

# The Corporation of the Town of LaSalle

Date:	November 30, 2018	Report No:	FIN-32-2018
Directed To:	Members of Council	Attachments:	A: Summary of Changes B: Proposed Budget
Department:	Finance		Summary by Department C: Proposed Capital Budget
Prepared By:	Gaetano Ferraro, CPA, CMA Manager of Finance & Deputy Treasurer Dale Langlois, CPA, CA	Policy References:	None
Subject:	Director of Finance & Treasurer  Proposed 2019 Budget Release and Highligh	ghts	

#### Recommendation:

For Council Information

#### Report:

The Proposed 2019 Budget and Business plan document has been completed and will be presented to council during budget deliberation sessions, which are scheduled to take place Thursday, January 10<sup>th</sup> and Friday, January 11<sup>th</sup>, 2019.

Attached as Appendix A is a summary of the significant changes in the Proposed 2019 Budget. As well, Appendix B contains a summary of the proposed departmental budgets and Appendix C contains the Proposed 2019 Capital Budget

If approved, the municipal levy will increase by \$2,605,000 which takes into account the effects of assessment growth and a proposed tax rate change of 0.00%. It is important to note that the total impact of the municipal tax paid for some residential properties will increase more than the proposed tax rate change of 0.00% depending on the assessed value that MPAC allocated to the individual property.

#### **Budget Summary**

Municipal Property Taxes	2018	Proposed 2019	Change
Municipal General Levy	\$31,706,300	\$34,311,300	\$2,605,000
Municipal Residential Tax Rate	0.9634%	0.9634%	+0.00%
Municipal Taxes per \$100,000 of Residential Assessment	\$963.40	\$963.40	\$ -

Total Property Taxes	2018	Proposed 2019	Change
Municipal Rate	0.9634%	0.9634%	+0.00%
County Rate (ESTIMATE)	0.4765%	0.4836%	+1.50%
Education Rate (ESTIMATE)	0.1700%	0.1632%	-4.00%
Total Property Tax Rates	1.6099%	1.6102%	+0.02%
Total Property Taxes per \$100,000 of Residential Assessment	\$1,609.90	\$1,610.20	+\$0.30

Please note that the budget is a comprehensive document and the information contained within this report should be viewed as a short, high level summary only. Should you have any questions, please do not hesitate to contact Dale Langlois or Gaetano Ferraro.

Yours truly,

Gaetano Ferraro, CPA, CMA Manager of Finance & Deputy Treasurer Dale Langlois, CPA, CA
Director of Finance & Treasurer

Reviewed by:						
CAO	Finance	Council Services	Environmental Services	Planning & Development	Culture & Recreation	Fire Services
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	Category	Expenses		Revenue
2018 Total Expenses Budget		31,706,300	2018 Levy Budget	31,706,300
Conditions of the second secon				
Controlled by Council (Tax Rate Supported):			Tax Rate Supported Departments	
Inflationary:			Known changes in Revenues	
Contractual Wage increases	Labour	181,200	Increase in OCIF funding	270,000
Benefit Cost increases	Labour	229,900	Interest revenue (interest rate increase)	200,000
Grid movements / potential effect of various labour studies	Labour	50,000	Transit - Additional Provincial Gas Tax Funding	191,000
Reduction from elimination of Bill 148	Labour	(261,000)	Change in Corporate Revenues Sub-total	661,000
Net full year affect of new positions hired in 2018	Labour	198,000		
Inflation on existing capital contributions	Capital	124,900		
Garbage Disposal and Collection	Operations	76,000		
Utility rate changes	Operations	(66,000)		
Vollmer building and equipment maintenance	Operations	63,200	Assessment from new construction and Carryforward Effect	
Transit	Operations	130,700	2018 levy increase carryforward	131,000
Streetlight Maintenance	Operations	30,000	Levy increase from new construction (growth)	1,274,000
Other inflationary increases	Operations	48,600		
Inflationary Sub-total	W Salara	805,500	Re-Assessment Effect	
			Levy increase from Re-Assessment of existing structures	1,200,000
Service Level Change:				
New positions, grid adjustments, other labour changes	Labour	452,800	Change to the Tax Rate Effect	
Increase in OCIF Funding-Allocated to Capital	Capital	205,000	Levy increase from tax rate increase	-
Increase in transfer to capital	Capital	435,000	(Required tax rate increase = 0.0%)	
Various Master Plan Funding Build-up (phase 1)	Capital	500,000	(1% tax rate change = \$340,000)	
Fire Master plan operating cost build-up (phase 2 of 7)	Operations	300,000	Proposed Change in Municipal Levy Sub-total	2,605,000
Accessibility funding build-up	Operations	100,000		
Strategic planning build up	Operations	50,000		
Other small service level increase proposals	Operations	111,000		
Additional Street Sweeping (twice per year)	Operations	36,500		
Enhanced Soccer Field Annual Maintenance Costs	Operations	49,200		
Road crack sealing program (phase 4 of 4)	Operations	25,000		
Service level change sub-total		2,264,500		
Controlled by Police Services Board:				
Contractual Wage increases	Labour	75,200		
Benefit Cost increases	Labour	51,000	×	
Add back vehicle purchase in to budget	Capital	80,000		
Other changes	Operations	(10,200)		
Police Services Board Controlled	- Sperations	196,000		
		250,000		
2019 Total Expense Budget (DRAFT)		34,972,300	2019 Total Revenue Budget (DRAFT)	34,972,300
2019 Total Change in the Expense Budget (DRAFT)		3,266,000	2019 Total Change in the Revenue Budget (DRAFT)	3,266,000

tus 2019 Base	19 Status	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
	Quo/ ntractual	Growth Change	Service Level Change	Requested Budget	Requested/ P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
	(340,500)	(20,000)	(2,244,500)	(34,311,300)	8.2%	1.1%	8.2%	-10.4%
- (195,000	( <del>) =</del> )		-	(195,000)	0.0%	0.0%	0.0%	0.0%
- (43,600	-	3*	-	(43,600)	0.0%	0.0%	0.0%	0.0%
			-	-	#DIV/01	#DIV/01	#DIV/0!	0.0%
	3,200		-	(16,100)	-16.6%	-16.6%	-16.6%	0.0%
,200) (3,779,400	(466,200)	-	-	(3,779,400)	14.1%	14.1%	14.1%	-1.9%
,500) (36,080,900	(803,500)	(20,000)	(2,244,500)	(38,345,400)	8.7%	2.3%	8.7%	-12.3%
,800 299,200	31,800		-	299,200	11.9%	11.9%	11.9%	0.1%
- 38,500		E	_	38,500	0.0%	0.0%		0.0%
- 40,200	-			40,200	0.0%	0.0%	0.0%	
	1,000			26,500	3.9%	3.9%	3.9%	0.0%
	32,800	-	-	404,400	0.0%	8.8%		0.0%
				10 1/100	0.070	0.070	0.076	0.178
	=	-		2	#DIV/0!			
E (E)	=	-	-	<u> </u>	#DIV/0!			
2,800 404,400	32,800			404,400	8.8%	8.8%	8.8%	#DIV/0!
5,400 1,869,700	236,400			1,869,700	14.5%	14.5%	14.5%	0.9%
	14,600			185,000	8.6%	8.6%		0.1%
	20,000		-	57,500	53.3%	53.3%	-	0.1%
2.000.00	(50,000)	-	-	272,200	-15.5%	-15.5%		-0.2%
	221,000			2,384,400	10.2%	10.2%		0.9%
						2012/0	10.270	0.576
1,800) (857,500	(14,800)	-	180	(857,500)	1.8%	1.8%	1.8%	-0.1%
1,800) (857,500	(14,800)		18.	(857,500)	1.8%	1.8%		-0.1%
200 1 525 000	200 200							1
5,200 1,526,900	206,200		-	1,526,900	15.6%	15.6%	15.6%	0.8%
3,300 484,400	8,300	-	-	484,400	1.7%	1.7%	1.7%	0.0%
	14,500		-	291,600	5.2%	5.2%		0.0%
- 9,000			8.	9,000	0.0%		4	0.0%
	3,000		0=	156,000	2.0%		**	0.0%
	25,800		7 <b>m</b> 3	941,000	2.8%			0.1%
								0.170
5,800 941,000	25,800	-	-	941,000	2.8%	2.8%	2.8%	0.1%
1,200) 50,000	(211,200)		387,800	437,800	67.6%			
	(3,200)		-	1,980,300	-16.6%	-0.2%	-0.2%	0.0%
- 205,000			50,000	255,000	200.0%			0.2%
	127,900		805,000	9,152,600	11.3%	0.00000	77.75.176	3.7%
	(86,500)		1,242,800	11,825,700	10.8%			4.6%
							22.070	7.070
5,500) 10,582,90	(86,500)		1,242,800	11,825,700	10.8%	-0.8%	10.8%	4.6%
								100

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	Requested/ P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
							change		Approved		100	
COUNCIL SERVICES												
Wages/Benefits	921,952	796,707	980,900	2,500	983,400	124	2	983,400	0.3%	0.3%	0.3%	0.0%
Administrative Expenses	10,093	18,892	27,100	(5,000)	22,100	20	-	22,100	-18.5%	-18.5%	-18.5%	0.0%
Personnel Expenses	25,960	18,030	49,100	-	49,100		2	49,100	0.0%	0.0%	0.0%	0.0%
Program Services	35,980	57,661	67,400	9,900	77,300	100	-	77,300	14.7%	14.7%	14.7%	0.0%
Transfers to Own Funds	2,170	- 1	-	-	2	( <u>*</u> )	-	-	#DIV/0!	#DIV/0!	#DIV/0!	0.0%
Total Expenditures	996,154	891,289	1,124,500	7,400	1,131,900		-	1,131,900	#DIV/0!	0.7%		0.0%
Other Revenue	(48,289)	(25,770)	(24,800)	1,300	(23,500)		_	(23,500)	-5.2%	-5.2%	-5.2%	0.0%
Total Revenue	(48,289)	(25,770)	(24,800)	1,300	(23,500)		-	(23,500)	-5.2%	-5.2%	-5.2%	0.0%
Total Nevenue	(40,203)	(23), (0)	(24,000)	1,500	(23,300)	127		(23,300)	-3.276	-5.2%	-5.276	0.0%
Total Council Services	947,865	865,518	1,099,700	8,700	1,108,400			1,108,400	0.8%	0.8%	0.8%	0.0%
FIRE SERVICES												h
Wages and Benefits	1,953,068	1,662,811	2,053,800	91,700	2,145,500		-	2,145,500	4.5%	4.5%	4.5%	0.4%
Administrative Expenses	59,884	55,770	60,400	3,600	64,000			64,000	6.0%	6.0%	6.0%	0.0%
Personnel Expenses	107,517	100,691	110,600	7,000	117,600	5 <b>5</b> 1	5,000	122,600	10.8%	6.3%	10.8%	0.0%
Vehicle/Equipment Expenses	127,999	112,135	125,700	5,000	130,700	-	-	130,700	4.0%	4.0%	4.0%	0.0%
Program Services	17,076	19,084	23,000	2,000	25,000		-	25,000	8.7%	8.7%	8.7%	0.0%
Transfers to Own Funds	204,000	308,000	308,000		308,000	::=:	300,000	608,000	97.4%	0.0%	97.4%	1.2%
Total Expenditures	2,469,544	2,258,490	2,681,500	109,300	2,790,800	)#I	305,000	3,095,800	15.5%	4.1%		1.7%
Other Revenue	(5,617)	(6,441)	(10,000)		(10,000)	-		(10.000)	0.0%	0.0%	0.004	
Total Revenue	(5,617)	(6,441)	(10,000)		(10,000)	-	-	(10,000)	0.0%	0.0%		0.0%
Total Nevertue	(3,017)	(0,441)	(10,000)		(10,000)			(10,000)	0.0%	0.0%	0.0%	0.0%
Total Fire Services	2,463,927	2,252,049	2,671,500	109,300	2,780,800		305,000	3,085,800	15.5%	4.1%	15.5%	1.7%
POLICE & DISPTACH												
Wages and Benefits	6,356,213	5,707,447	6,711,000	126,200	6,837,200	-	-	6,837,200	1.9%	1.9%	1.9%	0.5%
Administrative Expenses	181,468	160,166	170,200	1,000	171,200	-	-	171,200	0.6%	0.6%		0.09
Personnel Expenses	121,728	99,517	112,000	2,500	114,500		-	114,500	0.0%	2.2%	10-2-02-02-02	0.09
Facility Expenses	159,800	129,209	155,000	-	155,000	-	(4)	155,000	-27.8%	0.0%		0.09
Vehicle/Equipment Expenses	129,023	117,485	141,100	(5,000)	136,100	<u>=</u>	-	136,100	-3.5%	-3.5%	2011(2010)	0.09
Program Services	162,660	207,036	138,000	(1,000)	137,000	2	-	137,000	-0.7%	-0.7%		0.09
Transfers to Own Funds	275,256	-		80,000	80,000	-		80,000	#DIV/0!	#DIV/0!	#DIV/01	0.39
Total Expenditures	7,386,147	6,420,860	7,427,300	203,700	7,631,000	<u> </u>	-	7,631,000	2.7%	2.7%		0.89
Grants	(56,393)	(138,486)	(63,800)	(9,800)	(73,600)	2		(73,600)	-100.0%	15.4%	15.4%	0.09
Contributions from Own Funds	-	-	- (00,000)	(5,555)	-	2		(75,000)	-100.0%	#DIV/0!	#DIV/0!	0.09
Other Revenue	(607,997)	(272,837)	(262,600)	2,100	(260,500)	2	2	(260,500)	-0.8%	-0.8%		0.09
Total Revenue	(664,390)	(411,323)	(326,400)	(7,700)	(334,100)	-	-	(334,100)	2.4%	2.4%		0.09
	Ц											
Total Police & Dispatch	6,721,757	6,009,537	7,100,900	196,000	7,296,900			7,296,900	2.8%	2.8%	2.8%	0.89

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals	Approved	Quo/	Budget	Growth	Service	Requested	Requested/	to	to	Tax Rate
		Oct 31	Budget	Contractual		Change	Level Change	Budget	P.R. Approved	2019 Base	2019 Request	Impact
PW - CORPORATE												
Wages and Benefits	1,049,781	865,712	1,141,300	7,800	1,149,100	-	-	1,149,100	0.7%	0.7%	0.70/	0.000
Administrative Expenses	348,168	328,567	358,500	15,200	373,700	-		373,700	4.2%	4.2%		0.0%
Personnel Expenses	119,257	97,144	120,000	15,200	120,000	7	8,000	128,000	6.7%	0.0%		0.1%
Total Expenditures	1,517,205	1,291,423	1,619,800	23,000	1,642,800	-	8,000	1,650,800	1.9%	1.4%	6.7% 1.9%	0.0%
Total Experiated Co	2,527,200	2,232,123	2,023,000	25,000	2,042,000		0,000	1,050,000	1.576	1.476	1.576	0.1%
Other Revenue	(982,421)	(821,565)	(994,200)	(19,000)	(1,013,200)	:: <del>*</del> ::		(1,013,200)	1.9%	1.9%	1.9%	-0.1%
Total Revenue	(982,421)	(821,565)	(994,200)	(19,000)	(1,013,200)	-	-	(1,013,200)	1.9%	1.9%	1.9%	-0.1%
Total Public Works - Corporate	534,784	469,857	625,600	4,000	629,600		8,000	637,600	1.9%	0.6%	1.9%	0.0%
PW - PARKS												
Wages and Benefits	636,725	682,380	806,900	20,400	827,300	(*)		827,300	0.0%	2.5%	2 504	0.101
Vehicle/Equipment Expenses	11,243	8,164	15,500	20,400	15,500	-		15,500	0.0%	0.0%	2.5% 0.0%	0.1%
Program Services	296,042	292,029	395,000	12,000	407,000		52,700				003102000	0.0%
Total Expenditures	944,010	982,573	1,217,400	32,400	1,249,800		52,700	459,700 1,302,500	0.0% <b>7.0</b> %	3.0%	16.4% 7.0%	0.3%
Total Expenditures	344,020	302,373	2,227,400	32,400	2,245,000		32,700	1,302,300	7.0%	2.770	7.0%	0.5%
Other Revenue	(49,035)	(48,825)	(35,000)	(3,000)	(38,000)	9 <b>4</b>	-	(38,000)	0.0%	8.6%	8.6%	0.0%
Total Revenue	(49,035)	(48,825)	(35,000)	(3,000)	(38,000)		-	(38,000)	8.6%	8.6%		0.0%
Total Public Works - Parks	894,975	933,748	1,182,400	29,400	1,211,800		52,700	1,264,500	6.9%	2.5%	6.9%	0.3%
PW - FLEET & FACILITIES												
Wages and Benefits	1,360,821	1,223,354	1,491,000	127,200	1,618,200	_	2.	1,618,200	8.5%	8.5%	8.5%	0.5%
Facility Expenses	1,771,397	1,383,094	1,931,700	1,000	1,932,700	_	3,000	1,935,700	0.2%	0.1%		0.0%
Vehicle/Equipment Expenses	530,118	664,232	533,500	40,600	574,100		14,500	588,600	10.3%	7.6%		0.2%
Transfers to Own Funds	216,436	217,831	219,300	4,400	223,700		-	223,700	2.0%		20.070	0.275
Total Expenditures	3,878,773	3,488,512	4,175,500	173,200	4,348,700	(+	17,500	4,366,200	4.6%	4.1%	4.6%	0.8%
Other Revenue	(58,641)	(34,744)	(47,300)	(2,700)	(E0.000)			(50,000)	E 70/			2 20.
Total Revenue	(58,641)	(34,744)			(50,000)		-	(50,000)	5.7%	5.7%		0.0%
Total Revenue	(58,641)	(34,744)	(47,300)	(2,700)	(50,000)		(50)	(50,000)	5.7%	5.7%	5.7%	0.0%
Total Public Works - Fleet & Facilities	3,820,131	3,453,768	4,128,200	170,500	4,298,700	Historia II	17,500	4,316,200	4.6%	4.1%	4.6%	0.8%
DW DOADS												
PW - ROADS Wages and Benefits	891,276	597,729	630,600	14,000	644 600			644.600	2.20/			
Vehicle/Equipment Expenses	15,650	18,002	34,000	14,000	644,600 34,000		38.	644,600	2.2%	2.2%		0.1%
Program Services	366,708	321,076	501,100	(7,800)	493,300	20,000	98,500	34,000 611,800	0.0%	0.0%		0.0%
Total Expenditures	1,273,634	936,808	1,165,700	6,200	1,171,900	20,000	98,500	1,290,400	10.7%	0.5%		0.4%
	2,2,0,004	220,000	2,205,700	0,200	2,272,500	20,000	30,300	1,250,400	10.778	0.576	10.7%	0.5%
Other Revenue	(12,861)	(8,436)	-		-	-	-	-	#DIV/01	#DIV/01	#DIV/0!	0.0%
Total Revenue	(12,861)	(8,436)			-	-	X#1		#DIV/0!	#DIV/01	#DIV/0!	0.0%
Total Public Works - Roads	1,260,773	928,372	1,165,700	6,200	1,171,900	20,000	98,500	1 200 400	10.7%	0.50	10 704	
TOME TO STATE OF THE STATE OF T	1,200,775	320,312	1,103,700	0,200	1,171,300	20,000	30,300	1,290,400	10.7%	0.5%	10.7%	0.5%
PW - DRAINAGE												
Wages and Benefits	261,040	340,727	426,800	7,300	434,100	-	1.	434,100	1.7%	1.7%	1.7%	0.0%
Total Expenditures	261,040	340,727	426,800	7,300	434,100	-	14	434,100	1.7%	1.7%	1.7%	0.0%
Total Public Works - Drainage	261,040	340,727	426,800	7,300	434,100			434,100	1.7%	1.79	6 1.7%	0.0%
		S SASS AVAILABLE	/oter-/646186	100		- STUDEN						5.070

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
PW - STORM SEWERS												
Wages and Benefits	59,052	82,278	115,900	2,100	118,000	-	(#)	118,000	1.8%	1.8%	1.8%	0.0%
Program Services			() <del>=</del> )	-		-	20,000	20,000	#DIV/0!	#DIV/0!	#DIV/0!	0.1%
Total Expenditures	59,052	82,278	115,900	2,100	118,000	-	20,000	138,000	19.1%	1.8%	19.1%	0.1%
Total Public Works - Storm Sewers	59,052	82,278	115,900	2,100	118,000		20,000	138,000	19.1%	1.8%	19.1%	0.1%
WATER												
Wages and Benefits	740,754	672,114	984,600	700	985,300		24,000	1,009,300	2.5%	0.1%	2.5%	
Vehicle/Equipment Expenses	17,304	11,734	20,000	-	20,000			20,000	0.0%	0.0%	0.0%	
Program Services	3,101,479	2,179,238	3,353,500	(400,600)	2,952,900	-		2,952,900	-11.9%	-11.9%	-11.9%	
Transfers to Own Funds	1,450,000		1,157,900	440,900	1,598,800	540	(24,000)	1,574,800	36.0%	38.1%	36.0%	
Total Expenditures	5,309,537	2,863,086	5,516,000	41,000	5,557,000		-	5,557,000	0.7%	0.7%	0.7%	
Consumption Revenues	(2,923,263)	(2,460,759)	(3,315,000)	85,000	(3,230,000)	-		(3,230,000)	-2.6%	-2.6%	-2.6%	
Base Rate Revenues	(2,227,477)	(1,571,648)	(2,102,000)	(109,000)	(2,211,000)		2	(2,211,000)	5.2%	5.2%	(1997) (1997)	
Other Revenue	(162,200)	(154,726)	(99,000)	(17,000)	(116,000)	-		(116,000)	17.2%		20072-000	
Total Revenue	(5,312,939)	(4,187,133)	(5,516,000)	(41,000)	(5,557,000)					17.2%		
Total Revenue	(5,512,959)	(4,107,155)	(5,516,000)	(41,000)	(5,557,000)	-	-	(5,557,000)	0.7%	0.7%	0.7%	
Total Water	(3,402)	(1,324,048)					الله الما والله		#DIV/0!			
WACTEWATER		-2 -										
WASTEWATER	204 700	222 227							Daniela V	20. 2000		
Wages and Benefits	331,733	226,807	286,300	3,900	290,200		=	290,200	1.4%	1.4%		
Long Term Debt Charges	411,953	411,953	412,000	-	412,000	•	-	412,000	0.0%	0.0%		
Vehicle/Equipment Expenses		6,158	8,000	-	8,000	-	-	8,000	0.0%	0.0%		
Program Services	2,029,274	1,665,895	2,127,600	(11,700)	2,115,900		=	2,115,900	-0.5%	-0.5%		
Transfers to Own Funds	1,172,700		1,183,900	134,500	1,318,400	-	-	1,318,400	11.4%	11.4%		
Total Expenditures	3,945,660	2,310,813	4,017,800	126,700	4,144,500	-		4,144,500	3.2%	3.2%	3.2%	
Contributions from Own Funds	(411,953)	(411,953)	(412,000)	-	(412,000)			(412,000)	0.0%	0.0%	0.0%	
Surcharges/Service Rates	(3,506,825)	(2,664,765)	(3,592,800)	(120,200)	(3,713,000)	-	ē	(3,713,000)	3.3%	3.3%	3.3%	2.
Frontage/Connections	-	-		(-	7	12	:=	10 <b>-</b> 2	#DIV/0!			
Other Revenue	(31,914)	(24,620)	(13,000)	(6,500)	(19,500)	9 <del>.</del>	=	(19,500)	50.0%	50.0%	50.0%	
Total Revenue	(3,950,692)	(3,101,338)	(4,017,800)	(126,700)	(4,144,500)		-	(4,144,500)	3.2%	3.2%	3.2%	
Total Wastewater	(5,032)	(790,525)							#DIV/0!			- Siction
Total Wastewater	(3,032)	(730,323)		-		).E	X		#DIV/01			

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	Requested/ P.R.	to 2019 Base	to 2019 Request	Tax Rate Impact
							Change		Approved			
CR - CORPORATE												
Wages and Benefits	813,961	702,588	907,200	53,500	960,700	-	_	960,700	5.9%	5.9%	5.9%	0.2%
Administrative Expenses	47,397	45,992	51,500	1,700	53,200	-	_	53,200	3.3%	3.3%	3.3%	0.0%
Personnel Expenses	27,510	30,981	33,800	2,300	36,100	1=0	_	36,100	6.8%	6.8%	6.8%	0.0%
Vehicle/Equipment Expenses	5,761	781	7,500	-	7,500	.=0	_	7,500	0.0%	0.0%	0.0%	0.0%
Program Services	69,336	62,017	57,200	7,000	64,200	-	_	64,200	#DIV/0!	12.2%	12.2%	0.0%
Transfers to Own Funds	125,303	166,307	175,000	- 7,000	175,000	-	500,000	675,000	285.7%	0.0%	285.7%	2.0%
Total Expenditures	1,089,268	1,008,667	1,232,200	64,500	1,296,700	- 20	500,000	1,796,700	45.8%	5.2%	45.8%	2.3%
Grants	(20,000)					-	2	(4)	0.0%	#DIV/0!	#DIV/0!	0.0%
Other Revenue	(86,995)	(58,835)	(81,400)	(3,500)	(84,900)	-	2	(84,900)	4.3%	4.3%	4.3%	0.0%
Total Revenue	(106,995)	(58,835)	(81,400)	(3,500)	(84,900)	-	2	(84,900)	4.3%	4.3%	4.3%	0.0%
Total C & R Corporate	982,273	949,832	1,150,800	61,000	1,211,800		500,000	1,711,800	48.7%	5.3%	48.7%	2.2%
CR - COMMUNITY PROGRAMS												
Wages and Benefits	241,212	295,462	272,900	35,200	308,100		2	308,100	12.9%	12.9%	12.9%	0.1%
Program Services	33,753	29,601	30,400	3,000	33,400			33,400	9.9%	9.9%	9.9%	0.1%
Total Expenditures	274,965	325,063	303,300	38,200	341,500				12.6%			
Total expenditures	2/4,903	323,003	505,500	38,200	341,300			341,500	12.6%	12.6%	12.6%	0.2%
Other Revenue	(362,494)	(417,814)	(363,000)	(59,500)	(422,500)	100	5	(422,500)	16.4%	16.4%	16.4%	-0.2%
Total Revenue	(362,494)	(417,814)	(363,000)	(59,500)	(422,500)	125		(422,500)	16.4%	16.4%	16.4%	-0.2%
Total C & R Community Programs	(87,529)	(92,751)	(59,700)	(21,300)	(81,000)			(81,000)	35.7%	35.7%	35.7%	-0.1%
CR - CULTURAL PROGRAMS												
Program Services	40,378	35,696	48,500	1,500	50,000	-		50,000	3.1%	3.1%	3.1%	0.0%
Total Expenditures	40,378	35,696	48,500	1,500	50,000	-	-	50,000	3.1%	3.1%	3.1%	0.0%
Total Experiutures	40,576	33,030	48,300	1,500	30,000		-	30,000	3.1%	5.1%	3.1%	0.0%
Other Revenue	(12,963)	(10,733)	(5,000)	(10,000)	(15,000)	-	-	(15,000)	200.0%	200.0%	200.0%	0.0%
Total Revenue	(12,963)	(10,733)	(5,000)	(10,000)	(15,000)			(15,000)	200.0%	200.0%	200.0%	0.0%
Total C & R Culture & Events	27,415	24,963	43,500	(8,500)	35,000	RESERVE N	-	35,000	-19.5%	-19.5%	-19.5%	0.0%
CR - HOSPITALITY								90400000000				
Wages and Benefits	100,950	71,422	98,200	3,500	101,700	-	-1	101,700	3.6%	3.6%	201200	0.0%
Vehicle/Equipment Expenses	5,536	-	-	-	) <del>=</del> (	-	2.40	-	#DIV/0!	#DIV/0!	#DIV/0!	0.0%
Program Services	97,063	76,789	93,500		93,500	-	(=)	93,500	0.0%	0.0%		0.0%
Total Expenditures	203,549	148,211	191,700	3,500	195,200		-	195,200	1.8%	1.8%	1.8%	0.0%
Other Revenue	(239,663)	(174,146)	(241,400)	(2,600)	(244,000)		-	(244,000)	1.1%	1.1%	1.1%	0.09
Total Revenue	(239,663)	(174,146)	(241,400)	(2,600)	(244,000)		- 14	(244,000)	1.1%	1.1%	1.1%	0.09
Total C & P Hagnitality	(36,114)	(25,935)	(40.700)	900	[40,000]			[40,000]	4.00			
Total C & R Hospitality	(36,114)	(25,935)	(49,700)	900	(48,800)			(48,800)	-1.8%	-1.8%	-1.8%	0.09

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	Requested/ P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
							Change		Approved			
CR - ARENAS				V						10		
Vehicle/Equipment Expenses		-	-			-		100	#DIV/01	#DIV/0!	#DIV/0!	0.0%
Total Expenditures	- 1	-	=	1-11	-	18.0	=		#DIV/0!	#DIV/0!	#DIV/0!	0.0%
					20					· ·		
Other Revenue	(812,622)	(606,969)	(815,800)	5,000	(810,800)	1-1	-	(810,800)	-0.6%	-0.6%	-0.6%	0.0%
Total Revenue	(812,622)	(606,969)	(815,800)	5,000	(810,800)	3=3	-	(810,800)	-0.6%	-0.6%	-0.6%	0.0%
Total C & R Arenas	(812,622)	(606,969)	(815,800)	5,000	(810,800)	T#N=15-91	101	(810,800)	-0.6%	-0.6%	-0.6%	0.0%
STATE OF THE PROPERTY OF THE P										5555556		
CR - AQUATIC												
Wages and Benefits	396,972	370,479	479,500	(7,900)	471,600	14/		471,600	-1.6%	-1.6%	-1.6%	0.0%
Vehicle/Equipment Expenses	1,213	1,382	-	g <b>=</b> (	-	3-1	-	-	#DIV/0!	#DIV/0!	#DIV/01	0.0%
Program Services	50,786	34,173	50,000	-	50,000		-	50,000	0.0%	0.0%	0.0%	0.0%
Total Expenditures	448,971	406,033	529,500	(7,900)	521,600	747	<u> </u>	521,600	-1.5%	-1.5%	-1.5%	0.0%
Other Revenue	(565,941)	(554,080)	(611,200)	26,200	(585,000)	<b>3</b> €		(585,000)	-4.3%	-4.3%	-4.3%	0.1%
Total Revenue	(565,941)	(554,080)	(611,200)	26,200	(585,000)	-	P-2	(585,000)	-4.3%	-4.3%	-4.3%	0.1%
Total C & R Aquatic Centre	(116,970)	(148,047)	(81,700)	18,300	(63,400)			(63,400)	-22.4%	-22.4%	-22.4%	0.1%
CR - FITNESS												
Wages and Benefits	190,307	161,006	187,500	2,200	189,700	2	121	189,700	1.2%	1.2%	1.2%	0.0%
Vehicle/Equipment Expenses	7,602	121	9 <u>2</u> 7)	-	TEN TEN	2	-	-	#DIV/0!	#DIV/0!	#DIV/0!	0.0%
Program Services	5,405	1,922	5,000	-	5,000	-	-	5,000	0.0%	0.0%		0.0%
Transfers to Own Funds	40,000	40,000	40,000	-	40,000	-		40,000	0.0%	0.0%	0.0%	0.0%
Total Expenditures	243,314	202,928	232,500	2,200	234,700	-	-	234,700	0.9%	0.9%	0.9%	0.0%
Other Revenue	(305,274)	(293,790)	(342,000)	(1,400)	(343,400)			(343,400)	0.4%	0.4%	0.4%	0.0%
Total Revenue	(305,274)	(293,790)	(342,000)		(343,400)		-	(343,400)	0.4%	0.4%		0.0%
Total Nevende	(503)274)	(233,730)	(342)000)	(1,400)	(343,400)			(343,400)	0.470	0.476	0.476	0.076
Total C & R Fitness Centre	(61,960)	(90,862)	(109,500)	800	(108,700)		-	(108,700)	-0.7%	-0.7%	-0.7%	0.0%
CR - OUTDOOR POOL												
Wages and Benefits	35,564	41,060	30,100	7,300	37,400	-		37,400	24.3%	24.3%	24.3%	0.0%
Vehicle/Equipment Expenses		-	-	-	-	-	-	37,400	#DIV/01	#DIV/0!	#DIV/0!	0.0%
Program Services	-	-		_	-	-	-	-	#DIV/0!	moivjo:	#DIV/0:	- 0.0%
Total Expenditures	35,564	41,060	30,100	7,300	37,400		1=1	37,400	24.3%	24.3%	24.3%	0.0%
		, , , ,		-,						24,070	2570	0.07
Other Revenue	(34,299)	(31,620)	(39,700)	(500)	(40,200)			(40,200)	1.3%	1.3%	1.3%	0.0%
Total Revenue	(34,299)	(31,620)	(39,700)					(40,200)	1.3%	1.3%	1.3%	0.0%
	, , , , ,	, , , , ,		, , , ,	, , , , ,			, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			2,070	0.07
Total C & R Outdoor Pool	1,265	9,439	(9,600)	6,800	(2,800)			(2,800)	-70.8%	-70.8%	-70.8%	0.0%
			100000000000000000000000000000000000000		190000000000000000000000000000000000000			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			1000	0.07



SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	Requested/ P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
DEVELOPMENT & STRATEGIC												
Wages and Benefits	537,467	461,726	547,200	17,400	564,600	521	2	564,600	3.2%	3.2%	3.2%	0.1%
Administrative Expenses	18,553	11,498	20,200	300	20,500	-	-	20,500	1.5%	1.5%	1.5%	0.0%
Personnel Expenses	3,475	8,881	9,200	(20	9,200	2	-	9,200	0.0%	0.0%	0.0%	0.0%
Program Services	22,110	13,794	23,400	121	23,400	-	-	23,400	0.0%	0.0%	0.0%	0.0%
Transfers to Own Funds	38,000	38,000	38,000	-	38,000	-	=	38,000	0.0%			0.0%
Total Expenditures	619,605	533,899	638,000	17,700	655,700	•	- E	655,700	2.8%	2.8%	2.8%	0.1%
Grants	(2,881)	(2,231)	-						#DIV/0!	#DIV/0!	#DIV/0!	0.0%
Other Revenue	(165,970)	(97,300)	(42,500)	(8,000)	(50,500)	-	-	(50,500)	18.8%	18.8%	18.8%	0.0%
Total Revenue	(168,851)	(99,531)	(42,500)	(8,000)	(50,500)		-	(50,500)	18.8%	18.8%	18.8%	0.0%
Total Development & Strategic Initiatives	450,754	434,369	595,500	9,700	605,200	dack-b		605,200	1.6%	1.6%	1.6%	0.0%
BUILDING SERVICES												
Wages and Benefits	420,206	312,801	443,000	9,300	452,300	(#)		452,300	2.1%	2.1%	2.1%	
Administrative Expenses	4,266	4,400	4,600		4,600		-	4,600	0.0%	0.0%	0.0%	
Personnel Expenses	6,727	5,472	10,700	15.	10,700			10,700	0.0%	0.0%	0.0%	
Program Services	234,437	217,896	176,700	3,300	180,000	-	( <b>=</b> )	180,000	1.9%	1.9%	1.9%	
Transfers to Own Funds	308,991	41,190	8,900	(8,900)	(#)	-	-	-	-100.0%	-100.0%	-100.0%	
Total Expenditures	974,627	581,759	643,900	3,700	647,600	•	-	647,600	0.6%	0.6%	0.6%	
Contributions from Own Funds	-			(80,600)	(80,600)		-	(80,600)	#DIV/0!	#DIV/01	#DIV/0!	
Other Revenue	(974,627)	(581,759)	(643,900)	76,900	(567,000)	-	: <del>-</del> :	(567,000)	-11.9%	-11.9%	-11.9%	
Total Revenue	(974,627)	(581,759)	(643,900)	(3,700)	(647,600)			(647,600)	0.6%	0.6%	0.6%	
Total Building Services	The same of the sa								#DIV/0!			

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals	Approved	Quo/	Budget	Growth	Service	Requested	Requested/	to	to	Tax Rate
		Oct 31	Budget	Contractual		Change	Level	Budget	P.R.	2019 Base	2019 Request	Impact
							Change		Approved			
Non Departmental - Protection												
Police Service Board												
Wages and Benefits	37,196	35,107	40,500	(14,500)	26,000			26,000	-35.8%	-35.8%	-35.8%	-0.1%
Administrative Expenses	12,611	6,171	16,000	3,100	19,100		-	19,100	19.4%	19.4%		0.0%
Personnel Expenses	2,909	2,952	7,100	1,100	8,200	(m)	-	8,200	15.5%	15.5%	15.5%	0.0%
Personnel Expenses	33,181	6,846	1,000	-0	1,000	ren.		1,000	#DIV/0!	0.0%		0.0%
Other Revenue	(5)	- 1		(#)	-	720	4	-	#DIV/0!	#DIV/0!	#DIV/01	0.0%
Total Police Services Board	85,892	51,076	64,600	(10,300)	54,300	-	4	54,300	-15.9%	-15.9%	-15.9%	0.0%
Protective Inspection & Control												
Program Services	36,646	21,110	41,400	-	41,400	-	2	41,400	0.0%	0.0%	0.0%	0.0%
Other Revenues	(20,068)	(19,151)	(20,000)	181	(20,000)		2	(20,000)	0.0%	0.0%		0.0%
other nevertices	(20,000)	(15,151)	(20,000)		(20,000)			(20,000)	0.070	0.078	0.076	0.076
Conservation Authority	242,737	260,817	246,000	29,000	275,000	320		275,000	11.8%	11.8%	11.8%	0.1%
Emergency Measures	26,547	31,545	31,000	-	31,000			31,000	0.0%	0.0%	3,400,001,000,000	0.0%
N- D												
Non Departmental - Environmental	F00 705	F44 000	COT 000	24 202	646 005	-			-		2000	
Garbage Collection	599,792	511,966	625,000	21,000	646,000	-		646,000	3.4%	3.4%		0.1%
Garbage Disposal	907,740	694,271	915,000	55,000	970,000	-	-	970,000	6.0%	6.0%	6.0%	0.2%
Agriculture & Reforestation												
Program Services	- 1	-	25,000		25,000	-	-	25,000	0.0%	0.0%	0.0%	0.0%
Other Revenue	-	-	(25,000)	-	(25,000)	•	-	(25,000)	0.0%	0.0%	0.0%	0.0%
Non Departmental - Transportation												
Handi Transit	55,647	30,930	61,000	(6,000)	55,000	-		55,000	-9.8%	-9.8%	-9.8%	0.0%
Winter Control	204,989	362,731	200,000		200,000	() <b>-</b>		200,000	0.0%	0.0%	0.0%	0.0%
LaSalle Transit												
Program Services	151,657	371,875	225,000	255,200	480,200			480,200	113.4%	113.4%	113.4%	1.0%
Transfers to Own Funds	225,000	225,000	-		(5)	-		-	#DIV/01	#DIV/01	#DIV/01	0.0%
Contributions from Own Funds	(151,239)	(253,129)		(251,000)	(251,000)	=	(=3)	(251,000)	#DIV/01	#DIV/0!	#DIV/0!	-1.0%
Other Revenues	(418)	(43,607)	150	(64,500)	(64,500)		-	(64,500)	#DIV/0!	#DIV/0!	#DIV/0!	-0.3%
Traffic Control												
Sidewalks	76	-	5,000		5,000	-	1=0	5,000	0.0%	0.0%	0.0%	0.0%
Traffic Signals-Hydro	36,778	25,683	50,000	(10,000)	40,000	_	1-0	40,000	-20.0%	-20.0%		0.0%
Traffic Signals-Maintenance	23,049	37,195	27,000	(20,000)	27,000	-	1-3	27,000	0.0%	0.0%		0.0%
Traffic Control	59,903	62,878	82,000	(10,000)	72,000			72,000	-12.2%	-12.2%		0.0%
Street Lighting												
Hydro	195,358	135,371	230,000	(30,000)	200,000	-	-	200,000	-13.0%	-13.0%	-13.0%	-0.1%
Maintenance	77,790	55,023	30,000	30,000	60,000	2	949	60,000	100.0%	100.0%		0.1%
Street Lighting	273,148	190,394	260,000	- 30,000	260,000		141	260,000	0.0%	0.0%		0.0%
Crossing Guards						10						
Wages/Benefits	80,113	63,611	87,200	600	87,800			87,800	0.7%	0.7%	6 0.7%	0.0%
Administrative Expenses	751	751	800	-	800			800	0.7%	0.0%	-	0.0%
Program Services	246	17	1,000		1,000			1,000	0.0%	0.0%	- 110000000	
Crossing Guards	81,110	64,379	89,000	600	89,600		6-1	89,600	0.0%	0.09		0.09
S. SSSRIE GRANGS			65,000		65,000		-	09,000	0.7%	0.79	0.7%	0.09
Total Non Departmental	2,779,082	2,563,087	2,820,000	19,000	2,839,000			2,839,000	#DIV/0!	0.79	6 0.7%	#DIV/0!

SUMMARY	2017	2018	2018	2019 Status	2019 Base	2019	2019	2019	% Change	2018 Budget	2018 Budget	Estimated
Town of LaSalle 2019 Proposed Budget	Actuals	Actuals Oct 31	Approved Budget	Quo/ Contractual	Budget	Growth Change	Service Level Change	Requested Budget	Requested/ P.R. Approved	to 2019 Base	to 2019 Request	Tax Rate Impact
BUDGET BY FUNCTIONAL AREA								BATAL EYE				
Total Revenue	(33,397,894)	(35,567,405)	(35,277,400)	(803,500)	(36,080,900)	(20,000)	(2,244,500)	(38,345,400)	8.7%	2.3%	8.7%	-12.3%
Total Mayor & Council	316,856	262,238	371,600	32,800	404,400	-		404,400	8.8%	8.8%	8.8%	0.1%
Total Finance & Administration	1,385,474	1,202,208	1,320,700	206,200	1,526,900	-	-	1,526,900	15.6%	15.6%	15.6%	0.8%
Total Division of IT	883,198	773,508	915,200	25,800	941,000	-		941,000	2.8%	2.8%	2.8%	0.1%
Total Financial Services	10,603,423	7,530,383	10,669,400	(86,500)	10,582,900	-	1,242,800	11,825,700	10.8%	-0.8%	10.8%	4.6%
Total Council Services	947,865	865,518	1,099,700	8,700	1,108,400	-	(#)	1,108,400	0.8%	0.8%	0.8%	0.0%
Total Fire Services	2,463,927	2,252,049	2,671,500	109,300	2,780,800	-	305,000	3,085,800	15.5%	4.1%	15.5%	1.7%
Total Public Works - Corporate	534,784	469,857	625,600	4,000	629,600	-	8,000	637,600	1.9%	0.6%	1.9%	0.0%
Total Public Works - Parks	894,975	933,748	1,182,400	29,400	1,211,800	-	52,700	1,264,500	6.9%	2.5%	6.9%	0.3%
Total Public Works - Fleet & Facilities	3,820,131	3,453,768	4,128,200	170,500	4,298,700		17,500	4,316,200	4.6%	4.1%	4.6%	0.8%
Total Public Works - Roads	1,260,773	928,372	1,165,700	6,200	1,171,900	20,000	98,500	1,290,400	10.7%	0.5%	10.7%	0.5%
Total Public Works - Drainage	261,040	340,727	426,800	7,300	434,100	2/	10	434,100	1.7%	1.7%	1.7%	0.0%
Total Public Works - Storm Sewers	59,052	82,278	115,900	2,100	118,000	-	20,000	138,000	19.1%	1.8%	19.1%	0.1%
Total C & R Corporate	982,273	949,832	1,150,800	61,000	1,211,800	121	500,000	1,711,800	48.7%	5.3%	48.7%	2.2%
Total C & R Community Programs	(87,529)	(92,751)	(59,700)	(21,300)	(81,000)	-	=	(81,000)	35.7%	35.7%	35.7%	-0.1%
Total C & R Culture & Events	27,415	24,963	43,500	(8,500)	35,000	-	3	35,000	-19.5%	-19.5%	-19.5%	0.0%
Total C & R Hospitality	(36,114)	(25,935)	(49,700)	900	(48,800)	-	-	(48,800)	-1.8%	-1.8%	-1.8%	0.0%
Total C & R Arenas	(812,622)	(606,969)	(815,800)	5,000	(810,800)	9	1	(810,800)	-0.6%	-0.6%	-0.6%	0.0%
Total C & R Aquatic Centre	(116,970)	(148,047)	(81,700)	18,300	(63,400)	-	8	(63,400)	-22.4%	-22.4%	-22.4%	0.1%
Total C & R Fitness Centre	(61,960)	(90,862)	(109,500)	800	(108,700)	-	9	(108,700)	-0.7%	-0.7%	-0.7%	0.0%
Total C & R Outdoor Pool	1,265	9,439	(9,600)	6,800	(2,800)		=	(2,800)	-70.8%	-70.8%	-70.8%	0.0%
Total Development & Strategic Initiatives	450,754	434,369	595,500	9,700	605,200	-	-	605,200	1.6%	1.6%	1.6%	0.0%
Total Non Departmental	2,779,082	2,563,087	2,820,000	19,000	2,839,000	-		2,839,000	#DIV/0!	0.7%	0.7%	0.1%
TOTAL COUNCIL CONTROLLED BUDGET	26,557,093	22,111,781	28,176,500	607,500	28,784,000	20,000	2,244,500	31,048,500	#DIV/0!	2.2%	10.2%	11.5%
Total Police & Dispatch	6,721,757	6,009,537	7,100,900	196,000	7,296,900			7,296,900	2.8%	2.8%	2.8%	0.8%
TOTAL TAX BASED BUDGET	33,278,850	28,121,318	35,277,400	803,500	36,080,900	20,000	2,244,500	38,345,400	#DIV/0!	2.3%	8.7%	12.3%
TOTAL SURPLUS/DEFICIT - Tax Rate based budg	et											
General (Tax based) Fund	(119,044)	(7,446,086)	-	5-0	-	-	-	-	#DIV/01			
	(===,0 1.1)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		0.0%		0.0%	0.0%	0.0%	#DIV/01	1		
												E E
TOTAL SURPLUS/DEFICIT - User Rate based bud	get											
Total Water	(3,402)	(1,324,048)		(*)					#DIV/0!			
Total Wastewater	(5,032)	(790,525)	•	100					#DIV/0!			
Total Building Services		-	1907		) <del>-</del>	-	J#0	-	#DIV/01			

,593 ,329 ,362 ,284 ,1192)	16,089,609 3,787,535 6,407,106 26,284,250 (4,172,468)	19,443,400 4,116,100 9,113,000	Quo/ Contractual 559,100 321,100 135,300	Budget 20,002,500	Growth Change	Service Level Change	Requested Budget	% Change Requested/ P.R. Approved	2018 Budget to 2019 Base	2018 Budget to 2019 Request	Estimated Tax Rate Impact
,329 ,362 ,284 ,192)	3,787,535 6,407,106 26,284,250	4,116,100 9,113,000	321,100	20,002,500							
,329 ,362 ,284 ,192)	3,787,535 6,407,106 26,284,250	4,116,100 9,113,000	321,100	20,002,500							
,329 ,362 ,284 ,192)	3,787,535 6,407,106 26,284,250	4,116,100 9,113,000	321,100	20,002,500			1				HEIRAG.
,329 ,362 ,284 ,192)	3,787,535 6,407,106 26,284,250	4,116,100 9,113,000	321,100	20,002,500							
,329 ,362 ,284 ,192)	3,787,535 6,407,106 26,284,250	9,113,000		200000000000000000000000000000000000000	-	387,800	20,390,300	129.0%	2.9%	4.9%	3.8%
,362 ,284 ,192)	6,407,106 26,284,250	9,113,000		4,437,200	20,000	251,700	4,708,900	#DIV/0!	7.8%	14.4%	2.4%
,192)		22 672 502	133,300	9,248,300		1,605,000	10,853,300	398.4%	1.5%	19.1%	7.0%
,192)		32,672,500	1,015,500	33,688,000	20,000	2,244,500	35,952,500	#DIV/0!	3.1%	10.0%	13.1%
,093		(4,496,000)	(408,000)	(4,904,000)	•	-	(4,904,000)	#DIV/0!	9.1%	9.1%	-1.6%
	22,111,781	28,176,500	607,500	28,784,000	20,000	2,244,500	31,048,500	#DIV/0!	2.2%	10.2%	11.5%
									*		12
,213	5,707,447	6,711,000	126,200	6,837,200	-	-	6,837,200	1.9%	1.9%	1.9%	0.5%
,679	713,413	716,300	(2,500)	713,800	-	-	713,800	#DIV/0!	-0.3%	-0.3%	0.0%
,256	720,720	-	80,000	80,000	-	-	80,000	#DIV/01	#DIV/01	#DIV/0!	0.3%
,230			00,000	50,000	5804		00,000	#51476:	#514/61	#510/01	0.576
,147	6,420,860	7,427,300	203,700	7,631,000	-	-	7,631,000	0.4%	2.7%	2.7%	0.8%
,390)	(411,323)	(326,400)	(7,700)	(334,100)		-	(334,100)	2.4%	2.4%	2.4%	0.0%
,757	6,009,537	7,100,900	196,000	7,296,900			7,296,900	2.8%	2.8%	2.8%	0.8%
,693	1,211,721	1,713,900	13,900	1,727,800	-	24,000	1,751,800	6.0%	0.8%	2.2%	
,440	4,502,746	6,113,100	(409,000)	5,704,100	-	· ·	5,704,100	#DIV/0!	-6.7%	-6.7%	
,691	41,190	2,350,700	566,500	2,917,200	-	(24,000)	2,893,200	-52.6%	24.1%	23.1%	
.824	5.755.658	10.177.700	171.400	10,349,100		-	10.349.100	#DIV/0!	1 7%	1 7%	
	(7,870,230)	(10,177,700)	(171,400)	(10,349,100)	-	•	(10,349,100)	4.5%	1.7%		
,434)	(2,114,573)	-	_	- X I X I X - X X	-		-	#DIV/0!			THE ITES
					22 222						
									110000000000000000000000000000000000000	(270.20.074	
,310	6,448,296	11,463,700	781,800	12,245,500	-	1,581,000	13,826,500	#DIV/0!	6.8%	20.6%	
3,256	38,460,767	50,277,500	1,390,600	51,668,100	20,000	2,244,500	53,932,600	#DIV/0!	2.8%	7.3%	
7,840)	(12,454,022)	(15,000,100)	(587,100)	(15,587,200)	-	•	(15,587,200)	#DIV/0!	3.9%	3.9%	
),416	26,006,746	35,277,400	803,500	36,080,900	20,000	2,244,500	38,345,400	#DIV/0!	2.3%	8.7%	
	1										
05 31 29 38 88 88 88 88 88 88 88 88 88 88 88 88	22,693 35,440 11,691 19,824 18,258) 18,434) 101,499 12,448 104,310 18,256 17,840) 10,416	15,440 4,502,746 11,691 41,190 19,824 5,755,658 18,258) (7,870,230) 18,434) (2,114,573) 101,499 23,008,778 12,448 9,003,694 14,310 6,448,296 18,256 38,460,767 17,840) (12,454,022)	15,440 4,502,746 5,113,100 11,691 41,190 2,350,700 19,824 5,755,658 10,177,700 18,8258) (7,870,230) (10,177,700) (8,434) (2,114,573) - 101,499 23,008,778 27,868,300 12,448 9,003,694 10,945,500 14,310 6,448,296 11,463,700 18,256 38,460,767 50,277,500 47,840) (12,454,022) (15,000,100)	15,440	15,440	15,440	15,440	15,440	15,440	15,440	15,440

	Carry-	20	19 Capital Budg	et	The State of the S		
Descrption	Forward from 2018 Budget	Replace- ment and Repair	New Capital Items	Unspecified Projects	Deferred to Future Budgets	Funding Source	
DIVISION OF IT	-						
Annual IT Allocation				153,000		Technology Reserve	
Technology Building at Base of Tower (Carryforward)	500,000			.00,000		Asset Replacement and Repair Reserve	
Total Division of IT	500,000		-	153,000		- Neet Repuis Repuis Reserve	
COUNCIL SERVICES							
Total Council Services		(2)					
FIRE SERVICES	12						
Fire Department Apparatus Floor Drainage Repairs	9				50.000	Facilities Reserve	
Electronic Tracking System for Volunteer Response			4,000			Fire Reserve	
Respiratory Fit Tester Machine			10,000			Fire Reserve	
Heavy Rescue Tools (Carryforward)	48,000					Fire Reserve	
Fire Department parking lot	14		<i>y</i>		200,000	Facilities Reserve	
Interior Painting		5,000				Facilities Reserve	
Outboard Motor	9	5,000				Fire Reserve	
Replacement Pumper Truck		714,000				Fire Reserve	
Room Air Conditioner for Watch Office			5,000			Fire Reserve	
Fire Dept. enclosed storage under stairs			8,000			Fire Reserve	
Mobile fire unit payment (year 2 of 5)			17,000			Fire Reserve	
Total Fire Services	48,000	724,000	44,000	-	250,000		
POLICE & DISPATCH							
2 new vehicles		80,000				Police Operating Budget	
Total Police & Dispatch		80,000			-		

	Carry- 2019 Capital Budget				THE RESERVE	PROVINCE CONTRACTOR SERVED
Descrption	Forward from 2018 Budget	Replace- ment and Repair	New Capital Items	Unspecified Projects	Deferred to Future Budgets	Funding Source
PUBLIC WORKS - FLEET & FACILITIES						9
GPS for all 44 vehicles			18,000			Fleet Reserve
Delta system (CFWD)	60,000					Facility Reserve
Barn floors			115,000			Facility Reserve
Barn roof eaves troughs					20,000	Facility Reserve
Ice Plant/Mechanical repairs / replacement (CFWD)	700,000		250,000			Federal Gas Tax
Pool natatorium HVAC - Further Report to Council in 2019		1,000,000				Vollmer Reserve
Masonry repairs on concession building (CFWD)	15,000					Vollmer Reserve
Rink A sound system replacement		50,000				Vollmer Reserve
Vollmer rink cages over sprinkler heads			8,000			Vollmer Reserve
Volmer dressing room and hallway floor replacement					150,000	Vollmer Reserve
Pool liner repairs		30,000				Vollmer Reserve
Waterslide stair rehabilitation		12,000				Vollmer Reserve
Pool natatorium painting		75,000				Vollmer Reserve
Gate at back of Vollmer			31,000			Vollmer Reserve
Vollmer tile repairs		15,000				Vollmer Reserve
2018 Preapproved Vollmer Renovations	25,000		65,000			Vollmer Reserve
New Chairs at Vollmer		20,000	X			Vollmer Reserve
Carpet replacement at Vollmer		8,500				Vollmer Reserve
A-Frame Hoist			36,000			Fleet Reserve
Road Closure trailers			12,000			Fleet Reserve
Roads Snow Plow Replacement 2007 Interntational		225,000				Fleet Reserve
New Plow for 6th dedicated snow plow route					225,000	Fleet Reserve
Replace Water Van (2007 Chevrolet Van)		70,000				Water Reserve
Sidewalk Snow Removal Machine			77,000			Fleet Reserve
Replace Zero Turn Mower	2	17,000				Fleet Reserve
Replace Cushman Truck Steer		29,000				Fleet Reserve
2 new Corporate Vehicles (CFWD)	70,000					Fleet Reserve
Paint Machine		18,000				Fleet Reserve
Sign manufacturing Equipment Replacement		10,000				Fleet Reserve
otal Public Works - Fleet & Facilities	870,000	1,579,500	612,000		395,000	
UBLIC WORKS - DRAINAGE & STORM SEWER						
Heritage Estates Drainage Work (50% funded from Grant)		3,000,000				Asset Replacement and Repair Reserve / Grain
otal Public Works - Drainage & Storm Sewer		3,000,000				

	Carry-	20	19 Capital Budg	et	The Secretary		
Descrption	Forward from 2018 Budget	Replace- ment and Repair	New Capital Items	Unspecified Projects	Deferred to Future Budgets	Funding Source	
PUBLIC WORKS - ROADS							
Turkey Creek and Front Road Bridge (Town Portion)		1,000,000				Federal Gas Tax	
Malden Road EA (Town Portion)			50,000			Roads Reserve	
Minimum Maintenance Standards signage requirements		20,000				Roads Reserve	
Enhanced Mill and Pave Program				500,000		OCIF Funding	
Mill and Pave Program				500,000		OCIF Funding	
Road reconstruction				1,750,000		Roads Reserve	
Total Public Works - Roads		1,020,000	50,000	2,750,000	The state of the s		
PUBLIC WORKS - WATER							
Front Road watermain replacement		3,000,000				Water Reserve	
Watermain replacement				600,000		Federal Gas Tax	
Total Public Works - Water	-	3,000,000		600,000			
PUBLIC WORKS - WASTEWATER							
Lou Romano Sewage Treatment Capacity	2,807,400	Ú.				Wastewater Reserve	
Town-wide Sanitary Capacity Review			120,000			Wastewater Reserve	
Sanitary manhole rain catchers (CFWD)	75,000				1	Wastewater Reserve	
Zoom Camera		_	30,000		li de la companya de	Wastewater Reserve	
Total Public Works - Wastewater	2,882,400		150,000	-			
PUBLIC WORKS - CORPORATE							
Bouffard/Disputed EA/Transporation Study (CFWD)	125,000					Development Charges	
Transportation and Active Transit Master Plan (CFWD)	125,000					DC/Plan. Projects/County	
Accessibility Initiatives (Playgrounds, sidewalks, website)	-		22.222	200,000		Accessibility Reserve/Ped Safety	
Corporate Environmental Management Plan	050.000		80,000	200.000		Strategic Planning Reserve	
Total Public Works - Corporate	250,000	-	80,000	200,000	<u> </u>		
PUBLIC WORKS - PARKS							
Vollmer storm water management pond dock (CFWD)	25,000					Parks reserve	
Playground equipment replacement				50,000		Parks reserve	
Boat Ramp Annual Maintenance		25,000				Parks reserve	
Turkey Creek canoe docks (CFWD)	20,000					Parks reserve	
Soccer Field Drainage Enhancements (Fld Assm-Ph 1)			75,000				
Field Maintenance Equipment (Fld Assm-Ph 1)			27,500			Parks reserve	
Christmas lights expansion phase 2 of 10			10,000			Parks reserve	
Parks / Vollmer / Front Road Master Plan Capital Build-up				500,000		Strategic Planning reserve	
Front Road Tennis Court Temporary Improvements		7,500				Parks reserve	
Accessible Community Playgrounds (Grant dependent)		155,000				Parks reserve / Accessibility Grant	
Total Public Works - Parks	45,000	187,500	112,500	550,000	Unit Mark		

	Carry-	20	19 Capital Budg	et			
Descrption	Forward from 2018 Budget	Replace- ment and Repair	nent and New Capital		Deferred to Future Budgets	Funding Source	
Pedestrian Safety							
Sidewalks, Trails, Streetlights				400,000		Sidewalk, streetlight and trails reserve	
Traffic signal accessibility modifications	e .		30,000			Sidewalk, streetlight and trails reserve	
Ojibway Oaks pedestrian bridge (CFWD)	50,000					Asset replacement and repair reserve	
Total Public Works - Pedestrian Safety	50,000		30,000	400,000			
CULTURE & RECREATION	9						
Vollmer master plan (CFWD)	30,000					C&R Reserve	
Front road master plan (CFWD)	50,000					C&R Reserve	
Front Road Flower Baskets (phase 2 of 3)			5,000			C&R Reserve	
Outdoor exercise equipment					60,000	C&R Reserve	
Parks Master Plan Update					75,000	C&R Reserve	
Total Culture & Recreation	80,000		5,000	- TELESTIC	135,000		
Development & Strategic Initiatives	7						
Comprehensive Zoning Bylaw	9	100,000				Planning projects reserve	
Total Development & Strategic Initiatives	ni -	100,000					
TOTAL 2019 PROPOSED CAPITAL BUDGET	4,725,400	9,691,000	1,083,500	4,653,000	780,000	E	