

## Appendix A

### Town of LaSalle Financial Statement as at September 30, 2023

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual	Comments
Taxation	(42,823,300)	(42,835,588)	12,288	100.0%	(40,232,100)	(40,266,132)	34,032	100.1%	(40,266,132)	Departmental activity is consistent with expectations.
Corporate Revenues	(6,488,800)	(6,181,746)	(307,054)	95.3%	(5,349,200)	(4,873,767)	(475,433)	91.1%	(7,249,420)	Interest revenue will outperform budget due to higher interest rates. Additional rent from the communications tower on Old Front Road was received in Q3 and will contribute to the surplus. All other corporate revenue accounts are consistent with expectations.
Mayor & Council	468,700	302,151	166,549	64.5%	444,200	263,642	180,558	59.4%	396,289	Departmental activity is consistent with expectations.
Strategy & Engagement	730,100	355,303	374,797	48.7%	577,000	290,313	286,687	50.3%	559,639	A surplus is anticipated in the department due to a position vacancy. Any program service variances within this department will be transferred to the

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										Strategic Planning reserve at year end for use in future years.
Finance & Administration	1,447,800	1,009,587	438,213	69.7%	1,824,200	1,178,980	645,220	64.6%	1,515,832	Departmental activity is consistent with expectations.
Financial Services	16,019,900	13,580,404	2,439,496	84.8%	14,885,700	12,746,356	2,139,344	85.6%	16,132,605	Debt payments and transfers to reserves/ deferred revenue funds flow through this budget. Budgeted transfers were made in the third quarter.
Alley Closing Program	68,000	57,994	10,006	85.3%	68,000	12,179	55,821	17.9%	57,342	Departmental activity is consistent with expectations.
Division of IT	1,379,300	1,028,507	350,793	74.6%	1,097,500	825,599	271,901	75.2%	1,030,038	A surplus is anticipated in the labour accounts of the department due to a position vacancy. Departmental activity is otherwise consistent with expectations.
Human Resources	679,700	464,822	214,878	68.4%	619,800	409,093	210,707	66.0%	619,801	Departmental activity is consistent with expectations.

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Council Services	797,700	610,502	187,198	76.5%	760,400	515,072	245,328	67.7%	780,782	Revenue has exceeded budget at third quarter due to user fee surpluses. These surpluses are offset by higher labour costs as a result of staffing related to special projects carried out through 2023.
Fire	4,440,500	3,459,861	980,639	77.9%	4,103,700	3,060,817	1,042,883	74.6%	4,201,885	Departmental activity is consistent with expectations.
Police	7,204,800	5,404,665	1,800,135	75.0%	6,661,100	5,099,658	1,561,442	76.6%	6,965,518	Refer to Police Services Board
Police-Civilians	1,831,200	1,268,871	562,329	69.3%	1,782,200	1,251,018	531,182	70.2%	1,733,025	Refer to Police Services Board
Police Services Board	56,800	35,727	21,073	62.9%	57,000	26,505	30,495	46.5%	44,777	Departmental activity is consistent with expectations.
Conservation Authority	326,500	255,091	71,409	78.1%	320,000	237,590	82,410	74.2%	316,786	This budget is used for quarterly ERCA levies. Q1-3 paid to date. A deficit of \$14k is anticipated due to higher than estimated levy.
Protective Inspection & Control	26,000	204	25,796	0.8%	22,400	(23,139)	45,539	(103.3%)	21,664	Dog licence revenue as budgeted. Larvicide and dog pound facility costs will be accrued if

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										not billed by year end.
Emergency Measures	54,500	36,376	18,124	66.7%	51,000	128,097	(77,097)	251.2%	128,182	Expenditures in this account have normalized this year as enhanced cleaning and security protocols are no longer required to the same extent.
PW-Corporate	635,200	458,189	177,011	72.1%	583,500	430,241	153,259	73.7%	606,628	Departmental activity is consistent with expectations.
PW-Roads	1,595,900	1,232,165	363,735	77.2%	1,299,800	1,118,385	181,415	86.0%	1,605,769	Tree trimming costs have exceeded budget due to clean ups after major storms. The department will attempt to mitigate this deficit where possible.
PW-Drainage	441,500	248,028	193,472	56.2%	464,200	257,166	207,034	55.4%	362,175	This budget is used exclusively for employee costs. A surplus is anticipated in this budget due to a position vacancy.

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PW-Storm Sewers	164,800	32,778	132,022	19.9%	173,200	131,439	41,761	75.9%	153,902	Storm sewer maintenance expenditures are consistent with budget. A surplus is anticipated in the overall budget due to a position vacancy.
PW-Fleet	814,400	606,495	207,905	74.5%	741,000	667,380	73,620	90.1%	911,908	Departmental activity is consistent with expectations.
PW-Facilities	4,091,700	3,024,002	1,067,698	73.9%	3,834,000	2,601,847	1,232,153	67.9%	3,799,593	While personnel costs are consistent with budget, repairs and maintenance related to Town facilities and equipment have exceeded annual budgeted amounts as a result of the number of required repairs.
PW-Parks	1,620,300	863,198	757,102	53.3%	1,495,300	780,464	714,836	52.2%	1,164,830	Departmental activity is consistent with expectations.
Winter Control	200,000	351,820	(151,820)	175.9%	200,000	255,707	(55,707)	127.9%	97,494	This account captures the cost of salt with respect to winter control. The value of the unused salt at the end of

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										2022 (\$182k) was transferred to 2023.
Traffic Control	82,000	67,650	14,350	82.5%	72,000	31,620	40,380	43.9%	110,613	Traffic signal maintenance exceeds budget at Q3 due in main part to storm calls and the replacement of a pole at Front/Morton in January.
Transit	241,700	382,594	(140,894)	158.3%	241,700	218,003	23,697	90.2%	241,966	This budget is used to capture financial activity related to Lasalle Transit and Handi-Transit. Provincial gas tax funding is transferred at year end to subsidize the net cost of the Lasalle Transit program.
Street Lighting	275,000	186,811	88,189	67.9%	275,000	151,049	123,951	54.9%	280,140	Departmental activity is consistent with expectations.
Crossing Guards	108,400	77,618	30,782	71.6%	97,100	69,262	27,838	71.3%	117,784	Labour costs are anticipated to exceed budget due to the increase in minimum wage and increase in

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										projected service hours.
Garbage Collection	922,000	999,693	(77,693)	108.4%	715,000	1,004,873	(289,873)	140.5%	1,164,167	Garbage collection costs have exceeded budget in the third quarter. The deficit will increase through the final quarter and will be funded from the tax stabilization reserve as outlined in the approved 2023 budget.
Garbage Disposal	1,212,000	785,316	426,684	64.8%	1,092,000	719,694	372,306	65.9%	1,132,612	Departmental activity is consistent with expectations.
C&R Corporate	1,722,500	1,260,387	462,113	73.2%	1,570,800	1,107,889	462,911	70.5%	1,542,874	Departmental activity is consistent with expectations.
C&R Community Programs	(30,200)	(54,884)	24,684	181.7%	(113,600)	(66,217)	(47,383)	58.3%	(85,601)	Departmental activity is consistent with expectations.
C&R Culture & Events	60,000	36,955	23,045	61.6%	35,000	39,491	(4,491)	112.8%	60,985	Departmental activity is consistent with expectations.
C&R Hospitality	0	0	0	0.0%	(72,900)	(22,007)	(50,893)	30.2%	(37,778)	This budget was used in prior years primarily to track concessions activity and is no longer utilized.

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C&R Arenas, Fields & Community Spaces	(997,500)	(704,770)	(292,730)	70.7%	(833,300)	(456,837)	(376,463)	54.8%	(756,703)	Departmental activity is consistent with expectations.
C&R Aquatic Centre	(99,500)	(146,207)	46,707	146.9%	(66,100)	(44,254)	(21,846)	67.0%	(144,169)	Aquatic program revenue has exceeded budget at third quarter. This surplus is partially offset by increased part-time labour costs.
C&R Fitness Centre	(83,900)	(123,618)	39,718	147.3%	(100,000)	(22,110)	(77,890)	22.1%	(42,074)	Fitness centre revenue is trending high due to higher than anticipated annual memberships at third quarter.
C&R Outdoor Pool	(2,300)	(9,224)	6,924	401.0%	1,300	2,713	(1,413)	208.7%	1,206	The outdoor pool closed for the season in September. A small surplus is anticipated after final expenses are posted in the final quarter.
Planning & Development	806,600	456,715	349,885	56.6%	602,100	399,335	202,765	66.3%	577,582	A surplus is anticipated in the department due to a position vacancy through the third quarter. The



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Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual	Comments
										position was filled in October.
Building Division	0	0	0	0.0%	0	2	(2)	0.0%	1	Departmental variances are transferred to the Building Activity Reserve fund each month. As of third quarter, \$172,308 has been transferred from the reserve to fund operations.
<b>Total General Operating</b>	<b>0</b>	<b>(11,115,558)</b>	<b>11,115,558</b>	<b>0.0%</b>	<b>0</b>	<b>(9,742,984)</b>	<b>9,742,984</b>	<b>0.0%</b>	<b>(145,483)</b>	-
Water	0	(280,744)	280,744	0.0%	0	(390,412)	390,412	0.0%	(2,094)	The budget is tracking consistent with expectations. Any surpluses at the end of the year are transferred to the water reserve fund for future water related capital projects.
<b>Total Water</b>	<b>0</b>	<b>(280,744)</b>	<b>280,744</b>	<b>0.0%</b>	<b>0</b>	<b>(390,412)</b>	<b>390,412</b>	<b>0.0%</b>	<b>(2,094)</b>	
Wastewater	0	(658,300)	658,300	0.0%	0	(872,167)	872,167	0.0%	(3,685)	The budget is tracking consistent with expectations. Any surpluses at the end of the year are transferred to the sewer reserve fund for future sewer

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										related capital projects.
<b>Total Wastewater</b>	<b>0</b>	<b>(658,300)</b>	<b>658,300</b>	<b>0.0%</b>	<b>0</b>	<b>(872,167)</b>	<b>872,167</b>	<b>0.0%</b>	<b>(3,685)</b>	

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Taxation	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
General Levy	(42,823,300)	(42,835,588)	12,288	100.0%	(40,232,100)	(40,266,132)	34,032	100.1%	(40,266,132)
<b>Total Revenue</b>	(42,823,300)	(42,835,588)	12,288	100.0%	(40,232,100)	(40,266,132)	34,032	100.1%	(40,266,132)
<b>Total Taxation</b>	(42,823,300)	(42,835,588)	12,288	100.0%	(40,232,100)	(40,266,132)	34,032	100.1%	(40,266,132)
Corporate Revenues	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Supplementary Levy	(900,000)	(451,899)	(448,101)	50.2%	(900,000)	(542,892)	(357,108)	60.3%	(580,674)
Payments in Lieu- General	(40,200)	(48,634)	8,434	121.0%	(40,200)	(47,319)	7,119	117.7%	(47,319)
Tile Loans	(13,600)	(10,897)	(2,703)	80.1%	(13,600)	(6,793)	(6,807)	49.9%	(6,793)
Other Revenues	(5,535,000)	(5,670,316)	135,316	102.4%	(4,395,400)	(4,276,763)	(118,637)	97.3%	(6,614,634)
<b>Total Revenue</b>	(6,488,800)	(6,181,746)	(307,054)	95.3%	(5,349,200)	(4,873,767)	(475,433)	91.1%	(7,249,420)
<b>Total Corporate Revenues</b>	(6,488,800)	(6,181,746)	(307,054)	95.3%	(5,349,200)	(4,873,767)	(475,433)	91.1%	(7,249,420)
Mayor & Council	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	0	0	0	0.0%	0	(768)	768	0.0%	0
<b>Total Revenue</b>	0	0	0	0.0%	0	(768)	768	0.0%	0
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	361,000	257,028	103,972	71.2%	339,000	248,512	90,488	73.3%	329,477
Administrative Expenses	38,500	15,871	22,629	41.2%	38,500	4,872	33,628	12.7%	44,827
Personnel Expenses	40,200	16,838	23,362	41.9%	40,200	6,247	33,953	15.5%	4,893

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Program Services	29,000	12,414	16,586	42.8%	26,500	4,779	21,721	18.0%	17,092
<b>Total Expenses</b>	468,700	302,151	166,549	64.5%	444,200	264,410	179,790	59.5%	396,289
<b>Total Mayor &amp; Council</b>	468,700	302,151	166,549	64.5%	444,200	263,642	180,558	59.4%	396,289
Strategy & Engagement	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	466,200	276,791	189,409	59.4%	363,100	237,688	125,412	65.5%	346,511
Administrative Expenses	2,700	980	1,720	36.3%	2,700	595	2,105	22.0%	1,861
Personnel Expenses	6,300	3,964	2,336	62.9%	6,300	2,498	3,802	39.7%	6,368
Program Services	254,900	73,568	181,332	28.9%	204,900	49,532	155,368	24.2%	71,959
Transfers to Own Funds	0	0	0	0.0%	0	0	0	0.0%	132,940
<b>Total Expenses</b>	730,100	355,303	374,797	48.7%	577,000	290,313	286,687	50.3%	559,639
<b>Total Strategy &amp; Engagement</b>	730,100	355,303	374,797	48.7%	577,000	290,313	286,687	50.3%	559,639
Finance & Administration	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Contributions from Own Funds	(40,000)	(40,000)	0	100.0%	(40,000)	(40,000)	0	100.0%	(40,000)
Other Revenues	(1,508,900)	(1,190,187)	(318,713)	78.9%	(1,025,400)	(938,779)	(86,621)	91.6%	(1,362,060)
<b>Total Revenue</b>	(1,548,900)	(1,230,187)	(318,713)	79.4%	(1,065,400)	(978,779)	(86,621)	91.9%	(1,402,060)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	2,443,300	1,856,723	586,577	76.0%	2,344,200	1,633,546	710,654	69.7%	2,353,621
Administrative Expenses	215,300	188,598	26,702	87.6%	217,300	166,824	50,476	76.8%	196,009
Personnel Expenses	56,500	50,646	5,854	89.6%	46,500	41,576	4,924	89.4%	48,276
Program Services	281,600	143,807	137,793	51.1%	281,600	315,813	(34,213)	112.1%	319,986

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<b>Total Expenses</b>	2,996,700	2,239,774	756,926	74.7%	2,889,600	2,157,759	731,841	74.7%	2,917,892
<b>Total Finance &amp; Administration</b>	1,447,800	1,009,587	438,213	69.7%	1,824,200	1,178,980	645,220	64.6%	1,515,832
Financial Services	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	6,100	0	6,100	0.0%	300,200	0	300,200	0.0%	0
Program Services	0	0	0	0.0%	0	0	0	0.0%	0
Long Term Debt Repayment	3,006,600	2,306,738	699,862	76.7%	2,769,775	2,065,860	703,915	74.6%	2,762,891
Transfers to Own Funds	13,007,200	11,273,666	1,733,534	86.7%	11,815,725	10,680,496	1,135,229	90.4%	13,369,714
<b>Total Expenses</b>	16,019,900	13,580,404	2,439,496	84.8%	14,885,700	12,746,356	2,139,344	85.6%	16,132,605
<b>Total Financial Services</b>	16,019,900	13,580,404	2,439,496	84.8%	14,885,700	12,746,356	2,139,344	85.6%	16,132,605
Alley Closing Program	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(2,000)	(10,608)	8,608	530.4%	(2,000)	(9,200)	7,200	460.0%	(11,000)
<b>Total Revenue</b>	(2,000)	(10,608)	8,608	530.4%	(2,000)	(9,200)	7,200	460.0%	(11,000)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	70,000	68,602	1,398	98.0%	70,000	21,379	48,621	30.5%	68,342
<b>Total Expenses</b>	70,000	68,602	1,398	98.0%	70,000	21,379	48,621	30.5%	68,342
<b>Total Alley Closing Program</b>	68,000	57,994	10,006	85.3%	68,000	12,179	55,821	17.9%	57,342
Division of IT	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	688,900	417,041	271,859	60.5%	509,000	355,748	153,252	69.9%	511,533

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Administrative Expenses	487,500	412,968	74,532	84.7%	413,900	301,868	112,032	72.9%	346,548
Personnel Expenses	9,000	4,598	4,402	51.1%	9,000	2,383	6,617	26.5%	6,357
Transfers to Own Funds	193,900	193,900	0	100.0%	165,600	165,600	0	100.0%	165,600
<b>Total Expenses</b>	1,379,300	1,028,507	350,793	74.6%	1,097,500	825,599	271,901	75.2%	1,030,038
<b>Total Division of IT</b>	1,379,300	1,028,507	350,793	74.6%	1,097,500	825,599	271,901	75.2%	1,030,038
Human Resources	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	541,000	408,842	132,158	75.6%	491,300	361,253	130,047	73.5%	524,458
Administrative Expenses	8,100	4,253	3,847	52.5%	6,550	4,041	2,509	61.7%	5,892
Personnel Expenses	40,400	22,929	17,471	56.8%	31,750	19,380	12,370	61.0%	26,506
Program Services	90,200	28,798	61,402	31.9%	90,200	24,419	65,781	27.1%	40,708
Transfers to Own Funds	0	0	0	0.0%	0	0	0	0.0%	22,237
<b>Total Expenses</b>	679,700	464,822	214,878	68.4%	619,800	409,093	210,707	66.0%	619,801
<b>Total Human Resources</b>	679,700	464,822	214,878	68.4%	619,800	409,093	210,707	66.0%	619,801
Council Services	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(22,500)	(23,821)	1,321	105.9%	(22,500)	(15,388)	(7,112)	68.4%	(19,181)
<b>Total Revenue</b>	(22,500)	(23,821)	1,321	105.9%	(22,500)	(15,388)	(7,112)	68.4%	(19,181)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	768,000	607,330	160,670	79.1%	730,700	517,021	213,679	70.8%	772,620
Administrative Expenses	12,700	3,923	8,777	30.9%	12,700	3,442	9,258	27.1%	4,644
Personnel Expenses	19,100	13,044	6,056	68.3%	19,100	5,259	13,841	27.5%	9,405

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Program Services	20,400	10,026	10,374	49.1%	20,400	4,738	15,662	23.2%	10,325
Transfers to Own Funds	0	0	0	0.0%	0	0	0	0.0%	2,969
<b>Total Expenses</b>	820,200	634,323	185,877	77.3%	782,900	530,460	252,440	67.8%	799,963
<b>Total Council Services</b>	797,700	610,502	187,198	76.5%	760,400	515,072	245,328	67.7%	780,782
Fire	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(10,000)	(1,250)	(8,750)	12.5%	(10,000)	(2,448)	(7,552)	24.5%	(2,548)
<b>Total Revenue</b>	(10,000)	(1,250)	(8,750)	12.5%	(10,000)	(2,448)	(7,552)	24.5%	(2,548)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	3,268,700	2,390,719	877,981	73.1%	3,049,700	2,091,572	958,128	68.6%	3,120,622
Administrative Expenses	76,400	54,929	21,471	71.9%	78,800	63,333	15,467	80.4%	77,627
Personnel Expenses	161,500	88,026	73,474	54.5%	157,700	100,453	57,247	63.7%	150,167
Vehicle/Equipment	160,600	152,750	7,850	95.1%	147,100	137,242	9,858	93.3%	174,147
Program Services	33,000	24,387	8,613	73.9%	33,000	23,265	9,735	70.5%	34,470
Transfers to Own Funds	750,300	750,300	0	100.0%	647,400	647,400	0	100.0%	647,400
<b>Total Expenses</b>	4,450,500	3,461,111	989,389	77.8%	4,113,700	3,063,265	1,050,435	74.5%	4,204,433
<b>Total Fire</b>	4,440,500	3,459,861	980,639	77.9%	4,103,700	3,060,817	1,042,883	74.6%	4,201,885
Police	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Grants	(305,000)	(100,927)	(204,073)	33.1%	(252,000)	(245,003)	(6,997)	97.2%	(285,163)
Other Revenues	(159,600)	(157,385)	(2,215)	98.6%	(140,000)	(168,933)	28,933	120.7%	(181,200)
<b>Total Revenue</b>	(464,600)	(258,312)	(206,288)	55.6%	(392,000)	(413,936)	21,936	105.6%	(466,363)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	6,806,700	4,854,784	1,951,916	71.3%	6,213,900	4,669,245	1,544,655	75.1%	6,415,320

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Administrative Expenses	208,400	241,587	(33,187)	115.9%	257,100	249,500	7,600	97.0%	284,044
Personnel Expenses	149,000	103,526	45,474	69.5%	140,500	121,168	19,332	86.2%	156,347
Facility Expenses	2,000	950	1,050	47.5%	2,000	1,668	332	83.4%	2,375
Vehicle/Equipment	181,400	160,132	21,268	88.3%	134,100	161,572	(27,472)	120.5%	213,593
Program Services	121,500	101,598	19,902	83.6%	115,500	120,441	(4,941)	104.3%	170,202
Transfers to Own Funds	200,400	200,400	0	100.0%	190,000	190,000	0	100.0%	190,000
<b>Total Expenses</b>	<b>7,669,400</b>	<b>5,662,977</b>	<b>2,006,423</b>	<b>73.8%</b>	<b>7,053,100</b>	<b>5,513,594</b>	<b>1,539,506</b>	<b>78.2%</b>	<b>7,431,881</b>
<b>Total Police</b>	<b>7,204,800</b>	<b>5,404,665</b>	<b>1,800,135</b>	<b>75.0%</b>	<b>6,661,100</b>	<b>5,099,658</b>	<b>1,561,442</b>	<b>76.6%</b>	<b>6,965,518</b>
Police-Civilians	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	1,831,200	1,268,871	562,329	69.3%	1,782,200	1,251,018	531,182	70.2%	1,733,025
<b>Total Expenses</b>	<b>1,831,200</b>	<b>1,268,871</b>	<b>562,329</b>	<b>69.3%</b>	<b>1,782,200</b>	<b>1,251,018</b>	<b>531,182</b>	<b>70.2%</b>	<b>1,733,025</b>
<b>Total Police-Civilians</b>	<b>1,831,200</b>	<b>1,268,871</b>	<b>562,329</b>	<b>69.3%</b>	<b>1,782,200</b>	<b>1,251,018</b>	<b>531,182</b>	<b>70.2%</b>	<b>1,733,025</b>
Police Services Board	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	28,800	22,121	6,679	76.8%	29,000	18,858	10,142	65.0%	30,321
Administrative Expenses	19,000	8,415	10,585	44.3%	19,000	4,487	14,513	23.6%	11,296
Personnel Expenses	8,000	5,191	2,809	64.9%	8,000	3,160	4,840	39.5%	3,160
Program Services	1,000	0	1,000	0.0%	1,000	0	1,000	0.0%	0
<b>Total Expenses</b>	<b>56,800</b>	<b>35,727</b>	<b>21,073</b>	<b>62.9%</b>	<b>57,000</b>	<b>26,505</b>	<b>30,495</b>	<b>46.5%</b>	<b>44,777</b>
<b>Total Police Services Board</b>	<b>56,800</b>	<b>35,727</b>	<b>21,073</b>	<b>62.9%</b>	<b>57,000</b>	<b>26,505</b>	<b>30,495</b>	<b>46.5%</b>	<b>44,777</b>
Conservation Authority	-	-	-	0.00%	-	-	-	0.00%	-



## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	326,500	255,091	71,409	78.1%	320,000	237,590	82,410	74.2%	316,786
<b>Total Expenses</b>	326,500	255,091	71,409	78.1%	320,000	237,590	82,410	74.2%	316,786
<b>Total Conservation Authority</b>	326,500	255,091	71,409	78.1%	320,000	237,590	82,410	74.2%	316,786
Protective Inspection & Control	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(20,000)	(19,466)	(534)	97.3%	(20,000)	(19,068)	(932)	95.3%	(19,068)
<b>Total Revenue</b>	(20,000)	(19,466)	(534)	97.3%	(20,000)	(19,068)	(932)	95.3%	(19,068)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	46,000	19,670	26,330	42.8%	42,400	(4,071)	46,471	(9.6%)	40,732
<b>Total Expenses</b>	46,000	19,670	26,330	42.8%	42,400	(4,071)	46,471	(9.6%)	40,732
<b>Total Protective Inspection &amp; Control</b>	26,000	204	25,796	0.8%	22,400	(23,139)	45,539	(103.3%)	21,664
Emergency Measures	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	54,500	36,376	18,124	66.7%	51,000	128,097	(77,097)	251.2%	128,182
<b>Total Expenses</b>	54,500	36,376	18,124	66.7%	51,000	128,097	(77,097)	251.2%	128,182
<b>Total Emergency Measures</b>	54,500	36,376	18,124	66.7%	51,000	128,097	(77,097)	251.2%	128,182
PW-Corporate	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Contributions from Own Funds	(130,200)	0	(130,200)	0.0%	0	0	0	0.0%	0
Other Revenues	(1,328,400)	(972,851)	(355,549)	73.2%	(1,171,200)	(858,088)	(313,112)	73.3%	(1,139,757)

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Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
<b>Total Revenue</b>	(1,458,600)	(972,851)	(485,749)	66.7%	(1,171,200)	(858,088)	(313,112)	73.3%	(1,139,757)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	1,494,200	907,514	586,686	60.7%	1,218,600	820,348	398,252	67.3%	1,203,276
Administrative Expenses	464,600	445,528	19,072	95.9%	401,100	383,924	17,176	95.7%	418,421
Personnel Expenses	135,000	77,998	57,002	57.8%	135,000	84,057	50,943	62.3%	124,688
<b>Total Expenses</b>	2,093,800	1,431,040	662,760	68.3%	1,754,700	1,288,329	466,371	73.4%	1,746,385
<b>Total PW-Corporate</b>	635,200	458,189	177,011	72.1%	583,500	430,241	153,259	73.7%	606,628
PW-Roads	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	0	0	0	0.0%	0	0	0	0.0%	(829)
<b>Total Revenue</b>	0	0	0	0.0%	0	0	0	0.0%	(829)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	928,100	475,797	452,303	51.3%	687,000	557,900	129,100	81.2%	792,805
Vehicle/Equipment	34,000	19,157	14,843	56.3%	34,000	19,957	14,043	58.7%	38,488
Program Services	633,800	737,211	(103,411)	116.3%	578,800	540,528	38,272	93.4%	775,305
<b>Total Expenses</b>	1,595,900	1,232,165	363,735	77.2%	1,299,800	1,118,385	181,415	86.0%	1,606,598
<b>Total PW-Roads</b>	1,595,900	1,232,165	363,735	77.2%	1,299,800	1,118,385	181,415	86.0%	1,605,769
PW-Drainage	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	441,500	248,028	193,472	56.2%	464,200	257,166	207,034	55.4%	362,175
<b>Total Expenses</b>	441,500	248,028	193,472	56.2%	464,200	257,166	207,034	55.4%	362,175
<b>Total PW-Drainage</b>	441,500	248,028	193,472	56.2%	464,200	257,166	207,034	55.4%	362,175
PW-Storm Sewers	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-

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Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Wages & Benefits	104,800	4	104,796	0.0%	113,200	75,814	37,386	67.0%	89,601
Program Services	60,000	32,774	27,226	54.6%	60,000	55,625	4,375	92.7%	64,301
<b>Total Expenses</b>	164,800	32,778	132,022	19.9%	173,200	131,439	41,761	75.9%	153,902
<b>Total PW-Storm Sewers</b>	164,800	32,778	132,022	19.9%	173,200	131,439	41,761	75.9%	153,902
PW-Fleet	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	226,600	159,387	67,213	70.3%	224,400	149,919	74,481	66.8%	226,517
Vehicle/Equipment	587,800	431,216	156,584	73.4%	516,600	495,770	20,830	96.0%	658,580
Transfers to Own Funds	0	15,892	(15,892)	0.0%	0	21,691	(21,691)	0.0%	26,811
<b>Total Expenses</b>	814,400	606,495	207,905	74.5%	741,000	667,380	73,620	90.1%	911,908
<b>Total PW-Fleet</b>	814,400	606,495	207,905	74.5%	741,000	667,380	73,620	90.1%	911,908
PW-Facilities	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(50,000)	(22,953)	(27,047)	45.9%	(50,000)	(16,783)	(33,217)	33.6%	(47,530)
<b>Total Revenue</b>	(50,000)	(22,953)	(27,047)	45.9%	(50,000)	(16,783)	(33,217)	33.6%	(47,530)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	1,557,300	1,123,106	434,194	72.1%	1,509,800	1,042,948	466,852	69.1%	1,537,969
Facility Expenses	2,396,400	1,715,937	680,463	71.6%	2,191,200	1,453,653	737,547	66.3%	2,116,719
Vehicle/Equipment	188,000	207,912	(19,912)	110.6%	183,000	122,029	60,971	66.7%	192,435
<b>Total Expenses</b>	4,141,700	3,046,955	1,094,745	73.6%	3,884,000	2,618,630	1,265,370	67.4%	3,847,123
<b>Total PW-Facilities</b>	4,091,700	3,024,002	1,067,698	73.9%	3,834,000	2,601,847	1,232,153	67.9%	3,799,593
PW-Parks	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Grants	0	0	0	0.0%	0	0	0	0.0%	(11,604)

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Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Other Revenues	(61,000)	(66,218)	5,218	108.6%	(38,000)	(76,159)	38,159	200.4%	(79,793)
<b>Total Revenue</b>	(61,000)	(66,218)	5,218	108.6%	(38,000)	(76,159)	38,159	200.4%	(91,397)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	1,082,600	661,433	421,167	61.1%	986,600	624,341	362,259	63.3%	857,950
Vehicle/Equipment	15,500	3,714	11,786	24.0%	15,500	9,383	6,117	60.5%	14,576
Program Services	583,200	264,269	318,931	45.3%	531,200	222,899	308,301	42.0%	383,701
<b>Total Expenses</b>	1,681,300	929,416	751,884	55.3%	1,533,300	856,623	676,677	55.9%	1,256,227
<b>Total PW-Parks</b>	1,620,300	863,198	757,102	53.3%	1,495,300	780,464	714,836	52.2%	1,164,830
Winter Control	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	200,000	351,820	(151,820)	175.9%	200,000	255,707	(55,707)	127.9%	97,494
<b>Total Expenses</b>	200,000	351,820	(151,820)	175.9%	200,000	255,707	(55,707)	127.9%	97,494
<b>Total Winter Control</b>	200,000	351,820	(151,820)	175.9%	200,000	255,707	(55,707)	127.9%	97,494
Traffic Control	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	82,000	67,650	14,350	82.5%	72,000	31,620	40,380	43.9%	110,613
<b>Total Expenses</b>	82,000	67,650	14,350	82.5%	72,000	31,620	40,380	43.9%	110,613
<b>Total Traffic Control</b>	82,000	67,650	14,350	82.5%	72,000	31,620	40,380	43.9%	110,613
Transit	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Contributions from Own Funds	(251,000)	0	(251,000)	0.0%	(251,000)	0	(251,000)	0.0%	(222,000)
Other Revenues	(64,500)	(21,090)	(43,410)	32.7%	(64,500)	(17,328)	(47,172)	26.9%	(26,159)
<b>Total Revenue</b>	(315,500)	(21,090)	(294,410)	6.7%	(315,500)	(17,328)	(298,172)	5.5%	(248,159)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-

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Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Program Services	557,200	403,684	153,516	72.4%	557,200	235,331	321,869	42.2%	475,886
Transfers to Own Funds	0	0	0	0.0%	0	0	0	0.0%	14,239
<b>Total Expenses</b>	557,200	403,684	153,516	72.4%	557,200	235,331	321,869	42.2%	490,125
<b>Total Transit</b>	241,700	382,594	(140,894)	158.3%	241,700	218,003	23,697	90.2%	241,966
Street Lighting	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	275,000	186,811	88,189	67.9%	275,000	151,049	123,951	54.9%	280,140
<b>Total Expenses</b>	275,000	186,811	88,189	67.9%	275,000	151,049	123,951	54.9%	280,140
<b>Total Street Lighting</b>	275,000	186,811	88,189	67.9%	275,000	151,049	123,951	54.9%	280,140
Crossing Guards	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	106,400	75,588	30,812	71.0%	95,300	67,050	28,250	70.4%	114,952
Administrative Expenses	1,000	750	250	75.0%	800	750	50	93.8%	750
Program Services	1,000	1,280	(280)	128.0%	1,000	1,462	(462)	146.2%	2,082
<b>Total Expenses</b>	108,400	77,618	30,782	71.6%	97,100	69,262	27,838	71.3%	117,784
<b>Total Crossing Guards</b>	108,400	77,618	30,782	71.6%	97,100	69,262	27,838	71.3%	117,784
Garbage Collection	-	-	-	0.00%	-	-	-	0.00%	-
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	922,000	999,693	(77,693)	108.4%	715,000	1,004,873	(289,873)	140.5%	1,164,167
<b>Total Expenses</b>	922,000	999,693	(77,693)	108.4%	715,000	1,004,873	(289,873)	140.5%	1,164,167
<b>Total Garbage Collection</b>	922,000	999,693	(77,693)	108.4%	715,000	1,004,873	(289,873)	140.5%	1,164,167
Garbage Disposal	-	-	-	0.00%	-	-	-	0.00%	-

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	1,212,000	785,316	426,684	64.8%	1,092,000	719,694	372,306	65.9%	1,132,612
<b>Total Expenses</b>	1,212,000	785,316	426,684	64.8%	1,092,000	719,694	372,306	65.9%	1,132,612
<b>Total Garbage Disposal</b>	1,212,000	785,316	426,684	64.8%	1,092,000	719,694	372,306	65.9%	1,132,612
C&R Corporate	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(105,100)	(111,093)	5,993	105.7%	(84,900)	(58,061)	(26,839)	68.4%	(89,660)
<b>Total Revenue</b>	(105,100)	(111,093)	5,993	105.7%	(84,900)	(58,061)	(26,839)	68.4%	(89,660)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	1,459,700	1,042,415	417,285	71.4%	1,308,700	882,856	425,844	67.5%	1,316,676
Administrative Expenses	67,800	63,779	4,021	94.1%	61,700	58,130	3,570	94.2%	64,446
Personnel Expenses	48,000	16,467	31,533	34.3%	45,200	11,480	33,720	25.4%	15,839
Vehicle/Equipment	10,000	6,459	3,541	64.6%	7,000	4,595	2,405	65.6%	6,605
Program Services	63,600	63,274	326	99.5%	58,100	47,030	11,070	80.9%	53,288
Transfers to Own Funds	178,500	179,086	(586)	100.3%	175,000	161,859	13,141	92.5%	175,680
<b>Total Expenses</b>	1,827,600	1,371,480	456,120	75.0%	1,655,700	1,165,950	489,750	70.4%	1,632,534
<b>Total C&amp;R Corporate</b>	1,722,500	1,260,387	462,113	73.2%	1,570,800	1,107,889	462,911	70.5%	1,542,874
C&R Community Programs	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Grants	0	(12,603)	12,603	0.0%	0	0	0	0.0%	(13,824)
Other Revenues	(272,400)	(265,684)	(6,716)	97.5%	(422,500)	(237,123)	(185,377)	56.1%	(267,779)
<b>Total Revenue</b>	(272,400)	(278,287)	5,887	102.2%	(422,500)	(237,123)	(185,377)	56.1%	(281,603)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Wages & Benefits	212,500	193,209	19,291	90.9%	271,000	144,002	126,998	53.1%	158,243
Program Services	29,700	30,194	(494)	101.7%	37,900	26,904	10,996	71.0%	37,759
<b>Total Expenses</b>	<b>242,200</b>	<b>223,403</b>	<b>18,797</b>	<b>92.2%</b>	<b>308,900</b>	<b>170,906</b>	<b>137,994</b>	<b>55.3%</b>	<b>196,002</b>
<b>Total C&amp;R Community Programs</b>	<b>(30,200)</b>	<b>(54,884)</b>	<b>24,684</b>	<b>181.7%</b>	<b>(113,600)</b>	<b>(66,217)</b>	<b>(47,383)</b>	<b>58.3%</b>	<b>(85,601)</b>
C&R Culture & Events	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Grants	0	0	0	0.0%	0	(16,212)	16,212	0.0%	(142,284)
Other Revenues	(23,800)	(1,000)	(22,800)	4.2%	(15,000)	(11,479)	(3,521)	76.5%	(27,624)
<b>Total Revenue</b>	<b>(23,800)</b>	<b>(1,000)</b>	<b>(22,800)</b>	<b>4.2%</b>	<b>(15,000)</b>	<b>(27,691)</b>	<b>12,691</b>	<b>184.6%</b>	<b>(169,908)</b>
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Program Services	83,800	37,955	45,845	45.3%	50,000	67,182	(17,182)	134.4%	176,059
Transfers to Own Funds	0	0	0	0.0%	0	0	0	0.0%	54,834
<b>Total Expenses</b>	<b>83,800</b>	<b>37,955</b>	<b>45,845</b>	<b>45.3%</b>	<b>50,000</b>	<b>67,182</b>	<b>(17,182)</b>	<b>134.4%</b>	<b>230,893</b>
<b>Total C&amp;R Culture &amp; Events</b>	<b>60,000</b>	<b>36,955</b>	<b>23,045</b>	<b>61.6%</b>	<b>35,000</b>	<b>39,491</b>	<b>(4,491)</b>	<b>112.8%</b>	<b>60,985</b>
C&R Hospitality	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	0	0	0	#DIV/0!	(226,000)	(25,659)	(200,341)	11.4%	(41,430)
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>#DIV/0!</b>	<b>(226,000)</b>	<b>(25,659)</b>	<b>(200,341)</b>	<b>11.4%</b>	<b>(41,430)</b>
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	0	0	0	0.0%	69,600	0	69,600	0.0%	0
Vehicle/Equipment	0	0	0	0.0%	0	0	0	0.0%	0
Program Services	0	0	0	0.0%	83,500	3,652	79,848	4.4%	3,652
<b>Total Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>153,100</b>	<b>3,652</b>	<b>149,448</b>	<b>2.4%</b>	<b>3,652</b>
<b>Total C&amp;R Hospitality</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>	<b>(72,900)</b>	<b>(22,007)</b>	<b>(50,893)</b>	<b>30.2%</b>	<b>(37,778)</b>

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
C&R Arenas, Fields & Community Spaces	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(997,500)	(704,770)	(292,730)	70.7%	(833,300)	(456,837)	(376,463)	54.8%	(756,703)
<b>Total Revenue</b>	(997,500)	(704,770)	(292,730)	70.7%	(833,300)	(456,837)	(376,463)	54.8%	(756,703)
<b>Total C&amp;R Arenas, Fields &amp; Community Spaces</b>	(997,500)	(704,770)	(292,730)	70.7%	(833,300)	(456,837)	(376,463)	54.8%	(756,703)
C&R Aquatic Centre	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Grants	0	0	0	0.0%	0	0	0	0.0%	(29,587)
Other Revenues	(653,300)	(605,463)	(47,837)	92.7%	(578,000)	(388,040)	(189,960)	67.1%	(606,182)
<b>Total Revenue</b>	(653,300)	(605,463)	(47,837)	92.7%	(578,000)	(388,040)	(189,960)	67.1%	(635,769)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	501,000	407,197	93,803	81.3%	461,900	306,721	155,179	66.4%	443,305
Program Services	52,800	52,059	741	98.6%	50,000	37,065	12,935	74.1%	48,295
<b>Total Expenses</b>	553,800	459,256	94,544	82.9%	511,900	343,786	168,114	67.2%	491,600
<b>Total C&amp;R Aquatic Centre</b>	(99,500)	(146,207)	46,707	146.9%	(66,100)	(44,254)	(21,846)	67.0%	(144,169)
C&R Fitness Centre	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(343,800)	(296,726)	(47,074)	86.3%	(343,300)	(172,619)	(170,681)	50.3%	(242,838)
<b>Total Revenue</b>	(343,800)	(296,726)	(47,074)	86.3%	(343,300)	(172,619)	(170,681)	50.3%	(242,838)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	214,100	129,494	84,606	60.5%	198,300	108,432	89,868	54.7%	156,547
Program Services	5,000	2,814	2,186	56.3%	5,000	2,077	2,923	41.5%	4,217



## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Transfers to Own Funds	40,800	40,800	0	100.0%	40,000	40,000	0	100.0%	40,000
<b>Total Expenses</b>	259,900	173,108	86,792	66.6%	243,300	150,509	92,791	61.9%	200,764
<b>Total C&amp;R Fitness Centre</b>	(83,900)	(123,618)	39,718	147.3%	(100,000)	(22,110)	(77,890)	22.1%	(42,074)
C&R Outdoor Pool	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(47,100)	(56,567)	9,467	120.1%	(40,200)	(36,685)	(3,515)	91.3%	(41,690)
<b>Total Revenue</b>	(47,100)	(56,567)	9,467	120.1%	(40,200)	(36,685)	(3,515)	91.3%	(41,690)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	44,800	46,691	(1,891)	104.2%	41,500	39,398	2,102	94.9%	42,896
Vehicle/Equipment	0	652	(652)	0.0%	0	0	0	0.0%	0
<b>Total Expenses</b>	44,800	47,343	(2,543)	105.7%	41,500	39,398	2,102	94.9%	42,896
<b>Total C&amp;R Outdoor Pool</b>	(2,300)	(9,224)	6,924	401.0%	1,300	2,713	(1,413)	208.7%	1,206
Planning & Development	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(75,000)	(56,800)	(18,200)	75.7%	(60,000)	(76,590)	16,590	127.7%	(92,290)
<b>Total Revenue</b>	(75,000)	(56,800)	(18,200)	75.7%	(60,000)	(76,590)	16,590	127.7%	(92,290)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	764,700	437,506	327,194	57.2%	564,000	394,034	169,966	69.9%	570,116
Administrative Expenses	26,400	24,127	2,273	91.4%	23,700	15,002	8,698	63.3%	25,012
Personnel Expenses	20,000	6,383	13,617	31.9%	13,000	9,824	3,176	75.6%	15,389
Program Services	32,500	7,499	25,001	23.1%	23,400	19,065	4,335	81.5%	21,355
Transfers to Own Funds	38,000	38,000	0	100.0%	38,000	38,000	0	100.0%	38,000

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
<b>Total Expenses</b>	881,600	513,515	368,085	58.2%	662,100	475,925	186,175	71.9%	669,872
<b>Total Planning &amp; Development</b>	806,600	456,715	349,885	56.6%	602,100	399,335	202,765	66.3%	577,582
Building Division	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Contributions from Own Funds	(78,800)	0	(78,800)	0.0%	(68,000)	0	(68,000)	0.0%	0
Other Revenues	(824,100)	(715,535)	(108,565)	86.8%	(769,000)	(891,650)	122,650	115.9%	(960,874)
<b>Total Revenue</b>	(902,900)	(715,535)	(187,365)	79.2%	(837,000)	(891,650)	54,650	106.5%	(960,874)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	618,400	261,347	357,053	42.3%	490,100	257,764	232,336	52.6%	362,783
Administrative Expenses	4,600	3,024	1,576	65.7%	4,600	3,334	1,266	72.5%	4,121
Personnel Expenses	19,200	7,027	12,173	36.6%	14,200	4,146	10,054	29.2%	6,470
Program Services	260,700	271,829	(11,129)	104.3%	209,700	254,431	(44,731)	121.3%	363,209
Transfers to Own Funds	0	172,308	(172,308)	0.0%	118,400	371,977	(253,577)	314.2%	224,292
<b>Total Expenses</b>	902,900	715,535	187,365	79.2%	837,000	891,652	(54,652)	106.5%	960,875
<b>Total Building Division</b>	0	0	0	0.0%	0	2	(2)	0.0%	1
<b>Total General Operating</b>	0	(11,115,558)	11,115,558	0.0%	0	(9,742,984)	9,742,984	0.0%	(145,483)
Water	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Other Revenues	(6,917,000)	(3,864,452)	(3,052,548)	55.9%	(6,377,300)	(3,546,411)	(2,830,889)	55.6%	(7,144,746)
<b>Total Revenue</b>	(6,917,000)	(3,864,452)	(3,052,548)	55.9%	(6,377,300)	(3,546,411)	(2,830,889)	55.6%	(7,144,746)
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	932,000	742,558	189,442	79.7%	1,081,500	614,481	467,019	56.8%	872,063

## Appendix A

Division	2023 Budget	2023 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Budget	2022 YTD Actual	\$ Variance Surplus / (Deficit)	% Budget to Actual	2022 Year End Actual
Vehicle/Equipment	20,000	0	20,000	0.0%	20,000	2,875	17,125	14.4%	2,875
Program Services	3,968,800	2,841,150	1,127,650	71.6%	3,496,100	2,538,643	957,457	72.6%	3,592,714
Transfers to Own Funds	1,996,200	0	1,996,200	0.0%	1,779,700	0	1,779,700	0.0%	2,675,000
<b>Total Expenses</b>	<b>6,917,000</b>	<b>3,583,708</b>	<b>3,333,292</b>	<b>51.8%</b>	<b>6,377,300</b>	<b>3,155,999</b>	<b>3,221,301</b>	<b>49.5%</b>	<b>7,142,652</b>
<b>Total Water</b>	<b>0</b>	<b>(280,744)</b>	<b>280,744</b>	<b>0.0%</b>	<b>0</b>	<b>(390,412)</b>	<b>390,412</b>	<b>0.0%</b>	<b>(2,094)</b>
<b>Total Water</b>	<b>0</b>	<b>(280,744)</b>	<b>280,744</b>	<b>0.0%</b>	<b>0</b>	<b>(390,412)</b>	<b>390,412</b>	<b>0.0%</b>	<b>(2,094)</b>
Wastewater	-	-	-	0.00%	-	-	-	0.00%	-
Revenue	-	-	-	0.00%	-	-	-	0.00%	-
Contributions from Own Funds	(412,000)	(205,977)	(206,023)	50.0%	(412,000)	(205,977)	(206,023)	50.0%	(411,953)
Other Revenues	(5,195,200)	(2,834,380)	(2,360,820)	54.6%	(4,385,200)	(2,662,203)	(1,722,997)	60.7%	(4,938,128)
<b>Total Revenue</b>	<b>(5,607,200)</b>	<b>(3,040,357)</b>	<b>(2,566,843)</b>	<b>54.2%</b>	<b>(4,797,200)</b>	<b>(2,868,180)</b>	<b>(1,929,020)</b>	<b>59.8%</b>	<b>(5,350,081)</b>
Expenses	-	-	-	0.00%	-	-	-	0.00%	-
Wages & Benefits	241,600	185,466	56,134	76.8%	313,200	208,054	105,146	66.4%	280,991
Vehicle/Equipment	8,000	3,104	4,896	38.8%	8,000	1,454	6,546	18.2%	3,801
Program Services	2,800,800	1,987,511	813,289	71.0%	2,373,800	1,580,528	793,272	66.6%	2,259,650
Long Term Debt Repayment	412,000	205,976	206,024	50.0%	412,000	205,977	206,023	50.0%	411,954
Transfers to Own Funds	2,144,800	0	2,144,800	0.0%	1,690,200	0	1,690,200	0.0%	2,390,000
<b>Total Expenses</b>	<b>5,607,200</b>	<b>2,382,057</b>	<b>3,225,143</b>	<b>42.5%</b>	<b>4,797,200</b>	<b>1,996,013</b>	<b>2,801,187</b>	<b>41.6%</b>	<b>5,346,396</b>
<b>Total Wastewater</b>	<b>0</b>	<b>(658,300)</b>	<b>658,300</b>	<b>0.0%</b>	<b>0</b>	<b>(872,167)</b>	<b>872,167</b>	<b>0.0%</b>	<b>(3,685)</b>
<b>Total Wastewater</b>	<b>0</b>	<b>(658,300)</b>	<b>658,300</b>	<b>0.0%</b>	<b>0</b>	<b>(872,167)</b>	<b>872,167</b>	<b>0.0%</b>	<b>(3,685)</b>

## Appendix A

### Town of LaSalle Reserves and Reserve Funds Schedule, September 30, 2023

Division	Balance December 31, 2022	Contr- General Fund	Contr- Other/Developers	Interest	Transfer- General Fund	Transfer- Capital Fund	Transfer- Other	Balance September 30, 2023
<b><u>Reserves</u></b>	-	-	-	-	-	-	-	-
Green Space/Woodlot	723,147	-	87,128	-	-	-	-	810,275
Vehicle & Equipment	7,965,722	2,230,392	112,907			(2,634,115)	1,594	7,676,498
Infrastructure	28,578,032	6,728,100	2,400	-	-	(2,115,000)	-	33,193,532
Special Projects	6,944,995	996,300	-	-	-	(65,000)	(6,998)	7,869,297
Tax Stabilization	4,681,503	102,000	-	-	-	-	-	4,783,503
Working Capital	673,089	-	204,350	-	-	-	(25,000)	852,439
Recreation Complex	406,528	219,886	-	-	-	-	-	626,413
<b>Reserves</b>	\$ 49,973,015	\$10,276,677	\$ 406,784	\$ -	\$ -	\$ (4,814,115)	\$ (30,405)	\$ 55,811,957
<b><u>Reserve Funds</u></b>	-	-	-	-	-	-	-	-
Building Activity	1,028,240	172,308	200	-	-	-	-	1,200,748
Essex Power Equity	13,706,963	-	-	-	-	-	-	13,706,963
<b>Reserve Funds</b>	\$ 14,735,203	\$ 172,308	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 14,907,711
<b>Reserves/Reserve Funds</b>	\$ 64,708,218	\$10,448,985	\$ 406,984	\$ -	\$ -	\$ (4,814,115)	\$ (30,405)	\$ 70,719,667

## Appendix A

Division	Balance December 31, 2022	Contr- General Fund	Contr- Other/Developers	Interest	Transfer- General Fund	Transfer- Capital Fund	Transfer- Other	Balance September 30, 2023
<b><u>Deferred Revenue</u></b>	-	-	-	-	-	-	-	-
Sewer Projects	10,574,551	-	-	276,331	-	(100,000)	-	10,750,882
Water Projects	13,320,522	-	-	510,460	-	(1,000,000)	-	12,830,982
Water Emergency	1,500,000	-	-	-	-	-	-	1,500,000
Land Development Charges	16,083,639	-	1,419,293	823,228	(205,977)	-	-	18,120,183
DC Projects (Non-Growth Related)	17,939,581	582,400	-	762,757	-	-	-	19,284,738
Federal Gas Tax	5,498,130	804,993	-	237,282	-	-	-	6,540,405
Provincial Gas Tax/Transit	284,470	-	-	11,543	-	-	-	296,014
OCIF-Formula Based	1,676,126	1,027,973	-	102,989	(40,000)	-	-	2,767,088
Deposits From Developers	6,740,319	-	375,500	286,637	-	-	(326,291)	7,076,165
Contributions From Developers	1,080,977	-	701,192	38,754	-	-	(612,860)	1,208,063
Parkland Dedication	828,050	-	311,323	39,782	-	-	-	1,179,154
<b>Deferred Revenue</b>	<b>\$ 75,526,365</b>	<b>\$ 2,415,366</b>	<b>\$ 2,807,308</b>	<b>\$ 3,089,764</b>	<b>\$ (245,977)</b>	<b>(1,100,000)</b>	<b>\$(939,150)</b>	<b>\$ 81,553,676</b>

## Appendix A

### Town of LaSalle Capital Fund Analysis, September 30, 2023

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
Capital - General Government	-	-	-	-	-	-	-	-
20001 Front Road Master Plan	0	0	437	0	437	0	437	437
20005 Small Coast Waterfront Exp-Phase 1	(109,223)	(3,840)	(3,637)	0	(7,477)	0	(7,477)	(116,700)
20008 Land Acquisitions	45,968	183,614	0	0	183,614	(1,750)	181,864	227,832
21001 Human Resource Initiatives	0	0	784	0	784	0	784	784
21003 Asset Management Plan Development	0	0	0	0	0	0	0	0
21005 Small Coast Waterfront Exp-Phase 2	(61,542)	484,300	39,761	0	524,061	(15,000)	509,061	447,519
21006 Budget Software	5,292	14,959	0	0	14,959	0	14,959	20,251
21007 Insurance Claims	0	0	79,111	0	79,111	0	79,111	79,111
22000 Hr Workforce Management Software	0	788	3,826	0	4,614	0	4,614	4,614
22001 E-Permit/Building Software	7,530	0	0	0	0	0	0	7,530
22004 Cw Mtc Mgr,Route Patrol,Asset Collector	0	0	31,912	0	31,912	0	31,912	31,912
22005 Parkland Dedication Analysis/Study	0	0	8,922	0	8,922	0	8,922	8,922
22006 Development Standards Manual	17,977	0	4,183	0	4,183	0	4,183	22,160
23000 Town Hal Workstation Reconfiguration	0	0	0	0	0	(40,000)	(40,000)	(40,000)
23001 Annual It Capital Allocation	0	422,290	89,156	0	511,446	(193,900)	317,546	317,546
23002 Facility Safety/Security Cameras	0	0	2,357	0	2,357	(100,000)	(97,643)	(97,643)
23003 Hr Initiatives-Systems	0	0	0	0	0	(20,000)	(20,000)	(20,000)
23004 Hr Initiatives-Employee Engagement	0	0	5,908	0	5,908	(45,000)	(39,092)	(39,092)
23005 Culture & Recreation Master Plan	0	0	0	0	0	(150,000)	(150,000)	(150,000)
23006 Howard Bouffard Secondary Plan	0	0	39,238	0	39,238	0	39,238	39,238
23007 2026 Municipal Election	0	0	2,798	0	2,798	0	2,798	2,798
23008 Waterfront Economic Development Study	0	0	0	0	0	0	0	0
99000 Townhall Office Improvements	0	(16)	10,858	0	10,842	0	10,842	10,842
Department Total	(93,998)	1,102,095	315,614	0	1,417,709	(565,650)	852,059	758,061
Capital - Fire	-	-	-	-	-	-	-	-

## Appendix A

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
21103 Other Fire Projects	0	0	0	0	0	(31,380)	(31,380)	(31,380)
22103 Fire Substation	157,597	235,842	0	0	235,842	0	235,842	393,439
23100 Fire Substation #1 - Outfitted	0	2,000	0	0	2,000	0	2,000	2,000
23101 Fire Substation #2- Land Purchase	0	0	0	0	0	0	0	0
Department Total	157,597	237,842	0	0	237,842	(31,380)	206,462	364,059
Capital - Police	-	-	-	-	-	-	-	-
21200 2021 Police Fleet Replacements	0	19,066	0	0	19,066	0	19,066	19,066
22201 Other Police Projects	9,046	69,722	2,832	0	72,554	(62,777)	9,777	18,823
23200 2023 Police Fleet Replacements	0	311,864	0	0	311,864	(205,215)	106,649	106,649
23201 Next Generation 911	0	0	0	0	0	0	0	0
Department Total	9,046	400,652	2,832	0	403,484	(267,992)	135,492	144,538
Capital - Parks	-	-	-	-	-	-	-	-
20302 St. Clair Park Improvements	0	0	0	0	0	0	0	0
22303 Vollmer Tennis Courts	0	(13,255)	(178)	0	(13,433)	0	(13,433)	(13,433)
22305 Other Parks Projects	0	0	0	0	0	0	0	0
22306 Healing Hearts Forest	0	20,569	0	0	20,569	(64,000)	(43,431)	(43,431)
23300 2023 Annual Boat Maintenance	0	0	0	0	0	0	0	0
23301 Christmas Lights Expansion (Phs 6 Of 10)	0	55,440	0	0	55,440	(10,000)	45,440	45,440
23302 Harmony Lakes Park	0	0	0	0	0	0	0	0
23303 Parks Master Plan	0	0	0	0	0	(125,000)	(125,000)	(125,000)
23304 2023 Annual Playground Allocation	0	0	0	0	0	(300,000)	(300,000)	(300,000)
23305 In Ground Waste Bins-Trail Network	0	0	0	0	0	(15,000)	(15,000)	(15,000)
23808 Zero Turn Lawn Mower	0	0	0	0	0	0	0	0
Department Total	0	62,754	(178)	0	62,576	(514,000)	(451,424)	(451,424)
Capital - Facilities	-	-	-	-	-	-	-	-
20401 Vehicle Charging Station-Vrc	9,968	50,995	0	0	50,995	0	50,995	60,963
20409 Environmental Initiatives-Indoor Facilit	0	0	10,484	0	10,484	0	10,484	10,484
21407 Vollmer Repairs	0	0	38,548	0	38,548	0	38,548	38,548

## Appendix A

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
22400 2022 Vollmer Interior Improvements	(14,704)	138,351	10,091	0	148,442	0	148,442	133,738
23400 Public Works/Vollmer Storage Facilities	11,071	4,554	0	0	4,554	(15,000)	(10,446)	625
23401 Town Hall Exterior Garbage Facilities	0	0	0	0	0	(50,000)	(50,000)	(50,000)
23402 Town Hall Water Feature Boardwalk	0	0	0	0	0	(120,000)	(120,000)	(120,000)
23403 Town Hall Water Feature Rehabilitation	0	0	0	0	0	(120,000)	(120,000)	(120,000)
23404 Town Hall Washroom	0	6,650	0	0	6,650	(25,000)	(18,350)	(18,350)
23405 Police Station Washroom	0	6,650	0	0	6,650	(15,000)	(8,350)	(8,350)
23406 Defibrillators	0	0	0	0	0	(30,000)	(30,000)	(30,000)
23407 Vollmer Electronic Key Card Locks	0	0	0	0	0	(20,000)	(20,000)	(20,000)
23408 Refrigeration Controls	0	0	0	0	0	(25,000)	(25,000)	(25,000)
23409 Rooftop Ladders Rehabilitation	0	0	0	0	0	(25,000)	(25,000)	(25,000)
99407 Vollmer Delta System	0	0	0	0	0	0	0	0
Department Total	6,335	207,200	59,123	0	266,323	(445,000)	(178,677)	(172,342)
Capital - Roads	-	-	-	-	-	-	-	-
20500 Malden Road Detail Design	22,378	112,359	0	0	112,359	0	112,359	134,737
20501 Turkey Creek Bridge-Matchette Detail Des	0	11,121	0	0	11,121	0	11,121	11,121
20504 Morton/Front Rd Traffic Signal Rehab	0	0	0	0	0	0	0	0
21500 Traffic Controllers	0	0	0	0	0	0	0	0
21505 Bridge Needs Study	13,514	0	6,757	0	6,757	0	6,757	20,271
22503 2022 Mill And Pave	305,559	11,213	0	0	11,213	0	11,213	316,772
23500 Malden Road-Normandy To Reaume	0	763	0	0	763	0	763	763
23502 2023 Mill & Pave Road Rehabilitation	0	879,737	7,683	0	887,420	(1,400,000)	(512,580)	(512,580)
23503 2023 Traffic Signal Repair/Modifications	0	0	49,786	0	49,786	(40,000)	9,786	9,786
23504 Huron Church/Sandwich West Pkwy Signals	0	195,676	0	0	195,676	0	195,676	195,676
23505 Bridge Needs Study	0	0	24,504	0	24,504	(75,000)	(50,496)	(50,496)
99501 Malden Road Ea	0	0	0	0	0	0	0	0
Department Total	341,451	1,210,869	88,730	0	1,299,599	(1,515,000)	(215,401)	126,050
Capital - Water/Wastewater	-	-	-	-	-	-	-	-



## Appendix A

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
20600 Heritage Estates Stormwater Imprv-Ph 1B	1,130	280	0	0	280	0	280	1,410
20601 Dmap	0	231,518	6,352	0	237,870	0	237,870	237,870
21600 Meter Read Upgrade	0	0	0	0	0	0	0	0
21602 2021 Watermain Replacement	0	0	1,914	0	1,914	0	1,914	1,914
21603 Drop Man Hole Reconstruction	0	0	0	0	0	0	0	0
21605 Desantel Drain	758	0	0	0	0	0	0	758
21606 Howard-Bouffard Drainage-Ppty Acq & Mtc	20,051	0	(68)	0	(68)	0	(68)	19,983
21607 Turkey Creek Modeling	37,518	0	9,271	0	9,271	0	9,271	46,789
22600 Portable Diesel Generator	0	31,166	0	0	31,166	0	31,166	31,166
22601 Cahill Drain	12,953	0	962	0	962	0	962	13,915
22602 2022 Watermain Replacement	(800)	2,299	0	0	2,299	0	2,299	1,499
23600 Watermain-Bouffard & Reaume	66,341	1,742,331	0	0	1,742,331	0	1,742,331	1,808,672
23601 Storm Water Management Facility-Waterfront	0	0	0	0	0	0	0	0
23602 Ps1 - Bypass Pump & Generator	0	1,574,256	0	0	1,574,256	0	1,574,256	1,574,256
23603 2023 Watermain Replacement	0	895,502	0	0	895,502	(1,000,000)	(104,498)	(104,498)
23604 2023 Wastewater Annual Allocation	0	26,454	0	0	26,454	(100,000)	(73,546)	(73,546)
23605 Town Centre Sanitary Det. Design (1 Of3)	0	34,170	0	0	34,170	0	34,170	34,170
99600 Howard/Bouffard Drainage Prelim Design	1,022,529	115,575	7,519	0	123,094	0	123,094	1,145,623
99602 Lou Romano Sewage Treatment Capacity	1,807,418	0	0	0	0	0	0	1,807,418
99606 Drinking Water System Initiative	0	0	0	0	0	0	0	0
99609 Pump Stations-Other Maintenance	0	21,759	0	0	21,759	0	21,759	21,759
99612 Chappus Drain	54,681	0	10,653	0	10,653	0	10,653	65,334
99613 Bessette Drain	60,018	0	4,661	0	4,661	0	4,661	64,679
99614 Lepain Drain	67,556	0	0	0	0	0	0	67,556
99615 West Branch Cahill Drain	18,531	0	0	0	0	0	0	18,531
99616 St. Michael'S Drain	65,391	0	12,790	0	12,790	0	12,790	78,181
99617 Fourth Concession Drain	163,322	0	15,534	0	15,534	0	15,534	178,856

## Appendix A

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
99618 Burke Drain	31,905	0	3,924	0	3,924	0	3,924	35,829
99619 Howard Avenue Drain	2,113	0	550	0	550	0	550	2,663
99620 Fourth Concession Branch Drain	15,008	0	0	0	0	0	0	15,008
99621 Third Concession Drain	1,877	0	6,522	0	6,522	0	6,522	8,399
99624 Oliver Farms Stormwater Improvements	0	4,092	0	0	4,092	0	4,092	4,092
Department Total	3,448,300	4,679,402	80,584	0	4,759,986	(1,100,000)	3,659,986	7,108,286
Capital - Other Pw	-	-	-	-	-	-	-	-
21700 2021 Pedestrian Safety Annual Allocation	0	17,537	0	0	17,537	0	17,537	17,537
22703 Area Specific Dc - Malden Area	8,074	0	0	0	0	0	0	8,074
22704 Area Specific Dc - Town Centre	4,233	0	0	0	0	0	0	4,233
23700 Pedestrian Safety Annual Allocation	0	15,189	17	0	15,206	(500,000)	(484,794)	(484,794)
23701 Brick Walkway Upgrades (Phase 2 Of 4)	0	0	0	0	0	0	0	0
99700 Lasalle Transit Bus Payments	0	0	39,492	0	39,492	0	39,492	39,492
Department Total	12,307	32,726	39,509	0	72,235	(500,000)	(427,765)	(415,458)
Capital - Fleet	-	-	-	-	-	-	-	-
21800 2021 Fleet Replacements	0	0	0	0	0	0	0	0
21805 Snow Plow	0	264,690	0	0	264,690	0	264,690	264,690
22801 Street Sweeper	0	457,487	0	0	457,487	0	457,487	457,487
22802 Snow Plow (Single Axle)	0	0	0	0	0	0	0	0
22805 Side By Side Utility Task Vehicle	0	0	0	0	0	0	0	0
22806 Utility Trailer	0	0	0	0	0	0	0	0
22807 Sign Body & Dump Box	0	11,131	0	0	11,131	0	11,131	11,131
22808 Grading Shoulder Reclaimer	0	23,460	0	0	23,460	0	23,460	23,460
22810 Field Sweeper (Tow Behind)	0	0	0	0	0	0	0	0
23800 Snow Plow (Single Axle)-5216	0	0	0	0	0	(350,000)	(350,000)	(350,000)
23801 Snow Plow (Dual Axle)-5219	0	0	0	0	0	(450,000)	(450,000)	(450,000)
23802 Tractor (Parks)-5614	0	142,557	0	0	142,557	(150,000)	(7,443)	(7,443)
23803 Full Size Crew Cab Pick Up-5611	0	65,817	0	0	65,817	(75,000)	(9,183)	(9,183)

## Appendix A

Division	Opening Funding Status	Capital Expenses	Operating Expenses	Transfers Out	Total Expenses	Funding	Annual Activity	Closing Funding Status
23804 Full Size Crew Cab Pick Up-5704	0	65,817	0	0	65,817	(60,000)	5,817	5,817
23805 Dump Trailer-5 Ton	0	0	0	0	0	(15,000)	(15,000)	(15,000)
23806 3 Point Hitch Sprayer	0	4,161	0	0	4,161	(7,500)	(3,339)	(3,339)
23807 Earth Auger Bit	0	0	0	0	0	(7,500)	(7,500)	(7,500)
23808 Zero Turn Lawn Mower	0	21,951	0	0	21,951	(25,000)	(3,049)	(3,049)
23809 Bucket Truck-5211	0	0	0	0	0	0	0	0
Department Total	0	1,057,071	0	0	1,057,071	(1,140,000)	(82,929)	(82,929)
Capital - Culture & Recreation	-	-	-	-	-	-	-	-
23900 Strawberry Festival Capital	0	24,694	12,817	0	37,511	0	37,511	37,511
23901 Fitness Centre Equipment	0	12,220	4,983	0	17,203	(10,000)	7,203	7,203
23902 Travelling Exhibit	0	0	0	0	0	0	0	0
Department Total	0	36,914	17,800	0	54,714	(10,000)	44,714	44,714
Total Capital Project	3,881,038	9,027,525	604,014	0	9,631,539	(6,089,022)	3,542,517	7,423,555

## Appendix A

Town of LaSalle Cash and Investments, September 30, 2023

<b>Cash (WFCU)</b>	-
General Account	\$ 8,757,187
Sewer Account	\$ 512,553
Water Account	\$ 114,312
Reserves Account	\$ 51,249,197
Capital Deposits Account	\$ 81,150,221
<b>Total Cash</b>	<b>\$ 141,783,469</b>
<b>Investment in Essex Power</b>	-
Investment in Special Class A Shares	\$ 253,260
Investment in Common & Preferred Shares	\$ 13,706,963
<b>Total Investment in Essex Power</b>	<b>\$ 13,960,223</b>
<b>Other Investments</b>	-
One Investment: Public Sector Group of Funds	\$ 347,329
<b>Total Other Investments</b>	<b>\$ 347,329</b>
<b>Grand Total - Cash &amp; Investments</b>	<b>\$ 156,091,021</b>