,336.64
Radio Study/Training	0.00		27,696.68	190.43						27,887.11
CAPITAL-POLICE	0.00	69,174.42		170.57						69,344.99
Vehicles	0.00	69,174.42		170.57						69,344.99
CAPITAL-ROADS	89,288.62	132,124.58	35,633.30	1,881.94						258,928.44
Transportation Master Plan	89,288.62		32,336.28	1,537.63						123,162.53
Oakdale Trails Development	0.00	1,373.76		13.78						1,387.54
Signal Assessment	0.00		3,297.02	8.13						3,305.15
Upgrade Judy Recker Cres	0.00	130,750.82		322.40						131,073.22
TRANSIT	(32,832.24)		128,016.13	1,283.68						96,467.57
Bus Shelters	(32,832.24)									(32,832.24)
Buses (2)	0.00		128,016.13	1,283.68						129,299.81
DRAINS	0.00	75,597.19	45,030.25	546.38					(45,030.25)	76,143.57
Herb Gray Parkway Drainage Reports	0.00		45,030.25						(45,030.25)	0.00
Culvert-Lepain Pond	0.00	67,879.74		507.69						68,387.43
Front Road Park Drainage	0.00	7,717.45		38.69						7,756.14
CAPITAL-FACILITIES & FLEET	0.00	491,470.40		4,253.09						495,723.49
Roads-Paint Machine	0.00	15,242.84		187.94						15,430.78
Roads-Sign Machine	0.00	5,693.47		70.20						5,763.67
Corp-Pickup-VIN#593325	0.00	34,309.17		421.82						34,730.99
Parks-Pickup-VIN#426094	0.00	42,296.16		500.48						42,796.64
Corp-Pickup-VIN#602042	0.00	32,601.75		326.77						32,928.52
Roads-Road Closure Trailers	0.00	9,152.29		91.78						9,244.07
Vollmer-Renovations	0.00	95,965.14		713.89						96,679.03
DSI-BL-Pickup-VIN#308801	0.00	21,778.95		214.32						21,993.27
PW-Barn Eaves Troughs	0.00	16,281.60		101.70						16,383.30
Roads-Pickup-VIN#556727 (2018)	0.00	1,139.72		8.52						1,148.24
VC-Arena Lighting	0.00	108,370.33		810.54						109,180.87
VC-Carpet	0.00	8,395.20		62.79						8,457.99
Parks-Dump Truck	0.00	92,611.78		685.25						93,297.03
VC-Scrubber	0.00	7,632.00		57.09						7,689.09
CAPITAL-CULTURE & RECREATION	0.00		5,309.91	34.87						5,344.78
Planters	0.00		5,309.91	34.87						5,344.78

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
JUNE 30, 2019

09/07/2019

PROJECTS	ENDING BALANCE DEC 31,2018	CAPITAL EXPENSES	OPERATING EXPENSES	INTEREST	CONTR- GENERAL	CONTR- RESERVES/ RESERVE FUND	CONTR- DEFERRED REVENUE	CONTR- GRANT/DEBT	CONTR- OTHER	ENDING BALANCE JUNE 30, 2019
CAPITAL-PARKS	0.00	48,023.39	12,467.26	426.96						60,917.61
Accessible Playground-Marcotte Park	0.00	24,117.12		297.34						24,414.46
Vollmer Master Plan	0.00		9,007.42	46.83						9,054.25
Floating Dock Installation	0.00		3,052.80	22.84						3,075.64
Soccer Field Maintenance Equipment	0.00	23,906.27		58.95						23,965.22
Replace Signs	0.00		407.04	1.00						408.04
CAPITAL-PLANNING & DEVELOPMENT	0.00		18,222.22	146.25						18,368.47
Official Plan Review	0.00		2,513.47	30.98						2,544.45
Comprehensive Zoning Bylaw	0.00		15,708.75	115.27						15,824.02
CAPITAL-SEWER	0.00	42,292.48	3,278.89	212.30						45,783.67
PS-Other Maintenance	0.00		3,278.89	32.86						3,311.75
Zoom Camera	0.00	20,922.88		103.41						21,026.29
Manhole Rain Catchers	0.00	21,369.60		76.03						21,445.63
WORK IN PROGRESS										
CELL TOWER BUILDING	0.00	81,812.37		954.69						82,767.06
PARKING LOT SIGNS	0.00	8,408.67		51.63						8,460.30
TIME & ATTENDANCE SYSTEM	0.00	10,580.92		49.11						10,630.03
MILL & PAVE PROGRAM-2018	0.00	174,122.40		1,745.98						175,868.38
BRIDGES (Front Road/Turkey Creek Bridge)	107,608.21	438,751.39		2,788.02						549,147.62
PEDESTRIAN BRIDGE-OJIBWAY OAKS	0.00	76,506.22		602.49						77,108.71
CHAPPUS DRAIN	29,297.21			426.39						29,723.60
BESSETTE DRAIN	34,134.17			498.16						34,632.33
LEPAIN DRAIN	68,765.63			1,005.02						69,770.65
WEST BRANCH CAHILL DRAIN	19,042.63			275.69						19,318.32
ST MICHAELS DRAIN	520.81	34,831.43		93.59						35,445.83
VC ICE PLANT	0.00	14,481.20		87.92						14,569.12
HOWARD INDUST PARK (INT)	32,288.87			400.40						32,689.27
WATERMAIN-Canard Watermain	0.00	11,633.16		111.22						11,744.38
WATERMAIN-Front Road Watermain	0.00	92,601.60		594.63						93,196.23
DRINKING WATER SYSTEM INITIATIVE	0.00		19,917.87	143.50						20,061.37
CAPITAL-SEWER (Sewage Capacity)	2,307,418.00									2,307,418.00
PS 1 STRUCTURE REPAIRS (CWWF)	0.00	212,603.08		1,424.80						214,027.88
FOURTH CONCESSION DRAIN	21,901.30		19,049.47	528.65						41,479.42
BURKE DRAIN	6,487.94		5,381.53	128.14						11,997.61
HOWARD AVENUE DRAIN	804.01			11.90						815.91
FOURTH CONC BRANCH DRAIN-GARLATTI	0.00		457.92	4.60						462.52
THIRD CONCESSION DRAIN	0.00		381.06	2.85						383.91
HOWARD/BOUFFARD MASTER DRAINAGE PLA	94,323.58		25,301.76	1,582.88						121,208.22
RIVERDANCE PROPERTY	(42,972.48)	13,391.00								(29,581.48)
HERITAGE STORM IMPROVEMENT	115,291.59	183,815.81		2,915.76						302,023.16
OLIVER FARMS STORM IMPROVEMENT	0.00	56,498.91		546.32						57,045.23
WATERFRONT	1,869,157.74									1,869,157.74
	4,677,185.63	2,308,309.48	376,142.91	26,650.65	0.00	0.00	0.00	0.00	(51,161.98)	7,337,126.69

TOWN OF LASALLE
RESERVES & RESERVE FUNDS SCHEDULE
JUNE 30, 2019

09/07/2019

	BALANCE DEC 31,2018	CONTR- GENERAL FUND	CONTR- RESERVES/ RES FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE JUNE 30,2019
RESERVES											
GREEN SPACE/WOODLOT	431,905.19									(8,685.05)	423,220.14
VEHICLE & EQUIPMENT	4,604,779.08	10,972.99			958.03						4,616,710.10
INFRASTRUCTURE	12,284,190.05				20,200.00						12,304,390.05
SPECIAL PROJECTS	1,179,440.27				569,344.00					(2,048.00)	1,746,736.27
TAX STABILIZATION	4,012,558.95										4,012,558.95
WORKING CAPITAL	453,467.33				52,448.00					(21,000.00)	484,915.33
RECREATION COMPLEX	1,553,670.70	16,607.50									1,570,278.20
RESERVES	<u>24,520,011.57</u>	<u>27,580.49</u>			<u>642,950.03</u>					<u>(31,733.05)</u>	<u>25,158,809.04</u>
RESERVE FUNDS											
BUILDING ACTIVITY	(176,818.95)	219,677.36									42,858.41
ESSEX POWER EQUITY	12,139,225.00										12,139,225.00
RESERVE FUNDS	<u>11,962,406.05</u>	<u>219,677.36</u>									<u>12,182,083.41</u>
RESERVES/RESERVE FUNDS	<u>36,482,417.62</u>	<u>247,257.85</u>			<u>642,950.03</u>					<u>(31,733.05)</u>	<u>37,340,892.45</u>

TOWN OF LASALLE
DEFERRED REVENUE FUND SCHEDULE
JUNE 30, 2019

09/07/2019

	BALANCE DEC 31,2018	CONTR- GENERAL FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE JUNE 30,2019
DEFERRED REVENUE										
SEWER PROJECTS	2,125,459.33				24,022.46					2,149,481.79
WATER PROJECTS	5,337,095.10				87,726.54					5,424,821.64
WATER EMERGENCY	1,500,000.00									1,500,000.00
LAND DEVELOPMENT CHARGES	11,199,531.66			1,003,879.00	172,169.94	(205,976.73)				12,169,603.87
DC PROJECTS (NON-GROWTH RELATED)	14,592,982.42				218,312.84					14,811,295.26
FEDERAL GAS TAX	3,347,625.54				50,392.81					3,398,018.35
PROVINCIAL GAS TAX/TRANSIT	45,567.15	13,876.00			489.41					59,932.56
OCIF-FORMULA BASED	477,982.65	369,787.00			7,717.74					855,487.39
DEPOSITS FROM DEVELOPERS	2,545,363.46			518,000.00	39,747.43					2,678,844.03
CONTRIBUTIONS FROM DEVELOPERS	889,405.10			22,750.00	11,441.06				(424,266.86)	923,596.16
PARKLAND DEDICATION	387,486.26			32,250.00	6,085.61					425,821.87
DEFERRED REVENUE	<u>42,448,498.67</u>	<u>383,663.00</u>		<u>1,576,879.00</u>	<u>618,105.84</u>	<u>(205,976.73)</u>			<u>(424,266.86)</u>	<u>44,396,902.92</u>

TOWN OF LASALLE
RESERVES & RESERVE FUNDS SCHEDULE
JUNE 30, 2019

09/07/2019

	BALANCE DEC 31,2018	CONTR- GENERAL FUND	CONTR- RESERVES/ RES FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE JUNE 30,2019
RESERVES											
GREEN SPACE/WOODLOT	431,905.19									(8,685.05)	423,220.14
VEHICLE & EQUIPMENT	4,604,779.08	10,972.99			958.03						4,616,710.10
INFRASTRUCTURE	12,284,190.05				20,200.00						12,304,390.05
SPECIAL PROJECTS	1,179,440.27				569,344.00					(2,048.00)	1,746,736.27
TAX STABILIZATION	4,012,558.95										4,012,558.95
WORKING CAPITAL	453,467.33				52,448.00					(21,000.00)	484,915.33
RECREATION COMPLEX	1,553,670.70	16,607.50									1,570,278.20
RESERVES	24,520,011.57	27,580.49			642,950.03					(31,733.05)	25,158,809.04
RESERVE FUNDS											
BUILDING ACTIVITY	(176,818.95)	219,677.36									42,858.41
ESSEX POWER EQUITY	12,139,225.00										12,139,225.00
RESERVE FUNDS	11,962,406.05	219,677.36									12,182,083.41
RESERVES/RESERVE FUNDS	36,482,417.62	247,257.85			642,950.03					(31,733.05)	37,340,892.45

TOWN OF LASALLE
DEFERRED REVENUE FUND SCHEDULE
JUNE 30, 2019

09/07/2019

	BALANCE DEC 31,2018	CONTR- GENERAL FUND	CONTR- DEFERRED REVENUE	CONTR- OTHER/ DEVELOPERS	INTEREST	TRANSFER- GENERAL FUND	TRANSFER- CAPITAL FUND	TRANSFER- RESERVES/ RES FUND	TRANSFER- OTHER	BALANCE JUNE 30,2019
DEFERRED REVENUE										
SEWER PROJECTS	2,125,459.33				24,022.46					2,149,481.79
WATER PROJECTS	5,337,095.10				87,726.54					5,424,821.64
WATER EMERGENCY	1,500,000.00									1,500,000.00
LAND DEVELOPMENT CHARGES	11,199,531.66			1,003,879.00	172,169.94	(205,976.73)				12,169,603.87
DC PROJECTS (NON-GROWTH RELATED)	14,592,982.42				218,312.84					14,811,295.26
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PROVINCIAL GAS TAX/TRANSIT	45,567.15	13,876.00			489.41					59,932.56
OCIF-FORMULA BASED	477,982.65	369,787.00			7,717.74					855,487.39
DEPOSITS FROM DEVELOPERS	2,545,363.46			518,000.00	39,747.43				(424,266.86)	2,678,844.03
CONTRIBUTIONS FROM DEVELOPERS	889,405.10			22,750.00	11,441.06					923,596.16
PARKLAND DEDICATION	387,486.26			32,250.00	6,085.61					425,821.87
DEFERRED REVENUE	42,448,498.67	383,663.00		1,576,879.00	618,105.84	(205,976.73)			(424,266.86)	44,396,902.92

TOWN OF LASALLE
CASH AND INVESTMENTS
JUNE 30, 2019

Sector/Class	Policy		Details						Value	Term Limitations			
	Maximum Sector Limit of the Portfolio	Maximum Term Limitation	Issuer	Broker	Issue	Maturity	Interest	Total Amount	Sector	< 1 year 25%-100%	1-3 years 75%	3-5 years 50%	5 - 10 years 25%
Federal Canada	25%	10 years							0.00%				
Provincial Province	25%	10 years							0.00%				
Municipal Municipalities, Regions & Counties School Boards Other Agencies & Authorities One: Public Sector Group of Funds	25%	10 years 10 years 10 years 10 years			Mar 1,2019	on demand	variable	325,393.23	100.00%	325,393.23			
Financial Institutions Schedule I Banks Schedule II Banks and Credit Unions	100%	10 years 10 years							0.00%				
TOTAL: EXTERNAL INVESTMENTS								325,393.23		100.0%	0.0%	0.0%	0.0%
CASH													
General Account			Windsor Family Credit Union					7,231,488.32		7,231,488.32			
Sewer Account			Windsor Family Credit Union					285,738.36		285,738.36			
Water Account			Windsor Family Credit Union					353,453.14		353,453.14			
Reserves Account			Windsor Family Credit Union					25,215,414.15		25,215,414.15			
Capital Deposits Account			Windsor Family Credit Union					43,141,387.69		43,141,387.69			
TOTAL: CASH								76,227,481.66		100.0%	0.0%	0.0%	0.0%
INVESTMENT IN ESSEX POWER													
Investment in Special Class A Shares			Essex Power (\$207,738 + \$45,522)					253,260.00					253,260.00
Investment in Common & Preferred Shares (Jan 1,2019)			Essex Power (\$12,139,225)										
TOTAL: INVESTMENT IN ESSEX POWER								253,260.00					
GRAND TOTAL: CASH AND INVESTMENTS								76,806,134.89		76,552,874.89	0.00	0.00	253,260.00
										99.7%	0.0%	0.0%	0.3%