

TOWN OF LASALLE
CAPITAL FUND ANALYSIS
DECEMBER 31, 2020

Project	Description	Funding Status, Dec 31, 2019	Capital Expenses	Operating Expenses	Contribution - General	Contribution - Reserves/ Reserve Fund	Contribution - Deferred Revenue	Contribution - Grant/Debt	Contribution - Other	Funding Status, December 31, 2020
700000 Finance & Admin, Other		\$ (48,783)	\$ 5,215,406	\$ 584,495	\$ -	\$ (315,733)	\$ (439,975)	\$ (4,986,425)	\$ -	\$ 8,985
20001	Front Road Master Plan	-	-	-	-	-	-	-	-	-
20002	Annual IT Capital Allocation	-	87,782	45,587	-	(133,369)	-	-	-	-
20003	Vollmer Speaker System - Phase B	-	18,938	-	-	(18,938)	-	-	-	-
20004	Drone	-	43,077	-	-	(43,077)	-	-	-	-
20005	Small Coast Riverfront Experience	-	4,610,633	235,891	-	-	-	(4,846,524)	-	-
20006	Cyber Security Assessment	-	-	80,776	-	-	-	(80,776)	-	-
20007	Regional Relief and Recovery Fund Grant	-	-	59,125	-	-	-	(59,125)	-	-
20008	Land Acquisitions	-	448,452	1,541	-	(1,032)	(439,975)	-	-	8,985
20009	Energy Initiatives	-	-	15,000	-	(15,000)	-	-	-	-
99000	Town Hall Office Improvements	264	6,526	-	-	(6,789)	-	-	-	-
99001	Town Hall Parking Lot Expansion	(49,047)	-	49,047	-	-	-	-	-	-
99002	Strategic Plan	-	-	18,847	-	(18,847)	-	-	-	-
99003	Highway 401 Gateway Signs	-	-	1,041	-	(1,041)	-	-	-	-
99004	Comprehensive Zoning Bylaw	-	-	30,182	-	(30,182)	-	-	-	-
99005	Development Charge Study	-	-	47,458	-	(47,458)	-	-	-	-
710000 Fire		\$ -	\$ 1,153,759	\$ 52,901	\$ -	\$ (1,202,140)	\$ -	\$ -	\$ (4,520)	\$ -
20100	Command Vehicle	-	53,280	-	-	(48,760)	-	-	(4,520)	-
20101	SCBA	-	275,811	-	-	(275,811)	-	-	-	-
20102	Mobile Fire Unit Payment	-	-	16,318	-	(16,318)	-	-	-	-
20103	Fire Minor Capital	-	-	-	-	-	-	-	-	-
99101	Pumper Truck Replacement	-	778,897	-	-	(778,897)	-	-	-	-
99102	Heavy Rescue Tools	-	45,772	-	-	(45,772)	-	-	-	-
99103	Interior Painting	-	-	-	-	-	-	-	-	-
99104	Fire Dept Storage	-	-	-	-	-	-	-	-	-
99105	Radio Communications Study	-	-	5,292	-	(5,292)	-	-	-	-
99106	Fire Floor Repairs	-	-	31,291	-	(31,291)	-	-	-	-
720000 Police		\$ -	\$ 52,151	\$ -	\$ (52,151)	\$ -	\$ -	\$ -	\$ -	\$ -
20200	Patrol Vehicle Replacement	-	52,151	-	(52,151)	-	-	-	-	-
730000 Parks		\$ (44,133)	\$ 174,951	\$ 47,193	\$ -	\$ (222,144)	\$ -	\$ -	\$ -	\$ (44,133)
20300	Playground Accessibility Modifications	-	-	-	-	-	-	-	-	-
20301	Boat Ramp Annual Maintenance	-	-	-	-	-	-	-	-	-
20302	St. Clair Park Improvements	-	-	-	-	-	-	-	-	-
20303	Picnic Tables	-	-	-	-	-	-	-	-	-
20304	Christmas Lights Expansion Phase 3 of 10	-	-	10,053	-	(10,053)	-	-	-	-
20305	Front Road Flower Baskets (phase 3 of 3)	-	-	4,787	-	(4,787)	-	-	-	-
20306	Skate Board Park Repairs	-	-	14,981	-	(14,981)	-	-	-	-
20307	Vince Jenner Park-Tennis Court Repairs	-	-	-	-	-	-	-	-	-
20308	Vollmer Power and Water Upgrades (Outdoor)	-	174,951	-	-	(174,951)	-	-	-	-
20309	Environmental Initiatives-Parks	-	-	17,371	-	(17,371)	-	-	-	-
99300	Accessible Community Programs	(44,133)	-	-	-	-	-	-	-	(44,133)
99301	Vollmer Storm Water Mgt Pond Dock	-	-	-	-	-	-	-	-	-
740000 Fleet & Facilities		\$ (40,870)	\$ 1,665,300	\$ 104,756	\$ -	\$ (1,770,057)	\$ -	\$ -	\$ -	\$ (40,870)
20400	Vollmer Interior Improvements	-	15,475	48,947	-	(64,422)	-	-	-	-
20401	Vehicle Charging Station - VRC	-	-	-	-	-	-	-	-	-
20402	Outdoor Pool Maintenance	-	-	972	-	(972)	-	-	-	-
20403	Town Hall Sidewalk Connections	-	-	-	-	-	-	-	-	-
20404	Water Bottle Fill Stations	-	-	7,626	-	(7,626)	-	-	-	-
20405	Washroom Modifications	-	-	1,376	-	(1,376)	-	-	-	-
20406	Accessible Washroom Conversions	-	-	-	-	-	-	-	-	-

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20407	Riverdance Facility Acoustic Dampening	-	-	7,266	-	(7,266)	-	-	-	-
20408	Sharps Collector/Container Program	-	-	-	-	-	-	-	-	-
20409	Environmental Initiatives-Indoor Facilities	-	-	-	-	-	-	-	-	-
20410	Town Hall Painting	-	-	6,106	-	(6,106)	-	-	-	-
20411	Brillion Seeder-Parks	-	-	-	-	-	-	-	-	-
20412	Golf Cart-Parks	-	-	-	-	-	-	-	-	-
20413	Wood Chipper-Roads	-	55,190	-	-	(55,190)	-	-	-	-
20414	2020 Fleet Vehicle Replacements	-	166,859	-	-	(166,859)	-	-	-	-
20415	Zamboni	-	-	-	-	-	-	-	-	-
20416	Light Tower & Generator	-	34,947	-	-	(34,947)	-	-	-	-
20417	Automatic Sandbag Filling Machine	-	39,185	-	-	(39,185)	-	-	-	-
20418	A-Frame Hoist	-	-	-	-	-	-	-	-	-
99400	Pool Liner Repairs	-	-	21,593	-	(21,593)	-	-	-	-
99401	Vollmer Rear Gate	-	40,009	-	-	(40,009)	-	-	-	-
99402	Vollmer Access Control Upgrade	-	5,785	-	-	(5,785)	-	-	-	-
99403	Natorium HVAC Upgrade	-	1,063,779	-	-	(1,063,779)	-	-	-	-
99404	Fuel Depot/Gate Repairs	-	-	10,871	-	(10,871)	-	-	-	-
99405	Riverdance Property	(40,870)	-	-	-	-	-	-	-	(40,870)
99406	Roads Snow Plow Replacement 2007 International	-	244,071	-	-	(244,071)	-	-	-	-
99407	Vollmer Delta System	-	-	-	-	-	-	-	-	-
99408	Vollmer Arena Lighting	-	-	-	-	-	-	-	-	-
750000 Roads		\$ 658,335	\$ 2,127,418	\$ 179,431	\$ -	\$ (751,217)	\$ (1,844,896)	\$ -	\$ (191,430)	\$ 177,642
20500	Malden Road Detail Design	-	-	-	-	-	-	-	-	-
20501	Turkey Creek Bridge-Matchette Rd Detail Design	-	8,781	-	-	(8,781)	-	-	-	-
20502	Traffic Calming	-	-	-	-	-	-	-	-	-
20503	2020 Mill and Pave Annual Allocation	-	1,533,950	4,197	-	(400,000)	(1,000,000)	-	-	138,147
20504	Morton/Front Rd Traffic Signal Rehabilitation	-	-	-	-	-	-	-	-	-
20505	Traffic Signal Repair/Maintenance	-	-	-	-	-	-	-	-	-
99500	Turkey Creek and Front Rd Bridge (Town Portion)	448,247	281,701	2,412	-	-	(611,520)	-	(120,840)	-
99501	Malden Road EA (Town Portion)	47,985	-	158,819	-	(96,718)	-	-	(70,590)	39,495
99502	Transportation Master Plan	145,923	-	2,423	-	(148,347)	-	-	-	-
99503	Ellis Street Development	16,180	-	10,787	-	(26,966)	-	-	-	-
99504	Judy Recker Road Improvements	-	70,404	-	-	(70,404)	-	-	-	-
99505	2019 Mill & Pave Annual Allocation	-	232,583	794	-	-	(233,377)	-	-	-
760000 Water/Wastewater		\$ 7,499,236	\$ 4,894,283	\$ 410,256	\$ -	\$ (4,438,080)	\$ (3,959,714)	\$ (1,116,010)	\$ (106,602)	\$ 3,183,369
20600	Heritage Est Stormwater Improvements	3,808,368	891,013	-	-	(4,025,525)	(86,000)	(587,855)	-	-
20601	DMAP	-	-	-	-	-	-	-	-	-
20602	Watermain Replacement	-	316,208	-	-	(312,065)	-	-	(4,143)	-
20604	Wastewater Annual Allocation	-	-	-	-	-	-	-	-	-
20605	High Volume 100mm Electric Pump	-	17,090	-	-	-	(17,090)	-	-	-
20606	Dilapidated Culverts	-	-	6,491	-	-	-	-	(8,346)	(1,855)
99600	Howard/Bouffard Drainage	778,647	102,393	54,429	-	-	-	-	-	935,468
99601	Bouffard/Disputed EA/Transportation Study	-	-	-	-	-	-	-	-	-
99602	Lou Romano Sewage Treatment Capacity	1,807,418	-	-	-	-	-	-	-	1,807,418
99604	Herb Gray Parkway Drainage Reports	-	-	84,341	-	-	-	-	(84,341)	-
99605	Front Road Watermain	-	3,091,507	2,549	-	-	(3,084,284)	-	(9,772)	-
99606	Drinking Water System Initiative	-	-	8,647	-	-	(8,647)	-	-	-
99607	Water Model Update/Master Plan	-	-	43,054	-	-	(43,054)	-	-	-
99608	Pumping Station 1 Structure Repairs (CWWF)	778,676	50,358	-	-	-	(300,879)	(528,155)	-	-
99609	Pumping Stations-Other Maintenance	-	309,870	-	-	-	(309,870)	-	-	-
99610	Sewage Capacity Review	-	-	94,536	-	-	(94,536)	-	-	-

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99611	Manhole Rain Catchers	-	15,354	-	-	-	(15,354)	-	-	-
99612	Chappus Drain	28,660	-	-	-	-	-	-	-	28,660
99613	Bessette Drain	33,485	-	26,533	-	-	-	-	-	60,018
99614	Lepain Drain	67,556	-	-	-	-	-	-	-	67,556
99615	West Branch Cahill Drain	18,531	-	-	-	-	-	-	-	18,531
99616	St. Michael's Drain	35,350	-	30,041	-	-	-	-	-	65,390
99617	Fourth Concession Drain	79,080	-	47,996	-	-	-	-	-	127,076
99618	Burke Drain	22,413	-	599	-	-	-	-	-	23,012
99619	Howard Avenue Drain	2,113	-	-	-	-	-	-	-	2,113
99620	Fourth Concession Branch Drain (Garlatti)	3,967	-	11,041	-	-	-	-	-	15,008
99621	Third Concession Drain	1,877	-	-	-	-	-	-	-	1,877
99623	Howard Industrial Park (Internal Servicing)	33,096	-	-	-	-	-	-	-	33,096
99624	Oliver Farms Stormwater Improvements	-	100,490	-	-	(100,490)	-	-	-	-
770000 PW Other		\$ (32,832)	\$ 60,535	\$ 243,569	\$ -	\$ (145,354)	\$ (125,918)	\$ -	\$ -	\$ -
20700	Pedestrian Safety Annual Allocation	-	60,535	77,700	-	(138,235)	-	-	-	-
20701	Shelving Units	-	-	7,120	-	(7,120)	-	-	-	-
99700	Lasalle Transit Bus Payments	-	-	125,918	-	-	(125,918)	-	-	-
99701	Bus Shelters	(32,832)	-	32,832	-	-	-	-	-	-
Grand total		\$ 7,990,953	\$ 15,343,805	\$ 1,622,601	\$ (52,151)	\$ (8,844,725)	\$ (6,370,503)	\$ (6,102,435)	\$ (302,551)	3,284,993

APPENDIX A

TOWN OF LASALLE
RESERVES & RESERVE FUNDS SCHEDULE
DECEMBER 31, 2020

	Balance December 31, 2019	Contr- General Fund	Contr- Capital	Contr- Reserves/ Res Fund	Contr- Deferred Revenue	Contr- Other/ Developers	Interest	Transfer- General Fund	Transfer- Capital Fund	Transfer- Reserves/ Res Fund	Transfer- Deferred Revenue	Transfer- Other	Balance December 31, 2020
<u>Reserves</u>													
Green Space/Woodlot	421,678		-	-		15,931			(1,032)			(4,014)	432,563
Vehicle & Equipment	5,618,707	1,763,409			118,585	25,712		(24,501)	(2,074,046)			(1,364)	5,426,503
Infrastructure	17,730,690	8,674,132	81,879		87,553	1,935			(5,334,651)				21,241,537
Special Projects	1,867,218	653,069				1,940			(112,528)			(99,711)	2,309,988
Tax Stabilization	4,220,659	212,000									-		4,432,659
Working Capital	469,165					54,750				(6,027)		(14,250)	503,639
Recreation Complex	1,187,714	137,713							(1,322,468)				2,959
Reserves	\$ 31,515,831	\$ 11,440,323	\$ 81,879	\$ -	\$ 206,138	\$ 100,268	\$ -	\$ (24,501)	\$ (8,844,725)	\$ (6,027)	\$ -	\$ (119,339)	\$ 34,349,848
													(2,834,016)

Reserve Funds

Building Activity	107,919	292,153		6,027									406,099
Essex Power Equity	12,331,410												12,331,410
Reserve Funds	\$ 12,439,329	\$ 292,153	\$ -	\$ 6,027	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,737,509

Reserves/Reserve Funds	\$ 43,955,160	\$ 11,732,476	\$ 81,879	\$ 6,027	\$ 206,138	\$ 100,268	\$ -	\$ (24,501)	\$ (8,844,725)	\$ (6,027)	\$ -	\$ (119,339)	\$ 47,087,357
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TOWN OF LASALLE
DEFERRED REVENUE FUND SCHEDULE
DECEMBER 31, 2020

	Balance December 31, 2019	Contr- General Fund	Contr- Capital	Contr- Reserves/ Res Fund	Contr- Deferred Revenue	Contr- Other/ Developers	Interest	Transfer- General Fund	Transfer- Capital Fund	Transfer- Reserves/ Res Fund	Transfer- Deferred Revenue	Transfer- Other	Balance December 31, 2020
<u>Deferred Revenue</u>													
Sewer Projects	2,912,916	1,567,000			2,249,982		44,093		(737,729)				6,036,262
Water Projects	6,407,809	2,167,000			450,665		140,569		(137,701)				9,028,342
Water Emergency	1,500,000												1,500,000
Land Development Charges	13,489,720				12,918	2,448,867	286,429	(411,953)		(206,138)	(2,713,565)		12,906,277
DC Projects (Non-Growth Related)	15,572,953	549,000					312,601		(439,975)				15,994,579
Federal Gas Tax	5,078,388	1,464,877					104,701		(3,695,803)				2,952,162
Provincial Gas Tax/Transit	255,398	286,250					1,649	(130,000)	(125,918)				287,379
OCIF-Formula Based	1,200,672	726,221					26,793	(40,000)	(1,233,377)				680,309
Deposits From Developers	2,662,350					382,914	54,292					(347,990)	2,751,566
Contributions From Developers	943,630					5,962	15,415					(700)	964,308
Parkland Dedication	439,855					19,490	8,978						468,322
Deferred Revenue	\$ 50,463,690	\$ 6,760,348	\$ -	\$ -	\$ 2,713,565	\$ 2,857,233	\$ 995,519	\$ (581,953)	\$ (6,370,503)	\$ (206,138)	\$ (2,713,565)	\$ (348,690)	\$ 53,569,506

APPENDIX A

TOWN OF LASALLE
CASH AND INVESTMENTS
DECEMBER 31, 2020

Sector/Class	Policy		Details						Value	Term Limitations			
	Maximum Sector Limit of the Portfolio	Maximum Term Limitation	Issuer	Broker	Issue	Maturity	Interest	Total Amount	Sector	< 1 year 25%-100%	1-3 years 75%	3-5 years 50%	5 - 10 years 25%
Federal Canada	25%	10 years 10 years							0.00%				
Provincial Province	25%	10 years							0.00%				
Municipal Municipalities, Regions & Counties School Boards Other Agencies & Authorities One: Public Sector Group of Funds	25%	10 years 10 years 10 years 10 years			Dec 1,2019	on demand	variable	330,786.69	100.00%	330,786.69			
Financial Institutions Schedule I Banks Schedule II Banks and Credit Unions	100%	10 years 10 years							0.00%				
TOTAL: EXTERNAL INVESTMENTS								330,786.69		100.0%	0.0%	0.0%	0.0%
CASH													
General Account			Windsor Family Credit Union					7,201,994.95		7,201,994.95			
Sewer Account			Windsor Family Credit Union					1,056,868.45		1,056,868.45			
Water Account			Windsor Family Credit Union					1,578,502.69		1,578,502.69			
Reserves Account			Windsor Family Credit Union					25,705,532.45		25,705,532.45			
Capital Deposits Account			Windsor Family Credit Union					49,723,349.09		49,723,349.09			
TOTAL: CASH								85,266,247.63		100.0%	0.0%	0.0%	0.0%
INVESTMENT IN ESSEX POWER													
Investment in Special Class A Shares			Essex Power (\$207,738 + \$45,522)										0.00
Investment in Common & Preferred Shares (Jan 1,2019)			Essex Power (\$12,331,410)										
TOTAL: INVESTMENT IN ESSEX POWER								0.00					
GRAND TOTAL: CASH AND INVESTMENTS								85,597,034.32		85,597,034.32	0.00	0.00	0.00