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MESSAGE FROM THE BOARD CHAIR

Dear members of the LaSalle community:

On behalf of the LaSalle Police Services Board, I am honoured to present the 2024 Annual Report for the LaSalle Police Service. As Chair of the Board, I am proud to highlight the remarkable progress and commitment of our police service in its continued mission to safeguard and serve our community.

The past year has brought its share of challenges, but our officers have demonstrated resilience and dedication, working tirelessly to ensure the safety and well-being of all who call LaSalle home. Throughout 2024, the LaSalle Police Service has remained focused on upholding the high standards of professionalism and service that our residents expect and deserve.

A significant milestone in 2024 was the appointment of our new Chief of Police in July. Since his arrival, Chief Pearce has already demonstrated exceptional leadership, bringing fresh insights and a collaborative approach to enhancing our service delivery. His commitment to fostering a culture of transparency, accountability, and community centred policing has been evident in his early initiatives. We are confident that under his leadership, the LaSalle Police Service will continue to thrive and adapt to the evolving needs of our community.

Community engagement continues to be at the heart of our policing strategy. Our officers have been deeply involved in various community activities, including school outreach programs, public safety initiatives, and charitable events.

I would like to take this opportunity to express my sincere gratitude to our dedicated officers, support staff, and volunteers for their exceptional service and commitment. Their hard work and dedication are fundamental to the safety and well-being of our community. I also want to thank the residents of LaSalle for their ongoing support and collaboration, which play a crucial role in our shared efforts to maintain a safe and vibrant community.

Looking forward, I am confident that with the continued dedication of our personnel and the strong support of our community, the LaSalle Police Service will build on its proud legacy and continue to set the standard for policing excellence.

Sincerely,

Mayor Crystal Meloche Chair, LaSalle Police Service Board



Crystal Meloche, Chair



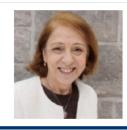
Anita Riccio-Spagnuolo, Vice-Chair



Dan Allen, Member



Morris Brause, Member



Marie Campagna, Member

MESSAGE FROM THE CHIEF

On behalf of the LaSalle Police Service, I am pleased to present our 2024 Annual Report. This report reflects the dedication, professionalism, and hard work of our members, as well as our shared commitment to community safety, service excellence, and continuous improvement.

Our members are the heart of the LaSalle Police Service. Their unwavering dedication to duty, integrity, and professionalism ensures that we provide the highest standard of policing to our community. Whether responding to emergencies, engaging in proactive crime prevention, or supporting citizens through various initiatives, their contributions are invaluable.



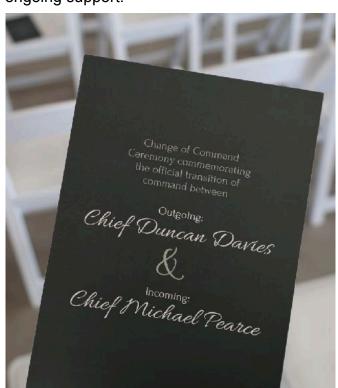
Community involvement remains a cornerstone of effective policing. We recognize that building strong relationships with the people we serve fosters trust, cooperation, and a shared responsibility for safety. Through partnerships with local organizations and active engagement with residents, we continue to work collaboratively to address concerns, enhance public safety, and create a stronger, more connected community.

As we navigate the modernization of the policing sector, we embrace change as an opportunity for growth. Innovation in policing, advancements in technology, and evolving community needs require us to remain adaptable and forward-thinking. By investing in training, modernizing our practices, and continuously evaluating our strategies, we ensure that we are equipped to meet present and future challenges effectively. Through our modernization efforts, we will seek to address organizational deficits to ensure a modern police service provides good value to taxpayers.

Transparency and accountability are fundamental to our operations. We recognize the importance of maintaining public trust and confidence in our service. By upholding the highest ethical standards, openly communicating with the public, and ensuring oversight in our actions, we reinforce our commitment to fairness, integrity, and justice.

As you review this annual report, I encourage you to reflect on the collective efforts that contribute to making LaSalle a safe and welcoming community. We remain steadfast in our mission to provide community leadership and service excellence, and we look forward to continuing our work in partnership with all those who call LaSalle home. Thank you for your ongoing support.

Michael Pearce, Chief of Police



VISION LE

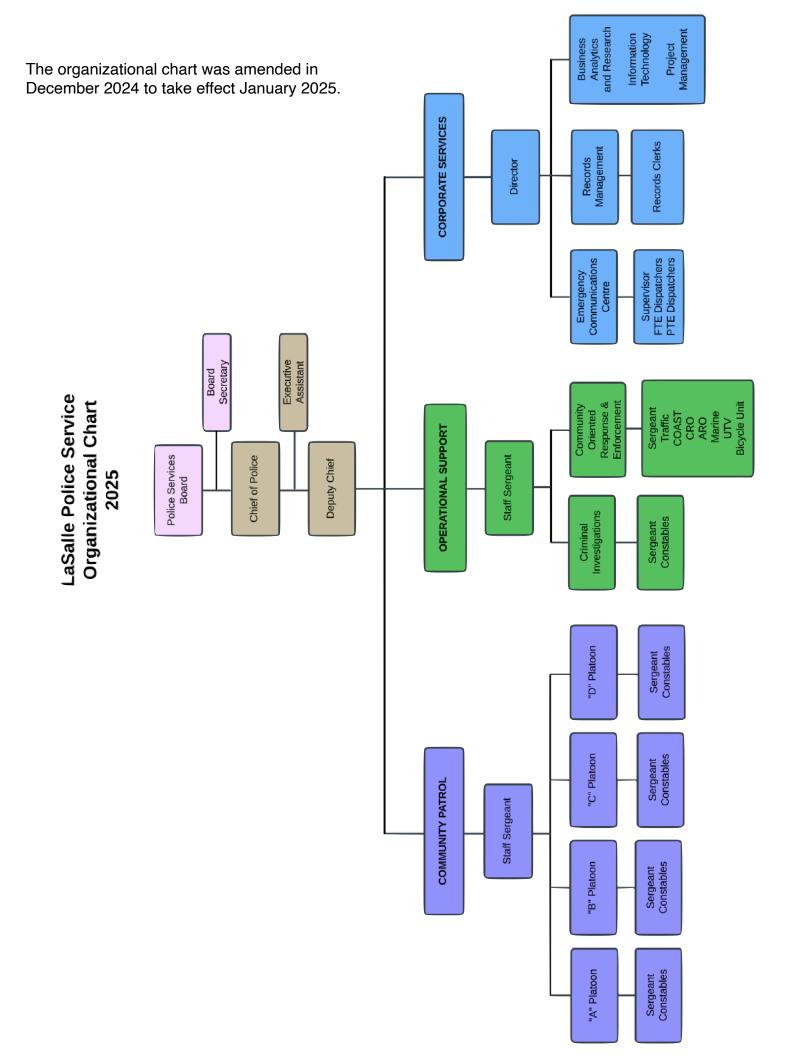
A safe and vibrant community

MISSION STATEMENT

Provide community leadership and service excellence

VALUES

Trust
Integrity
Courage
Inclusivity
Professionalism





CORPORATE SERVICES

EMERGENCY COMMUNICATIONS CENTRE

The Communications Centre is staffed with one supervisor, eight full-time and six part-time Emergency Communications Operators. They handle calls and dispatch for the LaSalle Police Service, LaSalle Fire Service, and the Kingsville Fire Service.



In & Out phone calls: 30,049



Total police and fire calls for service: 11,327



Reactive policing calls: 7,580 (+12%)



Proactive Policing calls: 2,785



LaSalle Fire calls: 589



Kingsville Fire calls: 373

Priority 1 670

Priority 2 851 **Priority 3** 5,879

Priority 4 2,906 Priority 5 59

Emergency

Non-Emergency

RECORDS MANAGEMENT

The Records Management Unit is responsible for the collection, storage, and retrieval of information.

Our three Records Clerks support administrative duties such as court liaison services, police clearances, freedom of information requests, criminal records and police file maintenance, front counter customer service, collision reports, commissioning of oaths, training and travel requisitions, and records management.









Freedom of information requests: 37 (-33%)



Criminal checks (Employment): 1,025 (+0.4%)



Fingerprints processed for employment: 123 (0%)



Criminal checks (Volunteer): 584 (+1%)



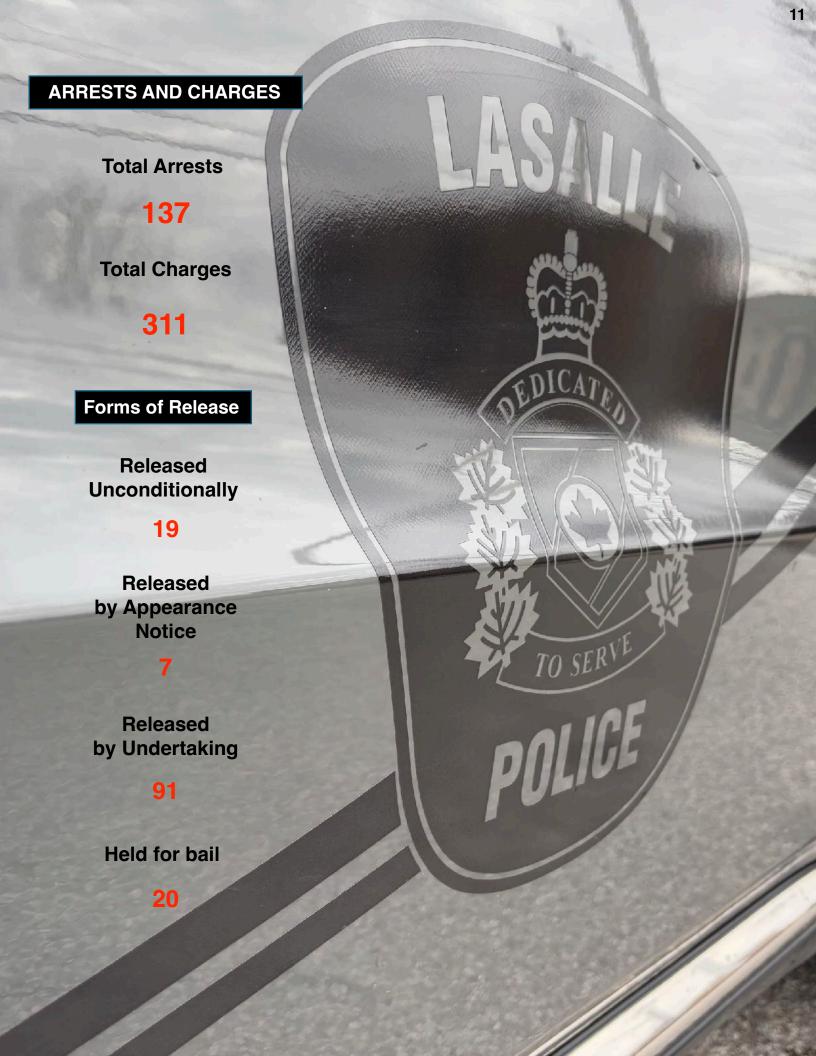
Number of pardon requests:
6
(+600%)



Criminal checks (Students): 332 (+4%)



COMMUNITY PATROL



CRIME STATISTICS

PERSON CRIMES	CALLS FOR SERVICE	CHARGES
Assault	40	19
Assault with a Weapon/Cause Bodily Harm	12	14
Aggravated Assault	0	0
Criminal Harassment	2	3
Cyberbullying/Sexting	12	0
Domestic Dispute/Violence	204	39
Extortion	8	9
Forcible Confinement	0	2
Obstruct or Resist Arrest	0	2
Sexual Assault	9	5
Threats	37	7

YOUTH CRIMES	CALLS FOR SERVICE	CHARGES
Youth Crime (Diversion/Departmental Discretion)	14	0
Youth Crime (Cleared by Charge)	6	11

PROPERTY CRIMES	CALLS FOR SERVICE	CHARGES
Break and Enter - Dwelling	14	6
Break and Enter - Business	12	0
Break and Enter - Other	9	2
Mischief	89	19
Possession of Stolen Property	0	14
Possession of Break In Tools	0	3
Theft Under \$5,000	88	7
Theft Over \$5,000	4	0
Theft - Shoplifting	88	7
Theft of Motor Vehicles	8	0
Theft - Recovered Motor Vehicles	11	0
Theft from Motor Vehicles	49	20
Theft of Licence Plates	11	0
Theft of Bicycles	12	1
Trafficking in Stolen Property	0	2
Trespassing by Night	1	1

OTHER CRIMES	CALLS FOR SERVICE	CHARGES
Bail Violations/Breaching	49	72
Dangerous Operation of a Motor Vehicle	0	3
Driving While Prohibited	0	5
Drugs (Possession for the Purpose/Trafficking)	0	11
Facilitating a Breach	0	4
Firearms Offences	6	5
Impaired Driving/80+	6	18





01 NON INTERSECTION



30 FOUR-WAY



10 PARKING LOT



04 AT/NEAR PRIVATE DRIVE



02 INTERSECTION RELATED



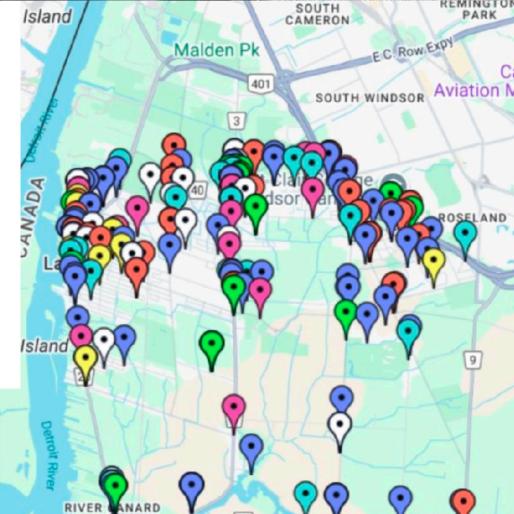
34 T INTERSECTION



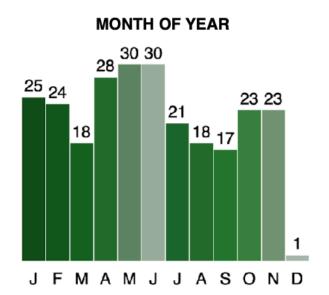
Other Collision Location

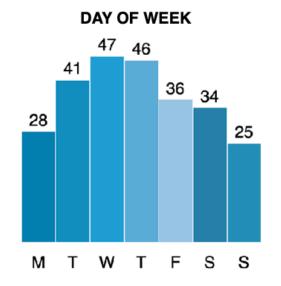


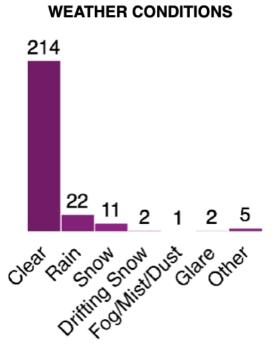
Hennepin Point

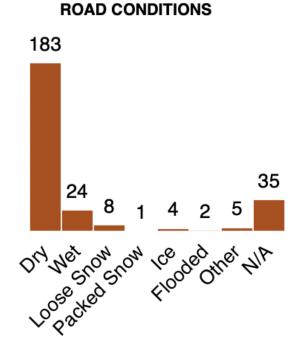


MOTOR VEHICLE COLLISIONS









TOP 5 COLLISION INTERSECTIONS

INTERSECTIONS	# COLLISIONS	# PEOPLE	# INJURIES
Front Road / Laurier Drive	5	11	3
Malden Road / Normandy Street	5	11	1
Highway 3 / Todd Lane	5	10	0
Laurier Drive / Malden Road	5	10	0
Bouffard Road / Malden Road	4	7	0





OPERATIONAL SUPPORT

CRIMINAL INVESTIGATIONS DIVISION (CID)

The Criminal Investigations Division (CID) is comprised of one Detective Sergeant and two Detective Constables. A second Detective Sergeant was seconded in 2024 to assist with a complex suspicious death investigation. Throughout the year, three Constables were temporarily assigned to assist with a variety of investigations.

93

NUMBER OF OCCURRENCES INVESTIGATED

6

NUMBER OF ARRESTS **42**

NUMBER OF JUDICIAL AUTHORIZATIONS

159

NUMBER OF REPORTS

7

NUMBER OF CHARGES

23

NUMBER OF SURVEILLANCE EVENTS

412

NUMBER OF REPORTS FOR A SINGLE MAJOR INVESTIGATION 5

NUMBER OF SEXUAL ASSAULT INVESTIGATIONS 16

NUMBER OF MISSING PERSON INVESTIGATIONS

FIREARM SEIZURES









NOTABLE INVESTIGATIONS

SUSPICIOUS DEATH

A suspicious death investigation began in December 2023 and continued through the entire year of 2024 involving multiple officers from the Criminal Investigations Division and Community Patrol.

MULTIJURISDICTIONAL GRANDPARENT SCAM

A LaSalle resident was defrauded of over \$500,000 USD and \$90,000 CAD by means of wire transfers and cash. A Community Patrol officer conducted the investigation and was temporarily seconded to the Criminal Investigations Division to dedicate time to the investigation and receive assistance from an experienced investigator. The investigation revealed additional occurrences and victims outside of LaSalle. These occurrences were linked to a multi-jurisdictional investigation involving police agencies in Ontario and Quebec. The investigation culminated with solving numerous "grandparents scams" in both provinces.

LADDER BREAK AND ENTER INVESTIGATION

CID linked two unsolved high-end break and enters occurring in February and June at different areas in LaSalle where the suspects used a ladder to gain access to second floor windows of two-story homes. A suspect was arrested at his residence in Windsor and charged with numerous break and enters across Essex County.

SHOPLIFTING/FIREARM/DRUG TRAFFICKING INVESTIGATION

CID assisted an investigation involving three people who were initially arrested for shoplifting. Searches incident to arrest yielded a backpack with a replica 9mm handgun and a large quantity of four different controlled substances.

POINTING A FIREARM INVESTIGATION

CID assisted Community Patrol with an investigation involving a local LaSalle resident pointing a firearm. CID assisted with obtaining a search warrant for a residence in LaSalle and completed an operational plan for the arrest and execution of the search warrant.

FIREARM MANUFACTURING

Canada Border Services Agency (CBSA) intercepted handgun 3D printer parts being delivered to a LaSalle address. Provincial Weapons Unit and Canada Border Services Agency executed a search warrant at a LaSalle residence. A 26-year-old man was charged with a variety of firearms offences, including manufacturing a firearm. CID assisted with the investigation.

DRIVE BY SHOOTING IN WINDSOR

Windsor Police Service investigated a drive by shooting. The investigation revealed the shooter was a 24-year-old LaSalle man. A search warrant was executed at a LaSalle residence and the male was charged with a variety of firearms offences and failing to comply with a release order.

LASALLE/WINDSOR JOINT BAIL COMPLIANCE UNIT



In 2024, LPS contributed one full-time and one part-time Detective Constable to a joint forces Bail Compliance Unit in partnership with the Windsor Police Service. Both police services share resources and is an opportunity for LPS officers to gain more experience with bail compliance at greater frequencies compared to conducting bail compliance in LaSalle alone.

255	55	4,148
BAIL COMPLIANCE CHECKS (LASALLE AND WINDSOR)	ARRESTS (LASALLE AND WINDSOR)	GPS CHECKS
20	3	3
BAIL COMPLIANCE CHECKS (LASALLE)	ARRESTS (LASALLE)	MONITORING OFFENDERS DAILY (LASALLE)



SEX OFFENDER REGISTRY

13

LPS MONITORED 13 SEX OFFENDERS (12 MEN, 1 WOMAN) IN 2024.

OFFENDERS ARE REQUIRED TO REPORT TO THE LASALLE POLICE SERVICE ON AN ANNUAL BASIS. DURING 2024, TWO OFFENDERS LEFT LASALLE AND ONE ENTERED.

FORENSIC IDENTIFICATION

The Forensic Identification Unit consists of a Sergeant and two Constables that conduct these duties in addition to their regular duties in Community Patrol. They analyze forensic evidence such as fingerprint analysis/comparison, DNA collection, footwear impressions, hair/fibre collection, scene examination, and photography.

FORENSIC IDENTIFICATION	2020	2021	2022	2023	2024	CHANGE
Number of Scenes Processed - Forensic Identification Officers	21	25	26	23	5	-22
Number of Scenes Processed - Scenes of Crime Officers	13	13	15	12	17	5
Number of Fingerprint Comparisons	0	0	0	0	0	0
Number of Centre of Forensic Science Submissions	6	2	9	3	4	1



TRAFFIC ENFORCEMENT

TRAFFIC OFFENCES	2020	2021	2022	2023	2024	CHANGE
Traffic Charges	1509	612	1214	1209	1098	-111
Traffic Cautions	2625	970	1735	1640	1900	260
TOTAL ENFORCEMENT ACTIONS	4134	1582	2949	2849	2998	149

COMMERCIAL VEHICLE JFO	2020	2021	2022	2023	2024	CHANGE
Number of Joint Forces Operation Events	/	1	1	2	4	2
Vehicles Taken Out of Service	1	1	1	0	31	31
Charges	1	1	1	38	128	90



-65

RIDE - HTA Offences

RIDE - HTA Cautions

COMMUNITY OUTREACH AND SUPPORT TEAM (COAST)

COAST comprises a full-time police officer paired with a social worker from Hotel-Dieu Grace Healthcare. This team meets every Tuesday and Thursday to see clients. They provide support to LaSalle citizens and members of the LaSalle Police Service.

COAST monitors calls for service, provides post-incident intervention as well as regular and ongoing follow-up with individuals, families and agencies. Victims of crime are sometimes emotionally distraught or experience issues with their mental health, so it is fitting that COAST extends to providing support to victims of crime.

COAST is proactive with the intention to have longer term benefits for both policing and the health care system by redirecting individuals to appropriate resources for help and treatment. This in turn reduces the likelihood of constantly recurring police interactions, crime, recidivism and/or causing strain on the overloaded health care system.





Just some of the events the Community Resource Officer attended in 2024!

Stuff a Cruiser - LaSalle Food Bank

National Police Memorial

McHappy Day

Police Week

Polar Plunge Kick Off at St. Clair College

Bell Let's Talk Campaign

High School

Windsor Express Appreciation Night	Khalsa Sikh New Year's Celebration	Windsor Spitfires First Responders Night
Polar Plunge for Special Olympics Ontario	Bike Rodeo	Salvation Army Food Drive at Zehrs
TogetherFest, Rotary Club	Bus Patrollers Safety Awards Banquet	Trick or Treat - Children's Safety Village
Ready for the Season Boat Campaign	Strawberry Festival	Truck or Treat - Vollmer Centre
Movie Day - Bus Patrollers Appreciation	LPA's Cops Fishing with Kids Derby	Trunk or Treat - Heritage Park Alliance Church
Border Sentinel Training Exercise	Fireworks Downtown Windsor	Crime Prevention Week
Ontario Police Memorial	Run with First Responders	Remembrance Day Ceremony
Sandwich Secondary Graduation	Villanova Graduation	LaSalle Safety and Crime Prevention Walk
LaSalle Police Youth Foundation Golf Tournament	Windsor PrideFest	Anti-Bullying Presentation, Villanova High School
LaSalle Annual Tree Lighting Ceremony	LaSalle Police Recruitment Event	St. Andrews Holiday Food Drive at Zehrs
Villanova High School Lock Down Drill	CPTED Presentation at St. Andrew's Food Bank	Children's Safety Village Annual General Meeting
Anti-bullying Presentations to Sacred Heart	Coffee with a Cop Events	Crime Prevention Presentations
Youth Road Safety Week at Villanova High School	Fraud Presentation at Sacred Heart Senior	Ontario Police Memorial

Group



The LaSalle Police Service in conjunction with community partners has hosted the annual Children's Bike Rodeo for over 20 years. In 2024, there were 42 children that attended the Bike Rodeo.



The LaSalle Police Service designates certain days in a month where citizens can book an appointment to have their child seat inspected by a certified officer. In 2024, LPS designated 25 child seat inspections days (about 2 per month) and inspected 55 child seats.

VALUES, INFLUENCES, PEERS (VIP)

VIP programs is administered to grade 6 students at three Catholic elementary schools. Public schools elected not to participate in the program. VIP programs consist of 10 topics:

Peer Pressure
Internet Safety
Bullying
Healthy Friendships
Youth and the Law
Alcohol, Tobacco and Drugs
Responsible Citizenship
Values and Rules
Decision Making
Authority Figures





SEASONAL ACTIVITIES

In the warmer months, the LaSalle Police Service provides additional patrols by boat, bicycle, and UTV. These are part-time activities when staffing and time permits.

The Marine Unit conducted 83 hours of patrol on water. They also participated in four special events and joined the OPP and Windsor Police Service with joint patrols.

Special Events

- Border Sentinel
- Blessing of the Fleet
- Detroit River Fireworks in Windsor
- Canadian Border Services JEO Marine Patrol

	MARINE				ect in S	St. Cla	ir Rive		iaille i	alloi
122				2021			2024	CHANGE		
	Number of Hours on Water		102	129	122	168	170	2		
	Number of Calls for Service		0	0	1	1	1	0		
	Number of Special Events Attend	led	8	3	7	5	6	1		4
						The state of the s				
	BICYCLE PATROL	2020	2021	2022	20	23	2024	CHANGE		
	Number of Hours on Patrol	223	28	85	7		13	-65	77	
MATERIAL PROPERTY OF THE PROPE	Special Events Attended	1	4	4	4		3	-1		
				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						
	UTV PATROL	2020	2021	2022			2024	CHANGE		
76/440074-07-1-46-4005-7-700-7-1-400-7-7-1-400-07-7-6-7-7-7-7-7-7-7-7-7-7-7-7-7-7-7-	Number of Hours on Patrol	11	12	16	1:		13	0	S	
	Special Events Attended	1	3	5	3	3	3	0		4

TRAINING

On April 1, 2024, the *Community Safety and Policing Act, 2019* (CSPA) came into force, along with Ontario Regulation 87/24, which imposed additional training responsibilities for police officers in Ontario.

Our members participated in 657 training opportunities in 2024.

Advanced Pistol

Automated Licence Plate Reader Auxiliary Coordinators Symposium

Basic Constable Training Border Sentinel Exercise Building a Case Against Hate CISO Firearms Identification

CISO Operational Body Conference Coaching Police Professionals Collision Investigations Conference Communications Centre Supervisor Community Resource Officer Network

Conducted Energy Weapons Constable Selection System Continuity and Risk Management

Courtroom Testimony Skills CPIC Terminal Operator's Course

CPR

Crisis Negotiator

Community Safety and Policing Act Summit

De-escalation Techniques
Digital Evidence Management

Dispatch Fire Training

DNA Collection for Court Orders

Drug Investigation

Electronic Evidence and Big Data Analysis Emergency Management Ontario Note Taking

Equity, Diversity, Inclusion Conference Equity, Diversity, Inclusion Symposium

Evidence Based Policing

Facilitating Police Adult Learning

Firearms Identification for Public Agents Freedom of Information Conference

Frontline Supervisor Gang Investigations Grievance Workshop

Homicide Investigators Conference Human Resources Management

Human Rights (OPCVA)

Human Trafficking

Human Trafficking Seminar Incident Command 100 Incident Command 200

Incident Management System 100 Incident Management System 200 Incivility and Harassment Conference Intoxilyzer Field Coordinator's Course Investigative Interviewing Techniques

Joint Health and Safety

Law Enforcement Complaints Agency

LEARN Training

Lidar Training (In-Service)

Live Scan

Marine Enforcement Media Relations

Mental Health First Aid

Military Veterans Wellness Program
Missing Persons Act (OPCVA)
Motorcycle Collision Reconstruction
New Beginnings Youth Risk Intervention

OACP Shuttle Run Certification

Office 365

Ontario's Diverse, Multiracial and Multicultural

Society (OPCVA)

Ontario Major Case Management Photography Refresher (In-Service) Powercase Command Triangle Public Order Initial Training Public Order Re-qualification

Query (CPKN) Resilient Minds

Rights and Cultures of First Nations, Inuit, and Metis

People (OPCVA)

Scenes of Crime Officer

Search Manager Search Warrant

Sexual Assault Awareness Conference

Sexual Assault Investigators Association of Ontario

Conference

Systemic Racism (OPCVA)

Towing and Storage Safety Enforcement Act

UKG

Vehicle Pursuits (CPKN)

Violence Threat Risk Assessment Level 1

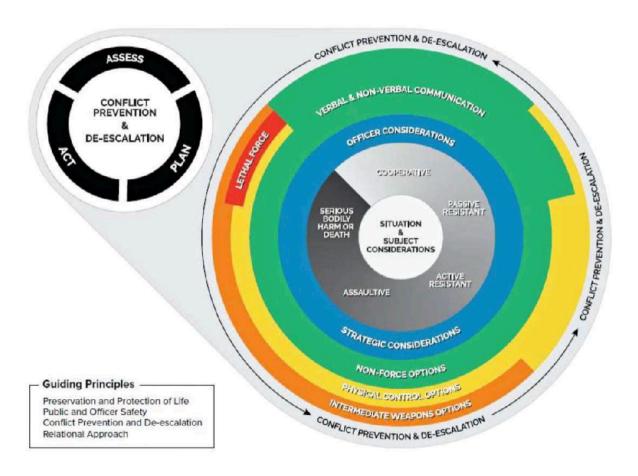
Warrant Execution

USE OF FORCE

USE OF FORCE	2020	2021	2022	2023	2024	CHANGE
Firearm Discharged	9	4	4	4	6	2
Draw/Point Firearm	2	4	2	2	1	-1
CEW Displayed/Used	4	6	6	6	2	-4
Empty Hand Techniques	1	0	0	1	0	-1
OC Spray	0	0	0	0	0	0
Baton	0	0	0	0	0	0
TOTAL	16	14	12	13	9	-4

In all six cases of a firearm discharged, officers euthanized injured animals following motor vehicle collisions. In the analysis of the 2024 reports, there are no instances that cause training concerns or require changes to existing policies.

ONTARIO PUBLIC-POLICE INTERACTIONS TRAINING AID



COMPLAINTS



LAW ENFORCEMENT COMPLAINTS AGENCY (LECA)	2020	2021	2022	2023	2024	CHANGE
Screened out by LECA	0	0	0	1	3	2
Unfounded	0	0	0	0	1	1
Unsubstantiated	0	0	1	2	1	-1
Resolved by Mediation	0	0	0	1	1	0
Continuing	0	0	0	0	1	1
TOTAL	0	0	1	4	7	3

CHIEF'S COMPLAINTS	2020	2021	2022	2023	2024	CHANGE
Unsubstantiated	1	0	0	1	0	-1
Substantiated	0	0	1	1	1	0
Continuing	0	0	0	0	1	1
TOTAL	1	0	1	2	2	0



SPECIAL INVESTIGATIONS UNIT	2020	2021	2022	2023	2024	CHANGE
SIU Investigations	0	0	0	0	0	0



Ontario Regulation 392/23: Adequate and Effective Policing (General) requires a public order unit must be able to be deployed in a reasonable time, having regard to the policing needs of the community, the geographic and socio-demographic characteristics of the police service's area of policing responsibility, the total population and population density of the police service's area of policing responsibility, the presence of critical infrastructure in the location where the public order unit is to be deployed, information about public order incidents in the police service's area of policing responsibility within at least the previous three years, including information about the scope and severity of the incidents, and best practices in relation to response times for public order units.

In 2024, the LaSalle Police Service trained officers in public order for the first time.

MILESTONES

RETIREMENTS

Chief Duncan Davies

Senior Constable Harbinder Gill

Dispatch Supervisor Dave Pettypiece

HIRES

Part-Time Dispatcher Jenna-Rose Hocevar
Part-Time Dispatcher Kaylee Ingram
Constable Daniel Keys
Constable Josef Fahsbender
Chief Michael Pearce
Cadet Chris Bedard
Cadet Brayden Houle
Cadet Carter Ducharme
Cadet Dallas Akins

PROMOTIONS

Michael Agostinis to Staff Sergeant

Corrine Brun to Sergeant

Natalie Malandruccolo to Dispatch Supervisor

ELEVATIONS

Victoria Alfini to Senior Dispatcher 23+ Years

Sarah Carr to Full-Time Dispatcher

Jimmi Hanna to Senior Constable 10 Years

Alison Hunter to Senior Constable 10 Years

Jamie Adjetey-Nelson to Senior Constable 10 Years

Matt Kosnik to 2nd Class Constable

Alex Pavia to 2nd Class Constable

Jack Bartlett to 3rd Class Constable

Eamon Gorman to 3rd Class Constable

Brady White to 3rd Class Constable







In accordance with section 41(1)(a) of the *Community Safety and Policing Act, 2019*, on or before June 30 in each year, the police service board shall file an annual report with its municipality regarding the implementation of the board's strategic plan and the achievement of the performance objectives identified in the strategic plan.

2024 was the final year of the current strategic plan. We attained most of our goals, and with the recent release of our 2025-2028 Strategic Plan, we will take bold steps to modernize the police service.

Below explains our plan three years ago, and how we did.

CRIME PREVENTION

ITEM	OBJECTIVE	MEASUREMENT	RESULT
1.1	Explore the use and implementation of the crime-mapping in Versa as a tool of public dissemination of information, depicting crime locations within LaSalle	 * Feasibility report and cost estimate * Record and measure the use and success of this software by investigators * Record and measure public participation. 	Not Completed. Officers have access to traffic stop locations each month.
1.2	In conjunction with LaSalle's 2020-2050 Strategic Plan, explore community partnerships to assist in crime prevention initiatives.	* Feasibility report and cost estimate * Implementation	Achieved. LPS is engaged with multiple community partnerships and in 2024, provided the Windsor Essex Crime Stoppers office space in our Headquarters.
1.3	Train more officers in Crime Prevention Through Environmental Design (CPTED) and create public training or advice to resident and businesses.	•	Achieved.

COMMUNITY PATROL

ITEM	OBJECTIVE	MEASUREMENT	RESULT
2.1	Enhance Special Services to address needs in LaSalle by deploying them at targeted/optimal times to address community concerns.	 Feasibility report and cost estimate Track number of outing and community contacts 	Achieved. In 2022, Special Services was created to oversee: Traffic Enforcement, COAST, Community Liaison, and Seasonal Units
2.2	Maintain current and enhance overall health of officers and civilians through health and wellness programs and alternative work hour arrangements.	* Participation and use of programs.	Achieved. Our employee health and wellness program encourages members to look after their physical and mental health. Incentives are provided to participate in the program.

CRIMINAL INVESTIGATIONS

ITEM	OBJECTIVE	MEASUREMENT	RESULT
3.1	Acquire encrypted radios or mic phones.	* Acquisition	Achieved. Encrypted mic phones purchased to communicate with officers from partner agencies.
3.2	Enter into joint forced operations with surrounding agencies to combat crimes occurring in LaSalle and Essex County.	* Number of partnerships entered.	Achieved. Multiple JFO's completed, including investigations into sex crimes, counterfeit currency, car thefts, drug distribution, break and enters, and commercial motor vehicle inspections.
3.3	Acquire equipment for surveillance and intelligence gathering.	* Acquisition	Achieved. A multipurpose camera was purchased through funding and surveillance vehicles were used.

COMMUNITY SATISFACTION

ITEM	OBJECTIVE	MEASUREMENT	RESULT
4.1	In conjunction with LaSalle's 2020-2050 Strategic Plan, explore the development and use available survey technology to solicit independent community feedback on police initiatives and investigations.	* Feasibility report and cost estimate	Achieved. Online surveys completed by citizens to provide feedback about the police service.
4.2	Explore the installation of computers in the police facility lobby to enable online reporting and access to public police related documents and forms.	* Feasibility report and cost estimate	Achieved. Elected not to install computers in the lobby. Our preference is to provide customer service by our staff.
4.3	In conjunction with the goals and objectives of the Community Safety and Well-Being Plan, explore and maintain ongoing partnerships with other police services and community agencies to integrate services, to improve efficiencies, cost savings, and community benefit.	* Acquisition	Achieved. Members of LPS took part in joint training initiatives with partner police agencies, and a member sits on he Community Safety and Well-Being Leadership Table.

EMERGENCY RESPONSE

ITEM	OBJECTIVE	MEASUREMENT	RESULT
5.1	In conjunction with LaSalle's 2020-2050 Strategic Plan and to prevent further harm from emerging, explore new training opportunities with partner agencies in responding to high risk - low frequency emergency calls for service.	* Partner MOU's * Additional training dates	Achieved. Members participated in Border Sentinel training with other police services, Fire, Coast Guard, Navy, Port Authority, and EMS. Traffic joint forces operations with OPP, WPS, and MTO.
5.2	Train additional officers in emergency response (crisis negotiations, search master, and incident command).	* Increase number of trained officers.	Achieved. Numerous members have been trained in incident command, incident management systems, crisis negotiation, and search manager.

VIOLENT CRIME

ITEM	OBJECTIVE	MEASUREMENT	RESULT
6.1	Maintain a front loaded and effective response to solving crimes of violence.	* Solve rate.	Achieved.
6.2	Increase number of intimate partner violence investigtators.	* Increased number of trained officers.	Achieved. Several officers trained in intimate partner violence.
6.3	Monitor offenders with intelligence led, proactive approach.	* Number of arrests/charges.	Achieved. LPS partnered with WPS to create a joint bail compliance team that has successfully monitored offenders and led to arrests and charges.

PROPERTY CRIME

ITEM	OBJECTIVE	MEASUREMENT	RESULT
7.1	Enhance public education through social media on crime prevention to assist int he reduction of property crime.	* Number of public information messages.	Achieved. Our Community Resource Officer regularly posts information and crime prevention tips on our social media platforms.
7.2	Research, develop, implement and participate in crime prevention programs.	* Number of crime prevention programs created and implemented.	Achieved.

YOUTH CRIME

ITEM	OBJECTIVE	MEASUREMENT	RESULT
8.1	Continue to foster positive relationships with local youth through programs such as B-RAD, VIP, and LaSalle Hangout.	* Number of community partnerships and programs.	Achieved. Our members have participated in: * a youth basketball game with LaSalle Hangout * presentations at local public and secondary schools on anti-racism and bullying * Coffee with a Cop * B-RAD presentations * Attendance at youth centre events
8.2	Train officers in Violent Threat Risk Assessment to assist risk assessment for schools.	* Number of officers receiving training.	Achieved. A number of members received VTRA training.

VICTIM ASSISTANCE

ITEM	OBJECTIVE	MEASUREMENT	RESULT
9.1	Ensure proper referrals are made to agencies that provide support services for victims.	 Number of Victim Services and community service referrals. 	Achieved. Increases in referrals to both Victim Services and other community services.

ROAD SAFETY

ITEM	OBJECTIVE	MEASUREMENT	RESULT
10.1	Increase road safety awareness, issues and enforcement actions within our community through presentation, interactions, and social media.	* Number of presentations and number of social media posts related to road safety.	Achieved. Traffic enforcement officer provided presentations to schools and numerous social media posts related to road safety.
10.2	With the engagement of the new Traffic Enforcement Unit, gather and analyze statistics on road safety and traffic enforcement.	* Gather statistics to measure enforcement as well as motor vehicle collisions.	Achieved. Monthly report on traffic enforcement and speed sign downloads to provide data.

INFORMATION TECHNOLOGY

ITEM	OBJECTIVE	MEASUREMENT	RESULT	
11.1	Explore options for our website design and hosting.	 Feasibility report and cost estimate 	Not Completed.	
11.2	Research the cost of benefits of using E-ticketing technology.	* Feasibility report and cost estimate	Achieved. The Traffic Enforcement Officer participated in E-ticketing pilot project.	
11.3	Maintain a surveillance camera registry to assist in canvassing during investigations.	* Feasibility report and cost estimate	In Progress. Began implementation of CamSafe online camera registry.	

POLICE FACILITIES

ITEM	OBJECTIVE	MEASUREMENT	RESULT
12.1	Explore the installation of enhancing security and privacy measures, including a booking area partition, change room/ washroom partition, and exterior bollards.	* Feasibility report and cost estimate	Not completed.
12.2	Enhance employee wellness through purchase of ergonomic equipment.	* Feasibility report and cost estimate	Ergonomic chairs purchased for Emergency Communication Operators and a new modern workplace for Community Oriented Response and Enforcement members.

RESOURCE PLANNING

ITEM	OBJECTIVE	MEASUREMENT	RESULT
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13.1	Continue striking ad hoc service delivery committees to assess and	* New committees	Achieved.
	review all aspects of policing operations.		A uniform equipment committee was created to review equipment needs.
			A communications committee partnered with the Town.
			A collective agreement working group was created.
13.2	Explore implementing auxiliary police and special constable positions.	* Feasibility report and/or implementation.	Not completed.
13.3	Increase number of trained officers in forensics and technology-based		Achieved.
	investigations.		Two officers trained.
13.4	Succession planning to replace required designations and develop	*Feasibility report and cost estimate.	Achieved.
	future leaders.		Several officers trained in Leadership in
			Police Organizations.
			Provided regular Acting Rank opportunities.

COST OF POLICING

POLICING EXPENSES	ESTIMATED	ACTUAL	DIFFERENCE
Salaries and Benefits	\$8,940,000	9,248,315	\$308,315
Administrative	\$217,500	\$297,786	\$80,286
Personnel	\$149,000	\$211,358	\$62,358
Facility	\$2,000	0	-\$2,000
Vehicles and Equipment	\$194,400	\$183,348	-\$11,052
Programs	\$121,500	\$164,220	\$42,720
Transfers to Capital/Reserves	\$204,000	\$204,000	\$0
Operating Expenses	\$9,828,800	\$10,343,460	\$514,660
Less Revenue	\$452,600	\$475,114	-\$22,514
Total Cost	\$9,376,200	\$9,834,313	\$458,113

Salaries and Benefits were over budget by \$308,315 for the following reasons: coverage for staffing shortages (three members on long-term disability, one member medically accommodated, three members on maternity leave, four members took parental leave, and a variety of injuries), the overlap of hiring five new members to replace five retiring members (Board approved), and overtime for a major complex death investigation.

Maintaining appropriate staffing levels continues to be a challenge both in LaSalle and across the policing sector in Ontario.

Administrative was over budget by \$80,286 to address technology deficits.

Personnel costs were over budget by \$62,358 due to an increase in legislated training requirements and costs associated to uniforms and equipment (we hired six officers to replace six retiring officers, making it necessary to purchase uniforms and equipment). This level of staffing turnover is atypical and cyclical. We anticipate additional turnover in 2025 but this will lessen 2026.

Facility costs were under budget by \$2,000.

Vehicles and Equipment costs were under budget by \$11,052.

Programs costs were over budget by \$42,720 primarily as a result of increased costs for court services, and increased recruiting efforts to address staff turnover.

Revenue was higher than anticipated by \$22,514.

The total cost of policing in 2024 was 4.9% higher than budgeted. An thorough analysis of expenditures uncovered underfunded budget lines that are contractually obligated through collective agreements. This will be addressed in future budgets.

